

NATO
SECURITY INVESTMENT PROGRAMME
FINANCIAL ACTIVITY
AS AT 31 DECEMBER 2022

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PART I – Annual NSIP Financial Activity

1. Annual Financial Activity

1.1. Annual Financial Activity Summary (in EUR thousands)

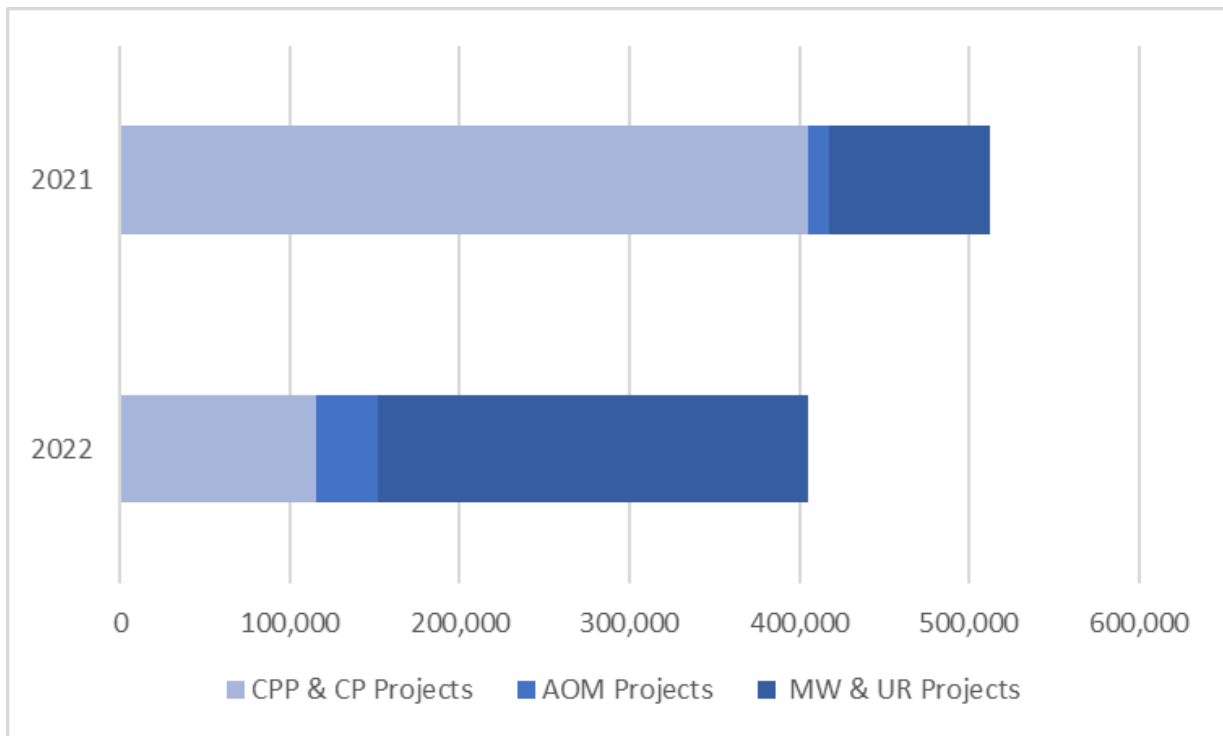
This table represents an overview of the financial activity of NSIP during the years ending 31 December 2022 and 31 December 2021 with details provided in the following pages¹:

Description of Annual Activity	2022	2021
Approvals:		
North Atlantic Council (NAC)	115,178	405,324
Investment Committee (IC) (Delegated Authority)	289,984	106,642
TOTAL APPROVALS	405,162	511,966
Authorisations:		
Physical Scope	(184,861)	550,353
Net Authorised Scope	976,773	732,680
Net Authorised Fund	1,129,888	842,984
Financial Implementation:		
Approved Forecasts	880,372	742,914
- Expenditures	779,575	713,673
Excess/(Shortfall) Forecasts	100,796	29,241
MTRP Input for Approved Programme	1,209,806	1,461,087
Expenditure Rates:		
Expenditures / Approved Forecasts	89%	96%
Expenditures / MTRP Input for Approved Programme	64%	49%
Contributions:		
Approved Ceiling (a)	790,000	710,000
Approved Forecasts	880,372	742,914
- Q3 & Q4 of Prior Year - Excess/(Shortfall) Forecasts	30,188	23,915
- Q1 & Q2 of Current Year - Excess/(Shortfall) Forecasts	64,954	(946)
Amount of Contribution Called (b)	785,230	719,945
Reimbursement (to) / from NCIA (c)	(4,237)	9,945
Amount of Contributions not Called (a) - (b) + (c)	533	0
Final Amount for IC Discharge:		
Number of Projects Completed	58	93
Financial Value	171,670	133,491

¹ Differences in totals in subsequent tables are due to rounding.

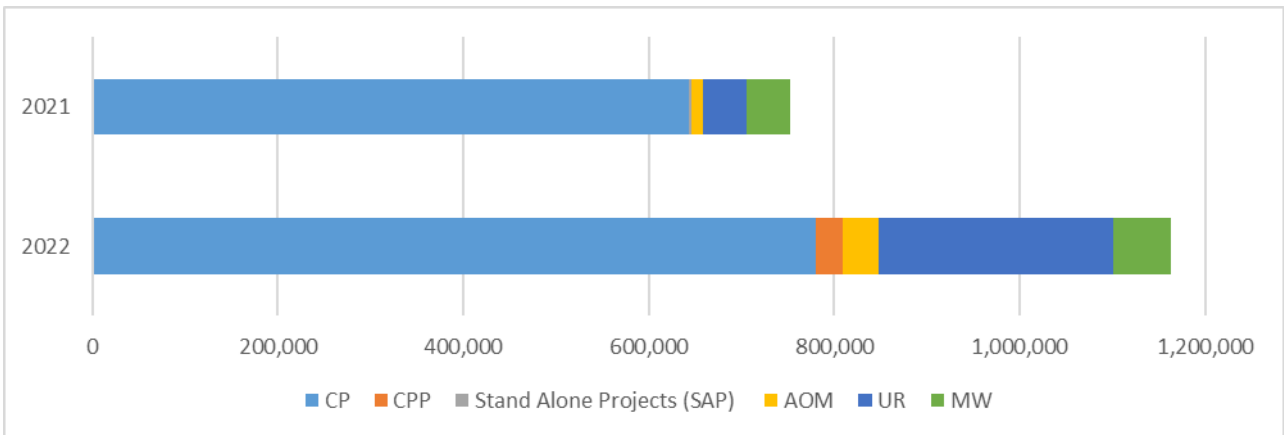
1.2. Annual Approvals by Approval Type (in EUR thousands)

Approval Type	2022	2021
Approved by the NAC (Capability Program Plans & Capability Packages):		
Sub-total	115,178	405,324
Approved by the IC (Delegated Authority):		
Alliance Operations and Missions	36,989	12,669
Minor Works and Urgent Requirements	252,995	93,973
Sub-total	289,984	106,642
Total	405,162	511,966



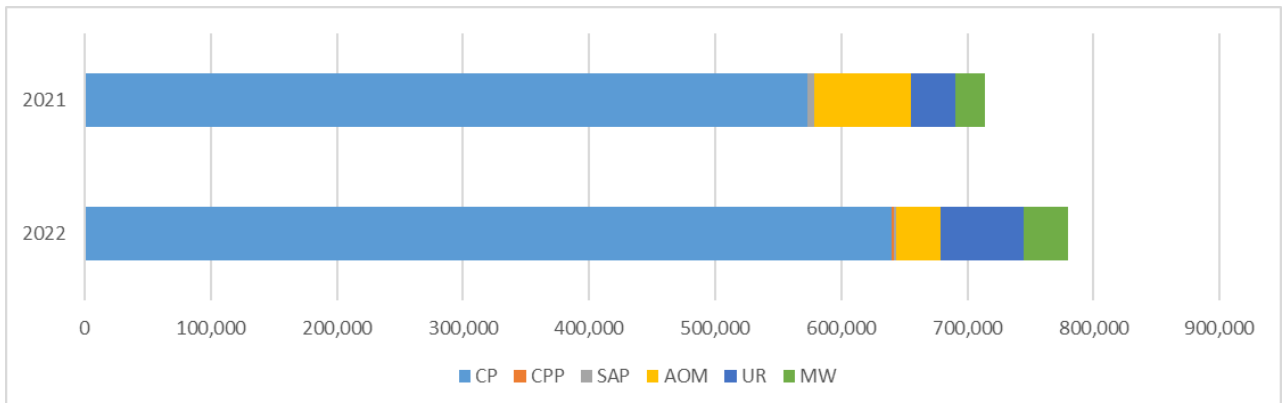
1.3. Annual Authorisations (Scope) by Approval Type (EUR thousands)

Authorised Scope	2022	2021
CP	779,514	643,439
CPP	29,572	0
Stand Alone Projects (SAP)	0	2,798
AOM	38,526	12,669
UR	252,802	46,613
MW	62,530	47,360
Total	1,162,944	752,880
Deauthorised Scope	(186,171)	(20,199)
Net Authorised Scope	976,773	732,680



1.4. Annual Expenditures by Approval Type (EUR thousands)

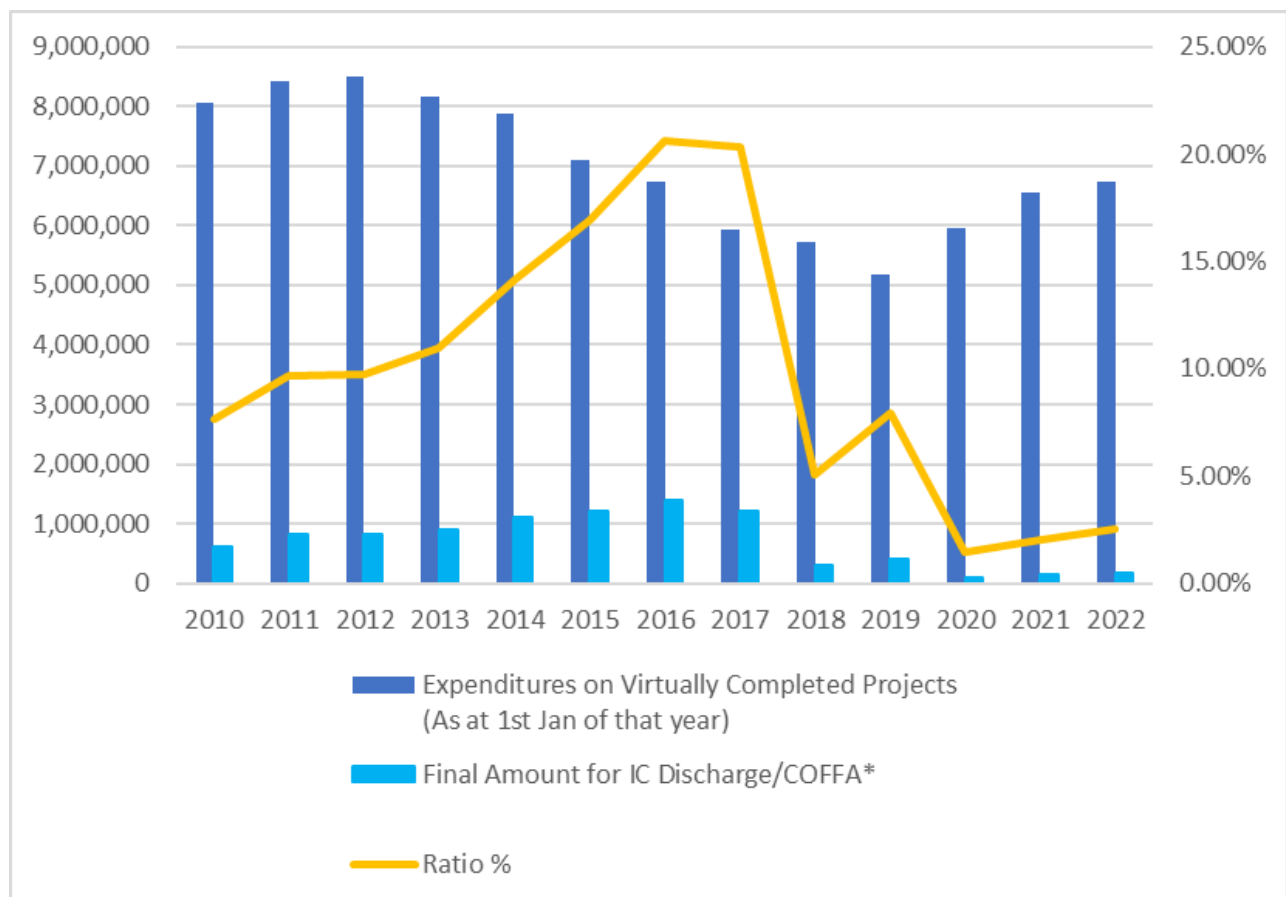
Expenditures	2022	2021
CP	639,977	573,458
CPP	1,501	0
SAP	1,842	4,663
AOM	35,716	77,026
UR	65,590	35,358
MW	34,950	23,169
Total	779,575	713,673



1.5. Virtually Completed Projects Versus Annual Discharge (EUR thousands)

Year	Expenditures on Virtually Completed Projects (As at 1st Jan of that year)	Final Amount for IC Discharge/COFFA*	Ratio %
2010	8,061,149	616,011	7.64%
2011	8,431,304	813,140	9.64%
2012	8,497,266	825,947	9.72%
2013	8,164,282	896,614	10.98%
2014	7,878,111	1,115,455	14.16%
2015	7,106,517	1,205,921	16.97%
2016	6,745,535	1,392,193	20.64%
2017	5,920,660	1,205,987	20.37%
2018	5,719,746	288,425	5.04%
2019	5,167,324	409,543	7.93%
2020	5,954,326	86,251	1.45%
2021	6,556,631	133,491	2.04%
2022	6,747,681	171,670	2.54%

* COFFA: Certificate of Final Financial Acceptance (not used since 2019)



2. Annual Financial Activity by Host Nation

2.1. Annual Approvals & Authorisations (Scope) by Host Nation (EUR thousands)

Host Nation	2022 Approval	2022 Authorisations	2021 Approval	2021 Authorisations
ACT	0	208	926	926
Albania	0	0	0	2,383
Belgium	2,919	17,392	6,799	49,336
Bulgaria	190	17,908	0	51,152
Canada	0	0	0	8,759
Croatia	1,952	1,952	0	2,635
Czechia	0	650	211	124
Denmark	0	28,133	2	3,237
Estonia	0	(524)	0	1,574
France	0	6,471	0	2,578
Germany	32,725	128,613	28,089	34,677
Greece	16,526	26,469	8,603	20,748
Hungary	0	0	0	30,762
Iceland	0	0	0	0
Italy	8,242	18,606	4,610	47,353
Latvia	0	1,073	0	50
Lithuania	0	12,587	12,590	14,074
Luxembourg	0	0	0	0
Montenegro	0	0	0	0
NCI Agency	179,775	377,696	401,711	210,892
Netherlands	10,359	70,964	846	2,697
North Macedonia	0	0	0	0
Norway	21,456	32,381	9,671	56,150
NSP Agency	91,409	83,472	26,418	112,258
Poland	463	13,877	1,128	17,835
Portugal	2,422	4,354	767	(82)
Romania	0	2,812	4,153	3,068
SHAPE	2,676	3,461	5,443	12,700
Slovakia	0	1,629	0	2,814
Slovenia	0	12,097	0	2,898
Spain	0	459	0	10,275
Türkiye	0	59,886	0	9,163
United Kingdom	33,215	58,753	0	0
United States	830	(4,607)	0	21,648
Total	405,162	976,773	511,966	732,680

2.2. Annual Financial Implementation by Host Nation (EUR thousands)

Host Nation	MTRP Input for Approved Programme Only	2022 Approved Forecasts	2022 Expenditures	Excess/ (Shortfall) to MTRP Input	Expenditures vs. MTRP	Excess/ (Shortfall) to Approved Forecasts	Expenditures vs. Approved Forecasts
	(a)	(b)	(c)	= (a) - (c)	= (c) / (a)	= (b) - (c)	= (c) / (b)
ACT	1,352	1,352	2,486	(1,134)	184%	(1,134)	184%
Albania	100	10	31	69	31%	(20)	295%
Belgium	23,657	19,330	19,054	4,604	81%	276	99%
Bulgaria	26,383	48,636	47,796	(21,412)	181%	840	98%
Canada	871	230	0	871	0%	230	0%
Croatia	3,548	727	406	3,142	11%	320	56%
Czechia	4,100	2,531	2,580	1,520	63%	(49)	102%
Denmark	13,200	7,757	2,933	10,267	22%	4,825	38%
Estonia	13,400	184	1	13,399	0%	183	0%
France	4,100	0	(0)	4,100	0%	0	0%
Germany	67,000	51,257	51,639	15,361	0%	(382)	101%
Greece	22,260	19,823	20,316	1,944	0%	(492)	102%
Hungary	23,371	1,100	1,772	21,599	0%	(673)	161%
Iceland	4,473	74	79	4,394	0%	(6)	108%
Italy	43,700	43,018	30,109	13,591	0%	12,909	70%
Latvia	1,444	0	0	1,444	0%	0	0%
Lithuania	10,352	3,180	44	10,308	0%	3,136	1%
Luxembourg	0	0	0	0	0%	0	0%
Montenegro	0	0	0	0	0%	0	0%
NCI Agency	306,437	269,891	242,423	64,013	79%	27,467	90%
Netherlands	8,975	9,029	9,098	(123)	101%	(69)	101%
North Macedonia	26,292	0	0	0	0%	0	0%
Norway	250,686	29,328	32,231	218,454	13%	(2,904)	110%
NSP Agency	0	163,248	133,831	(133,831)	0%	29,416	82%
Poland	113,700	74,897	75,053	38,647	66%	(156)	100%
Portugal	13,517	1,881	138	13,380	1%	1,744	7%
Romania	15,300	6,239	5,740	9,560	38%	499	92%
SHAPE	614	356	2,874	(2,260)	468%	(2,518)	808%
Slovakia	7,794	704	498	7,296	6%	206	71%
Slovenia	2,831	417	417	2,414	15%	0	100%
Spain	16,613	1,385	4,504	12,109	27%	(3,119)	325%
Türkiye	61,365	47,346	27,380	33,986	45%	19,966	58%
United Kingdom	78,871	35,563	30,384	48,487	39%	5,179	85%
United States	43,500	40,880	35,758	7,742	82%	5,121	87%
Total 2022	1,209,806	880,372	779,575	403,939	64%	100,796	89%
Total 2021	1,461,087	742,914	713,673	747,414	49%	29,241	96%

2.3. Annual Contribution by Host Nation (EUR thousands)

Host Nation	2022 Received	2022 Paid	2022 Net Received/ (Paid)	2021 Received	2021 Paid	2021 Net Received/ (Paid)
ACT	1,352	0	1,352	1,335	0	1,335
Albania	21	567	(547)	0	525	(525)
Belgium	18,806	17,455	1,350	18,776	15,640	3,136
Bulgaria	47,870	2,658	45,212	8,541	2,419	6,122
Canada	230	48,357	(48,127)	0	44,793	(44,793)
Croatia	727	1,934	(1,207)	0	1,786	(1,786)
Czechia	2,521	7,671	(5,150)	526	6,989	(6,463)
Denmark	9,955	11,187	(1,232)	1,278	9,978	(8,700)
Estonia	(273)	877	(1,150)	2,158	805	1,353
France	(0)	74,485	(74,485)	3,414	68,321	(64,907)
Germany	55,720	123,487	(67,767)	29,004	111,871	(82,868)
Greece	20,774	8,309	12,465	7,310	7,573	(263)
Hungary	1,455	5,594	(4,139)	3,385	5,098	(1,713)
Iceland	68	364	(295)	543	350	193
Italy	28,739	66,413	(37,673)	25,496	60,557	(35,061)
Latvia	(0)	1,156	(1,156)	409	1,062	(654)
Lithuania	652	1,802	(1,150)	2,021	1,657	364
Luxembourg	0	1,207	(1,207)	0	1,097	(1,097)
Montenegro	0	97	(97)	0	96	(96)
NCI Agency	231,339	0	231,339	237,136	0	237,136
Netherlands	10,150	26,338	(16,188)	10,940	23,907	(12,967)
North Macedonia	0	101	(101)	0	85	(85)
Norway	38,776	13,323	25,453	31,185	12,208	18,978
NSP Agency	145,033	0	145,033	138,212	0	138,212
Poland	66,850	21,531	45,319	57,887	19,662	38,226
Portugal	268	7,105	(6,837)	(612)	6,573	(7,185)
Romania	4,898	8,811	(3,912)	13,982	8,031	5,951
SHAPE	3,865	0	3,865	841	0	841
Slovakia	642	3,722	(3,080)	412	3,403	(2,991)
Slovenia	417	1,772	(1,355)	(467)	1,604	(2,071)
Spain	459	41,605	(41,146)	(493)	38,616	(39,109)
Türkiye	31,862	30,445	1,417	14,452	28,357	(13,905)
United Kingdom	25,282	87,126	(61,844)	7,144	78,376	(71,232)
United States	36,772	169,731	(132,959)	105,133	158,505	(53,373)
Total	785,230	785,230	0	719,945	719,945	0

2.4. Annual Financially Completed Projects by Host Nation Discharged (EUR thousands)

Host Nation	Final Amount for IC Discharge	2022 Financial Scope Deauthorised
Belgium	8,656	173
Estonia	1,990	524
France	17,554	0
Germany	7,037	1,784
NCIA	65,496	229
Norway	44,226	1,674
NSPA	2,753	71
Romania	2,046	395
Türkiye	21,912	357
Total 2022	171,670	5,209
Total 2021	133,491	13,972

3. Summary of Past 10 Years of Financial Activity (in EUR million)

Year	Approved	Physical Scope	Net Authorised Scope	Net Authorised Funds	Forecasted Expenditure	MTRP Input Auth. Program	Financial Expend. Rate Versus MTRP	Expenditures	Financial Expenditure Rate	Excess/ (Shortfall) Forecasts	Contributions Paid	Other Income	Approved Ceiling	Contributions not called	
(0)	(1)	(2)	(3)	(4)	(5)	(6)	(7) = (8) / (6)	(8)	(9) = (8) / (5)	(10) = (5) - (8)	(11)=(5)-(10) of Previous Year	(12)	(13)	(14)	
2013	674.9	180.4	603.0	644.8	663.8	1,128.4	47%	525.9	79%	2nd half 2013	137.9	554.8	700.0	145.2	
2014	700.0	177.0	207.6	512.6	671.8	849.1	63%	538.5	80%	1st half 2014	28.8	505.1	700.0	194.9	
										2nd half 2014	104.5				
2015	248.0	(261.2)	754.8	748.9	619.8	867.1	69%	595.4	96%	1st half 2015	20.4	494.9	700.0	205.1	
										2nd half 2015	4.0				
2016	2,826.1	(97.0)	511.4	576.3	587.5	884.9	57%	508.5	87%	1st half 2016	51.6	531.9	690.0	158.1	
										2nd half 2016	27.4				
2017	449.5	214.9	375.5	604.6	463.1	954.5	44%	417.7	90%	1st half 2017	17.5	418.2	655.0	236.8	
										2nd half 2017	27.9				
2018	2,122.1	832.3	1,025.5	1,054.4	745.4	1,146.6	57%	654.2	88%	1st half 2018	55.6	661.8	(8.9)	700.0	38.2
										2nd half 2018	35.5				
2019	438.9	(1,102.0)	2,120.9	1,101.7	611.2	999.4	56%	556.9	91%	1st half 2019	53.4	522.3	700.0	177.7	
										2nd half 2019	0.9				
2020	318.5	(6.0)	709.5	789.3	650.2	1,341.7	47%	635.6	98%	1st half 2020	(9.3)	658.6	710.0	51.4	
										2nd half 2020	23.9				
2021	512.0	550.4	732.7	843.0	742.9	1,461.1	49%	713.7	96%	1st half 2021	(0.9)	719.9	(9.9)	710.0	0
										2nd half 2021	30.2				
2022	405.2	(184.9)	976.8	1,129.9	880.4	1,209.8	64%	779.6	89%	1st half 2022	65.0	785.2	4.2	790.0	1

PART II – Cumulative Financial Activity

4. Cumulative Financial Activity (since the beginning of the programme)

4.1. Cumulative Financial Activity Summary (EUR thousands): This table represents an overview of the NSIP financial activities during the 2022 calendar year and cumulatively through to 31 December 2022.

Description of Cumulative Activity	Cumulative to December 2022	During 2022	Cumulative to December 2021
Approvals:			
North Atlantic Council (NAC)		115,178	
Investment Committee (IC) (Delegated Authority)		289,984	
TOTAL APPROVALS	44,962,852	405,162	44,557,690
Authorisations:			
Physical Scope	846,890	(184,861)	1,031,751
Net Authorised Scope	42,505,382	976,773	41,528,609
Net Authorised Fund	41,645,286	1,129,888	40,515,397
Financial Implementation:			
Latest Cost Estimate (LCE)	45,487,669	754,697	44,732,972
Expenditures	37,917,501	779,575	37,137,925
Latest Cost Estimate Remaining to be Spent (LCE RTBS)	7,570,168	(24,878)	7,595,047
Contributions:			
NATO Allies	37,579,847	785,230	36,794,617
Contributions from Historical Agreements	382,108	0	382,108
Offset from Contributions from Prior Adjustments	(8,612)	0	(8,612)
Excess from Second half	(35,842)	(5,654)	(30,188)
Cumulative Expenditures	37,917,501	779,575	37,137,925
Others:			
Amounts Due to NSIP by Third Parties	25,142	0	25,142
Miscellaneous Income	0	4,237	(4,237)
Financial Value of Completed Projects	28,949,242	171,670	28,777,572

4.2. Cumulative Financial Activity as at 31 December 2022 by Implementation Stage (EUR thousands)

Implementation Phase	Approved Amount	LCE	Physical Scope	Authorised Scope	Authorised Funds	Final Amount for IC Discharge	Expenditures	LCE RTBS
Planning	1,147,691	1,622,032	0	0	0	0	0	1,622,032
Design	1,122,125	1,574,933	329,454	44,965	43,740	0	19,147	1,555,785
Under Implementation	3,111,508	5,579,150	472,104	4,880,425	4,110,825	86	1,229,345	4,349,805
Virtually Completed	6,095,002	7,762,312	45,332	8,630,969	8,541,698	596,926	7,719,766	42,546
Subtotal Active	11,476,326	16,538,427	846,890	13,556,360	12,696,263	597,012	8,968,258	7,570,168
Completed/Discharged	32,839,392	28,949,242	0	28,949,242	28,949,242	28,949,242	28,949,242	
Total	44,315,718	45,487,669	846,890	42,505,602	41,645,505	29,546,254	37,917,501	7,570,168

Phase	Definition
Planning	Approved but not yet Financially Authorised
Design Phase	Funds Authorised less than 5% of the Latest Cost Estimate
Under Implementation	Active Projects
Virtually Completed	Expenditure exceeds 90% of the LCE OR the project is financially completed but the HN is not yet discharged
Completed Projects	Projects financially closed, audited and discharged

4.3. Cumulative Financial Activity by Programmed Year (EUR thousands)

Project Year	Approved Amount	LCE	Physical Scope	Authorised Scope	Authorised Funds	Expenditures	LCE RTBS	%
Total 02 - 36	11,911,688	13,573,722	0	14,389,219	13,572,450	13,573,722	0	0.00%
37	1,548,136	1,319,575	0	2,060,447	1,317,415	1,319,575		
38	1,529,075	1,384,411	0	1,684,410	1,382,729	1,384,411		
39	1,561,853	1,227,436	0	1,111,479	1,227,729	1,227,436		
40	1,842,148	1,414,002	0	1,513,006	1,413,054	1,412,992		
41	1,847,881	1,344,611	0	843,118	1,347,379	1,344,611		
42	1,499,673	1,199,696	0	737,289	1,199,035	1,199,696		
43	815,752	903,250	0	387,139	905,379	903,250		
44	656,596	486,618	0	132,504	489,956	486,618		
45	23,897	5,602	0	5,602	5,602	5,602		
Total 37 - 45	11,325,012	9,285,200	0	8,474,993	9,288,277	9,284,190	1,010	0.01%
1994	1,145,302	1,551,378	0	1,584,251	1,580,217	1,495,889		
1995	268,604	333,513	0	333,951	333,951	333,513		
1996	847,430	789,886	0	818,815	804,613	783,261		
1997	784,841	888,413	0	899,817	892,831	874,010		
1998	770,381	770,516	0	804,092	781,467	769,191		
1999	1,586,087	1,498,449	0	1,571,104	1,539,760	1,438,742		
Total 1994 - 99	5,402,645	5,832,155	0	6,012,030	5,932,839	5,694,606	137,549	1.82%
2000	483,216	438,507	0	449,855	448,399	433,020		
2001	1,225,492	496,996	4,810	548,640	518,339	467,333		
2002	187,032	176,712	6,608	174,337	173,011	163,608		
2003	360,569	402,797	16,689	412,258	407,919	384,765		
2004	315,870	329,960	0	332,160	332,091	329,960		
2005	1,789,512	1,715,937	23,910	1,644,640	1,635,779	1,447,674		
Total 2000 - 05	4,361,691	3,560,910	52,016	3,561,890	3,515,538	3,226,361	334,549	4.42%
2006	661,026	826,881	0	835,693	830,924	759,630		
2007	676,466	703,217	5,536	702,995	702,995	529,510		
2008	796,431	673,289	0	686,141	686,141	656,609		
2009	311,269	270,164	0	272,145	272,145	269,130		
2010	207,554	250,336	0	253,011	253,011	250,336		
2011	450,663	587,216	8,226	510,812	509,546	340,107		
Total 2006 - 11	3,103,410	3,311,103	13,762	3,260,797	3,254,762	2,805,321	505,782	6.68%
2012	656,150	803,932	9,484	517,922	497,032	429,222		
2013	659,382	1,299,514	435,743	362,343	357,087	208,310		
2014	707,574	1,042,780	30,300	842,814	842,813	560,729		
2015	261,138	246,308	22,048	229,481	220,722	107,217		
2016	2,803,641	1,563,661	66,273	1,341,646	1,336,360	816,149		
2017	434,224	433,724	93,187	358,828	351,913	189,201		
Total 2012 - 17	5,522,110	5,389,919	657,035	3,653,034	3,605,928	2,310,829	3,079,090	40.67%
2018	1,915,638	1,929,059	73,522	1,259,847	1,259,847	651,931		
2019	186,646	271,525	50,556	174,540	174,522	96,658		
2020	77,455	942,288	0	954,368	276,477	107,299		
2021	396,748	709,426	0	320,686	320,668	138,017		
2022	112,677	550,635	0	297,349	297,349	28,471		
2023	0	131,727	0	146,630	146,630	96		
Total 2018 - 23	2,689,164	4,534,660	124,077	3,153,420	2,475,492	1,022,472	3,512,188	46.40%
Total	44,315,718	45,487,669	846,890	42,505,382	41,645,286	37,917,501	7,570,168	100%

5. Cumulative Financial Activity by Host Nation

5.1. Cumulative Financial Activity by Host Nation (EUR thousands)

Host Nation	Programming Amount	LCE	Physical Scope	Authorised Scope	Authorised Funds	Expenditures	LCE RTBS
ACT	52,320	34,426	0	34,749	34,749	31,962	2,464
Albania	46,843	14,387	263	2,981	2,981	616	13,770
Belgium	1,146,155	1,433,006	423,758	982,026	982,026	898,851	534,155
Bulgaria	126,456	180,772	0	146,628	144,436	125,634	55,138
Canada	102,741	88,647	0	88,699	79,940	79,940	8,707
Croatia	7,500	27,798	0	15,739	15,739	10,391	17,407
Czechia	169,024	149,078	0	149,424	148,757	137,639	11,439
Denmark	808,838	790,748	0	789,752	789,124	745,876	44,872
Estonia	124,525	119,038	0	87,564	87,447	69,978	49,060
France	1,144,681	1,073,107	0	1,036,039	1,036,039	1,025,682	47,425
Germany	5,923,343	6,377,595	0	6,312,604	6,309,708	6,071,554	306,041
Greece	2,126,881	2,206,979	11,494	2,101,561	2,088,109	1,931,664	275,315
Hungary	404,254	235,884	0	220,967	220,967	189,760	46,124
Iceland	41,325	41,999	0	37,095	37,095	36,755	5,243
Italy	3,290,601	2,704,819	35,732	2,637,499	2,623,905	2,456,267	248,552
Latvia	134,627	65,512	6,054	48,337	48,337	45,802	19,710
Lithuania	132,275	134,943	435	81,518	81,518	48,553	86,389
Luxembourg	65,518	59,204	0	59,204	59,204	59,204	0
NCI Agency	10,820,877	11,277,055	271,280	9,479,232	8,716,314	7,348,147	3,928,907
Netherlands	1,152,603	1,060,361	24,763	1,103,804	1,103,804	1,000,959	59,401
North Macedonia	0	0	0	0	0	0	0
NADGE	0	33,228	0	33,228	33,228	33,228	0
Norway	2,043,863	2,369,168	0	2,366,668	2,365,827	2,291,782	77,386
NSP Agency	1,704,827	2,068,007	21,633	2,283,839	2,282,909	1,590,142	477,864
Poland	701,831	777,886	0	807,917	792,138	611,723	166,163
Portugal	564,484	654,426	0	628,457	628,457	611,630	42,796
Romania	184,650	176,165	0	127,260	127,260	90,866	85,299
SHAPE	1,086,259	1,012,342	10,882	1,010,687	1,010,570	989,927	22,415
Slovakia	56,925	70,938	45	45,415	45,415	40,193	30,744
Slovenia	88,752	105,932	0	59,304	59,304	40,309	65,623
Spain	489,204	305,637	0	261,546	261,546	244,230	61,407
Türkiye	4,990,267	5,116,220	16,642	4,832,549	4,803,090	4,629,225	486,995
United Kingdom	2,771,992	2,864,592	0	2,833,091	2,831,162	2,700,268	164,324
United States	1,811,280	1,857,775	23,910	1,800,000	1,794,180	1,728,742	129,033
Total	44,315,718	45,487,669	846,890	42,505,382	41,645,286	37,917,501	7,570,168

5.2. Cumulative Contributions by Host Nation (EUR thousands)

HN	2022 Received	2022 Paid	2022 Net Received/(Paid)	2021 Received	2021 Paid	2021 Net Received/(Paid)
ACT	30,828	0	30,828	29,476	0	29,476
Albania	606	3,991	(3,384)	586	3,423	(2,838)
Belgium	888,370	1,570,474	(682,104)	869,565	1,553,019	(683,454)
Bulgaria	125,634	33,426	92,208	77,764	30,768	46,997
Canada	80,169	2,099,842	(2,019,673)	79,939	2,051,485	(1,971,547)
Croatia	10,712	14,003	(3,292)	9,985	12,069	(2,084)
Czechia	137,580	126,250	11,330	135,059	118,579	16,480
Denmark	727,526	1,138,929	(411,403)	717,570	1,127,742	(410,171)
Estonia	70,070	10,758	59,312	70,344	9,881	60,463
France	1,013,017	2,040,401	(1,027,384)	1,013,017	1,965,916	(952,899)
Germany	5,961,191	8,025,205	(2,064,015)	5,905,470	7,901,718	(1,996,248)
Greece	1,902,248	333,259	1,568,988	1,881,474	324,951	1,556,523
Hungary	189,459	92,390	97,069	188,004	86,796	101,208
Iceland	36,760	2,549	34,211	36,692	2,186	34,506
Italy	2,409,894	2,968,189	(558,295)	2,381,154	2,901,776	(520,622)
Latvia	45,802	14,171	31,631	45,802	13,014	32,787
Lithuania	50,099	21,528	28,571	49,447	19,726	29,721
Luxembourg	59,204	70,263	(11,060)	59,204	69,056	(9,853)
Montenegro	0	348	(348)	0	250	(250)
NCI Agency	7,344,969	0	7,344,969	7,113,630	0	7,113,630
Netherlands	990,134	1,677,778	(687,644)	979,985	1,651,440	(671,456)
NADGE	12,997	0	12,997	12,997	0	12,997
North Macedonia	0	212	(212)	0	111	(111)
Norway	2,247,328	970,430	1,276,898	2,208,552	957,107	1,251,445
NSP Agency	1,611,575	0	1,611,575	1,466,542	0	1,466,542
Poland	610,448	347,264	263,184	543,598	325,733	217,865
Portugal	612,244	143,936	468,308	611,976	136,831	475,145
Romania	90,978	109,346	(18,367)	86,080	100,535	(14,455)
SHAPE	989,733	0	989,733	985,869	0	985,869
Slovakia	40,193	45,495	(5,302)	39,551	41,773	(2,222)
Slovenia	40,309	24,226	16,083	39,893	22,454	17,438
Spain	240,216	588,335	(348,119)	239,757	546,730	(306,973)
Türkiye	4,575,373	554,109	4,021,264	4,543,511	523,664	4,019,847
United Kingdom	2,701,222	4,555,378	(1,854,156)	2,675,940	4,468,252	(1,792,312)
United States	1,732,959	9,997,362	(8,264,403)	1,696,187	9,827,631	(8,131,444)
Total	37,579,847	37,579,847	0	36,794,617	36,794,617	0

6. Readiness Action Plan: Cumulative Financial Activity by Host Nations (EUR thousands)

Host Nation	Approved Amount	LCE	Authorised Scope	Authorised Funds	Expenditures	LCE RTBS
Bulgaria	28,770	28,743	29,710	29,710	13,194	15,548
Estonia	52,733	57,692	41,563	41,447	33,932	23,760
Hungary	47,113	13,708	35,348	35,348	8,517	5,191
Latvia	70,366	8,822	9,845	9,845	8,362	459
Lithuania	44,321	12,891	4,335	4,335	2,710	10,182
NCI Agency	7,951	7,517	10,260	10,260	7,517	0
NSP Agency	0	119,295	124,351	124,351	31,727	87,568
Poland	114,919	119,734	142,657	142,657	91,367	28,367
Romania	56,625	37,790	45,506	45,506	32,178	5,612
Slovakia	9,565	5,497	5,505	5,505	3,876	1,621
United States	321,815	276,739	307,344	307,344	270,968	5,772
Total	754,178	688,428	756,426	756,310	504,348	184,080

PART III – Additional Information

7. Miscellaneous Income Owed to NSIP

Funding provided to Agencies & Strategic Commands may accumulate positive or negative interest before it is expended, as well as profits and losses due to movements in exchange rates. These amounts owed to NSIP are used to offset future calls for contributions. In 2022 the Staff reimbursed the NCI Agency a net amount of EUR 4.2 million due to movements in exchange rates and interest received on bank deposits.

8. Amounts Prefinanced for Third Parties Due to NSIP

There have been no changes during 2022. See NSIP Financial Activity as at 31 December 2021 for detail.

NSIP GLOSSARY OF TERMS

Alliance Operations and Missions (AOM)	Alliance Operations and Missions Requirement is the military capability NATO needs to be able to accomplish its missions and operations.
Approval	Capability Package (CP), Capability Programme Plan (CPP) and Stand Alone Project (SAP) projects follow the same process for approval. CP, CPP and SAP projects are reviewed by the Resource Policy and Planning Board (RPPB) and the Military Committee (MC) and formally approved by the North Atlantic Council (NAC). In the case of Minor Works (MW), Urgent Requirements (UR) and Alliance Operations & Missions (AOM), for which approval authority has been delegated to the Investment Committee (IC), the projects are considered approved as from the time of the first IC authorisation against the project.
Audit - Project	The International Board of Auditors for NATO (IBAN) is mandated to audit NSIP Projects: "To provide independent assurance and advice to the Council and, through their Permanent Representatives, the Governments of member countries that [...] the expenditures incurred by member countries (Host Nations) or NATO bodies in respect of the NSIP have been carried out in compliance with the regulations in force (NSIP audit)."
Authorised Scope	The Investment Committee authorizes Nation/Agency to implement specific works (build a hangar, procure and install 25 radios, etc.). The specific works ("what") are known as the physical scope , and the amount of funds the Host Nation may commit ("how much") is known as the financial scope .
Authorised Funds	The maximum amount of funds a Host Nation is allowed to spend for the project activity.
Call for Contributions (CfC)	The Call for Contributions is issued four times per year, requesting nations to pay each other through multilateral compensation for a specified amount and currency based upon the cost share arrangements applicable.
Capability Package (CP)	A Capability Package is a combination of national and NATO-funded assets and support facilities which, together, will enable a Major NATO Command to fulfil a specific military function or requirement. It is known as the tool used by the resource community to provide a capability needed by the Strategic Commander to fulfil a military requirement. Capability Package has been superseded by Capability Programme Plan (CPP).
Capability Programme Plan (CPP)	A Capability Programme Plan is a combination of Doctrine, Organisation, Training, Materiel, Leadership, Personnel, Facilities and Interoperability (DOTMLPFI) components that, when delivered as intended, will enable the Strategic Commands to fulfil a specific military function or requirement.
Common Funded Integrated Resources Information System (CIRIS)	This is the database where any information concerning the NATO Security Investment Programme is stored.
Common Funding (CF)	Common Funding are formal arrangements which have been put in place whereby member nations, collectively, provide funds to NATO. There are three different types of CF in NATO: the Civil Budget, the Military Budget, and the NSIP.
Contributions	Contributions, as approved by the IC, are the amounts paid and received by the participating nations in accordance with the agreed cost sharing arrangements.
Contribution Ceiling	The contribution ceiling is the NAC-approved upper limit on the funds to be contributed by the member nations during a calendar year.
Deauthorisation	A deauthorisation is the reduction of scope and/or funds within a project.
Excess/Shortfall	Difference between the forecasts paid and the actual expenditure reported by Host Nation for the same period. This was previously referred as carry forward.
Expenditures	Level of expenditure incurred for the implementation of an NSIP funded project.

Expenditure Rate	The expenditure rate is the ratio of the amount actually expended in a period compared to the amount that was forecasted for the same period.
Forecasts	Amount forecasted by Nations/Agencies to be expended during the life time of an NSIP funded project. Forecasts of expenditure are provided per quarters/years in the NSIP database (CIRIS).
Host Nation (HN)	Ally or Agency or Strategic Command receiving the authorisation and therefore responsible and accountable for the implementation of the NSIP.
International Board of Auditors for NATO (IBAN)	The IBAN is the independent, external audit body of NATO.
Investment Committee (IC)	The Investment Committee is one of NATO's Resource Committees and responsible for the implementation of the NSIP, either from Capability packages and Capability Programme Plan as screened by the RPPB and approved by the NAC or from the delegated authority granted to IC for Alliance Operations & Missions, Minor Works and Urgent Requirements.
Latest Cost Estimate (LCE)	The Latest Cost Estimate is the sum of the amount already expended plus the future expenses forecasted by the HN in its Quarterly Financial Report. The LCE is the total estimated cost to bring the NSIP project to completion.
Latest Cost Estimate (LCE) Remaining to be Spent (RTBS)	This is the amount of LCE unspent i.e. Latest Cost Estimate minus Expenditures
Lump Sum	A Lump Sum can be defined as a fixed, once and for all, comprehensive authorisation granted when it is very difficult and impractical to separate the NATO scope from the national scope. Once a nation has received a lump sum contribution it has no further claim on NATO in cases of cost overruns and must complete the works from its own resources.
Medium Term Resource Plan (MTRP)	The Medium-Term Resource Plan is the primary document used for short to medium-term resource planning and is approved by the NAC on an annual basis. It provides a comprehensive overview of and forward look on activities requiring Common Funding and covers the three NATO resource pillars of investment, O&M and workforce. The MTRP makes recommendations on the resources to be allocated to the Military Budget and the budget year and to set NSIP planning figures for a four-year outlook period.
Minor Work	A Minor Work is defined as discrete project, straightforward, self-standing and completely usable, not part of a currently proposed project and not the planning or a consulting aspect associated with a larger project. Minor Works must be in line with the current guidelines for CF. Ceiling, per MW, is currently set at EUR 3,000,000
Prefinancing	Prefinancing is a procedure by which a HN declares to NATO its intention to fund from national resources a project which may later qualify for NSIP funding. In this manner the project avoids being classified as "a posteriori".
Requirement Area	Grouping of NATO strategic objectives
Stand Alone Project (SAP)	A SAP is one of the 3 special ways of programming beside the CP-method and is handled in exactly the same way as a CP. A SAP submission is the means to programme NSIP funds for a project that is not part of a larger capability. From a staffing viewpoint, a SAP is a CP with just one project.
Urgent Requirement (UR)	Urgent requirements are programmed by the IC under delegated authority and are not part of a CP or SAP project for reasons of urgency (AOM are also considered URs). URs are military requirements that are in line with CF guidelines. They are based on operational, safety, economic and environmental considerations and need to be implemented promptly to ensure that the current operational capability is maintained. URs are authorized on a case by case basis by the IC.

Virtually completed projects	A project is considered Virtually completed when its expenditure exceeds 90% of the Latest Cost Estimate or when it is a completed projects not yet certified or certified but not yet included in a List of Completed Projects.
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