NATO AGENCIES BEFORE REFORM

- NATO Consultation, Command and Control Agency (NC3A)
- NATO Air Command and Control System Management Agency (NACMA)
- NATO Communication and Information System Services Agency (NCSA)
- NATO Alliance Ground Surveillance Management Agency (NAGSMA)
- NATO Battlefield Information, Collection and Exploitation System Agency (BICES)
- NATO Standardization Agency (NSA)

- Central Europe Pipeline Management Agency (CEPMA)
- Research & Technology Agency (RTA)
- NATO Helicopter Management Agency (NAHEMA)
- NATO Medium Extended Air Defence System Agency (NAMEADSMA)

- NATO Airborne Early Warning and Control Programme Agency (NAPMA)
- NATO Eurofighter and Tornado Management Agency (NETMA)
- NATO Airlift Management Agency (NAMA)
- NATO Maintenance and Supply Agency (NAMSA)