APPENDIX 3

INDEX
### Abbreviations and acronyms table

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALTBMD</td>
<td>Active Layered Theatre Ballistic Missile Defence</td>
</tr>
<tr>
<td>AHWG</td>
<td>Ad Hoc Working Groups (AHWG)</td>
</tr>
<tr>
<td>AVS</td>
<td>Airspace Management System</td>
</tr>
<tr>
<td>AWACS</td>
<td>Airborne Early Warning and Control System (AWACS)</td>
</tr>
<tr>
<td>ACCS</td>
<td>Air Command and Control System (ACCS)</td>
</tr>
<tr>
<td>ACO</td>
<td>Allied Command Operations (ACO)</td>
</tr>
<tr>
<td>ACT</td>
<td>Allied Command Transformation (ACT)</td>
</tr>
<tr>
<td>AGS</td>
<td>Alliance Ground Surveillance (AGS)</td>
</tr>
<tr>
<td>ATO</td>
<td>Allied Support, Training, and Operations (ATO)</td>
</tr>
<tr>
<td>KFOR</td>
<td>Kosovo Force (KFOR)</td>
</tr>
<tr>
<td>NATO</td>
<td>North Atlantic Treaty Organization (NATO)</td>
</tr>
<tr>
<td>Kosovo</td>
<td>Kosovo Peace-Keeping Force (KoPSF)</td>
</tr>
<tr>
<td>UN</td>
<td>United Nations (UN)</td>
</tr>
<tr>
<td>ISAF</td>
<td>International Security Assistance Force (ISAF)</td>
</tr>
</tbody>
</table>

### Accession protocols

<table>
<thead>
<tr>
<th>NATO enlargement</th>
<th>Accession protocols for new members</th>
</tr>
</thead>
<tbody>
<tr>
<td>183–187</td>
<td>17, 21</td>
</tr>
</tbody>
</table>

### Active Layered Theatre Ballistic Missile Defence (ALTBMD)

<table>
<thead>
<tr>
<th>Air defence component</th>
<th>275–277</th>
</tr>
</thead>
</table>

### Ad Hoc Steering Group on Weapons of Mass Destruction, 327

### Ad Hoc Working Groups (AHWG)

| Biological and Toxin Weapons Convention | 292 |
| on Global Humanitarian Mine Action | 295–296 |
| NATO-Russia Council | 68–69 |
| Regional Cooperation in South-East Europe | 237–239 |
| on Small Arms and Light Weapons and Mine Action | 206, 294, 296 |

### Advanced Study Institutes/Research Workshops, NATO Programme for Security through Science programmes, 340–343

### Afghanistan

| Crisis management operations in Afghanistan | 44 |

| NATO initiatives in Afghanistan | 143 |
| NATO peace-support operations in Afghanistan | 155–158 |
| Partner countries' involvement in Afghanistan | 199, 203–204, 206 |

| Policy and planning consultations with the UN | 41 |
| Russian cooperation on initiatives in Afghanistan | 210–214 |
| Soviet invasion of Afghanistan | 184 |
| UN-NATO cooperation in Afghanistan | 255–258 |

### Albanian

| Antipersonnel mines in Albania | 202, 294 |
| Kosovo refugees in Albania | 149–152 |
| in Memberhip Action Plan | 183 |
| Membership Action Plan participation | 189–190 |
| NATO membership preparation | 196 |
| Relief operations in Albania | 298 |

### Balkan crisis

| Kosovo, Alliance support for | 143–147 |
| in Kosovo | 149–152 |
| in the former Yugoslav Republic of Macedonia | 153–154 |
| Violence against Serbs and KFOR by Albanians | 149–152 |

### Alliance ground surveillance (AGS) capability |

### Alliance Policy Framework on Proliferation of Weapons of Mass Destruction, 295

| NATO Response Force and | 178 |
| ISAF in Afghanistan, responsibility for | 155–158 |

### Allied Command Operations (ACO) |

| Crisis management activities | 48 |
| Defence planning and formation of | 54 |
| ISAF in Afghanistan, responsibility for | 21 |
| NATO Response Force and | 178 |

### Allied Command Transformation (ACT) |

| Arms control cooperation and planning programme | 285–288 |
| Education and training programmes | 307–308, 312–316 |
| Formation of | 21 |
Al Qaida
in Balkans, 171
ouster from Afghanistan of, 155–158, 169
Ambassadors’ Courses, 309
Amsterdam Treaty, NATO-EU cooperation in, 245, 247
Annan, Kofi (UN Secretary General), NATO-UN cooperation and, 255–258
Annual Report, of budget and financial management, 61
Annual Work Plans, NATO-Ukraine, 220
Annual Work Programme, Mediterranean Dialogue and, 232–233
Anti-personnel mines. See also Land mines
NATO control and reduction programme, 289–296
Partner countries initiatives concerning, 202
in Ukraine, 225
Archives Committee, members and policy body hierarchies, 111–113, 135
Argentina, policy and planning consultations with, 41
Armaments
assets and capabilities development, 80–81
NATO cooperation and planning programme, 285–288
Ukrainian-NATO cooperation on, 220, 227
Arms control
NATO programmes for, 289–296
Russia-NATO cooperation on, 211, 216
Article 5 (Washington Treaty). See also Non-article 5 operations
Alliance efforts on anti-terrorism and anti-proliferation of WMD and, 167
anti-terrorism initiatives, 205
Assembly of the Western European Union, 263–265
Atlantic Association of Young Political Leaders (AYPL), 272
Atlantic Command Transformation (ACT), Prague Summit initiatives concerning, 107–110
Atlantic Education Committee (AEC), 272
Atlantic Policy Advisory Group (APAG), 38
members and policy body hierarchies, 111–113, 121
Atlantic Treaty Association, NATO and, 271–272
Audit process at NATO budget and financial management and, 64
organisation and structure of, 83
Australia, policy and planning consultations with, 41
Bahrain, 234–235
Balkans region. See also specific countries
anti-terrorist operations by NATO in, 170–172
EU-NATO cooperation in, 45–46
crisis management initiatives in, 248–250
EU security and defence initiatives in, 243–244
multinational logistics support in, 321–322
NATO security initiatives in, 20–22
Organization for Security and Co-operation in Europe (OSCE) operations in, 259–262
Partner countries’ peace support operations in, 199, 203, 206
policy and decision-making consultation with, 41
UN-NATO cooperation in, 255–258
Belgium, ISAF participation by, 155–158, 170
Berlin blockade, 17
Berlin Plus policy
Bosnia/Herzegovina EUFOR operations, 143–147
EU-NATO cooperation on, 243, 248–251
International Staff duties regarding, 78
Berlin Wall, collapse of, 184
Biological and chemical weapons, NATO initiatives concerning. See also Nuclear, biological, or chemical (NBC) weapons 290–292, 295

Biological and Toxin Weapons Convention (BTWC), 292

Boards of Directors, for specialised organisations and agencies, 107–110

Bonn Agreement (2001), Afghanistan reforms and, 155–158

Bosnia/Herzegovina
- crisis management initiatives in, 44
- European Union peacekeeping operations in, 249–251
- Kosovo refugees in, 149–152
- OSCE oversight of elections in, 259–262
- Partner countries peace support operations in, 197, 204
- Partnership for Peace participation sought, 22, 143–147, 196, 237–239
- peacekeeping role of NATO in, 143–147
- Russian support operations in, 209–210, 214
- Ukrainian peacekeeping operations in, 223–224
- UN operations in, 255–258

Bosnian Serbs, NATO campaign against, 143–147

Brandt, Willy, 183

Brussels Summit (1989), 184

Brussels Summit (1994), 185

NATO-EU cooperation during, 245, 250

Brussels Treaty (1948), origins of North Atlantic Alliance and, 17

Budget operations at NATO
- Civil Budget, 58–59
- common-funded resources, 57–64
- International Staff duties regarding, 83
- Military Budget, 59
- NATO Security Investment Programme, 60
- resource management activities, 60–61

Bulgaria, accession to NATO, 17, 183–184, 187

CC-Air headquarters, operational structure, 94

CC-Land headquarters, operational structure, 94

Central Asia, Partnership for Peace initiatives in, 200–201

Central Europe, political changes in, 183–184, 187

Central European Pipeline Management Organisation (CEPMO)
- Board of Directors, logistics programmes, 111–113, 133, 325

Central Europe Pipeline Management Agency (CEPMA), 107–110, 325

Centres of Excellence, 25, 177, 307, 314

Cetin, Hikmet, 156

Chairman of the Military Committee (CMC)
- duties of, 87
- public diplomacy communications and information programmes, 333

Charter for a Distinctive Partnership (NATO-Ukraine), 219–221

Chemical, Biological, Radiological and Nuclear (CBRN) Defence Battalion, 25, 175–176, 179, 206

Chemical Weapons Convention, NATO activities concerning, 292

Chernobyl nuclear disaster, 300

China, policy and decision-making consultation with, 41

Civil and Military Budget Committees (CBC/MBC), structure and organisation, 111–113, 129

Civil aviation, NATO programme for, 283–284

Civil Budget
- common funding for, 58–59, 61
- control of, 63
- development of, 83
- financial management of, 61–62

Civil Budget Committee (CBC)
- financial management activities, 59
- International Staff cooperation with, 83
- members and policy body hierarchies, 111–113
- policy and decision-making procedures and, 35–36

Canada
- assistance to Ukraine from, 225
- ISAF in Afghanistan, responsibility for, 155–158

Capability packages, development of, 60–61

Caucasus, Partnership for Peace initiatives in, 200–201

C

Canada
- assistance to Ukraine from, 225
- ISAF in Afghanistan, responsibility for, 155–158

Capability packages, development of, 60–61

Caucasus, Partnership for Peace initiatives in, 200–201
Civil Emergency Action Plan
for the Improvement of Civil
Preparedness against Possible
Attacks against Civilian
Populations with Chemical,
Biological and Radiological
Agents,
Civil emergency planning
anti-terrorism initiatives and,
crisis management programmes for,
EAPC initiatives for,
International Staff duties regarding,
NATO programmes for,
Russian-NATO cooperation on,
Ukrainian-NATO cooperation on,
UN-NATO cooperation on,
Civil Emergency Planning Action
Plan,
Civil Emergency Planning
and Disaster Preparedness,
Ukrainian-NATO cooperation on,
Civilian aircraft, terrorist
activities involving,
Civilian organisation and
structures (NATO)
overview,
reform of,
Civil-military cooperation,
NATO initiatives for,
Civil-Military Cooperation
(CIMIC) Group North,
Civil-Military Cooperation
(CIMIC) Group South,
Civil/Military Coordination
(CIMIC) projects,
Civil protection, anti-terrorist
initiatives for,
Civil Science Programme
(NATO),
Clearing House System
(CCMS),
Cold War era, NATO-EU
cooperation during,
Collaborative grants and
linkage grants, NATO
Programme for Security
through Science programmes,
Collective defence, crisis
management operations as,
Combined Joint Task Forces
(CJTFs)
operational structure,
Western European Union and,
Command arrangements,
evolution of,
Conference of National Armaments Directors (CNAD)

anti-terrorist measures endorsed by, 172
defence assets and capabilities development, 80
logistics programmes, 319, 323
members and policy body hierarchies, 111–113, 124
organisation and policies, 285–288
Research and Technology Organisation and,
scientific research collaboration activities and,
Ukrainian-NATO cooperation and,
Conference on Disarmament (1997), 290, 292
Conference on Security and Cooperation in Europe (CSCE)
arms control negotiations in, 184
arms control and disarmament programmes, 289–296
Crisis management
common funding for, 58
EU-NATO cooperation on, 243, 245–251
International Staff duties regarding,
NATO initiatives for, 43–50
response operations, classification of, 44–45, 48–49
UN-NATO cooperation on, 255–258

Council of Europe
involved in NATO decision-making, 40–41
NATO relations with, 263–265

Council Operations and Exercises Committee (COEC), 49
International Staff duties regarding,
members and policy body hierarchies, 111–113, 132
Counter-Terrorism Technology Unit, defence assets and capabilities development, 80–81
Country Chapters, defence planning and, 55–56

Consensus decision-making in NATO, 33, 40–41
Consensus decision-making, 37–41

Consultative Forum on Security Issues in South East Europe, 237–239
Consultative process, in NATO decision-making, 37–41
“Contact countries”
enlargement of partnership with, 26–27
policy and decision-making consultation with, 41

Conventional arms control and disarmament, NATO programmes for, 289–296

Conventional Forces in Europe (CFE)
arms control and disarmament programmes, 289–296
reduction of, 184
Russia-NATO cooperation on Treaty on, 216

Conventional Forces in Europe (CFE) Treaty, 289, 292

Conventional Forces in Europe (CFE) Treaty, 289, 292

Council of Europe
involved in NATO decision-making, 40–41
NATO relations with, 263–265

Council Operations and Exercises Committee (COEC), 49
International Staff duties regarding,
members and policy body hierarchies, 111–113, 132
Counter-Terrorism Technology Unit, defence assets and capabilities development, 80–81
Country Chapters, defence planning and, 55–56

Consensus decision-making in NATO, 33, 40–41

Consultative Forum on Security Issues in South East Europe, 237–239
Consultative process, in NATO decision-making, 37–41
“Contact countries”
enlargement of partnership with, 26–27
policy and decision-making consultation with, 41

Conventional arms control and disarmament, NATO programmes for, 289–296

Conventional Forces in Europe (CFE)
arms control and disarmament programmes, 289–296
reduction of, 184
Russia-NATO cooperation on Treaty on, 216

Conventional Forces in Europe (CFE) Treaty, 289, 292

Conventional Forces in Europe (CFE) Treaty, 289, 292

Conference on Disarmament (1997), 290, 292
Conference on Security and Cooperation in Europe (CSCE)
arms control negotiations in, 184
arms control and disarmament programmes, 289–296
Crisis management
common funding for, 58
EU-NATO cooperation on, 243, 245–251
International Staff duties regarding,
NATO initiatives for, 43–50
response operations, classification of, 44–45, 48–49
UN-NATO cooperation on, 255–258

Crisis Management Exercise (CME/CMX 03), EU-NATO cooperation on, 251
Crisis Management Organisation, International Military Staff implementation of, 101
Croatia
accession to NATO, 183
Membership Action Plan participation, 189–190

Cyber defence, NATO initiatives on, 168, 173
Cyber Defence Programme, protective security for, 84

Czechoslovakia
origins of North Atlantic Alliance and, 17
political reforms in, 183–184, 187

Czech Republic
accession to NATO, 17, 183
Chemical, Biological, Radiological and Nuclear Defence Battalion and, 179
ISAF in Afghanistan, assistance to, 155–158, 170
Membership Action Plan and, 189–190

Darfur, Sudan
NATO mission in, 143–147, 163
UN-NATO cooperation on, 255–258

Dayton Peace Accord (DPA)
crisis management provisions in, 44

D
NATO role in, 143–147
OSCE cooperation on, 259–262
Russian support for, 209
UN cooperation on, 255–258
Dean of Council (NAC), powers and duties, 34
Decision-making
consensus-based, in NATO, 33–41
consultation with partner countries, 40–41
in crisis management, 48–49
on financial management, 61–64
Defence and Security Economics Directorate, 67–69
Defence Capabilities Initiative (DCI), Prague Capabilities Commitment as successor to, 175–176
Defence Manpower Committee, 60–61
Defence planning
crisis management and, 43, 46
International Staff duties regarding, 77–84
NATO initiatives for, 51–56
in Ukraine, 224
Defence Planning Committee (DPC)
budget and financial management activities of, 60
duties of, 51–56
International Military Staff intelligence reports to, 73–75, 104–105
Military Committee and, 85–89, 91
policy and decision-making by, 33, 36
principal committees and policy bodies hierarchy, 111–114
Secretary General’s duties on, 73–75
Defence Planning Questionnaire (DPQ), 55–56
Defence reform
Euro-Atlantic Partnership initiatives for, 193–208
Russian participation in, 211–213, 215
Defence Review Committee (DRC)
members and policy body hierarchies, 111–113, 123
policy and decision-making procedures and, 35
review of defence planning by, 53–56
Denmark
NATO military dispositions, participation in, 39
Operation Active Endeavour participation of, 169
origins of North Atlantic Alliance and, 17
Deployed Integrated Task Force Headquarters, Darfur airlift and, 163
Deputy Chairman of the Military Committee (DCMC), duties of, 87
Deputy Secretary General, International Staff duties of, 73–75, 77
Deputy Supreme Allied Europe Commander (DSACEUR)
EUFOR operations in Bosnia/Herzegovina and, 143–147
EU-NATO cooperation on, 249–250
Dialogue activities, key institutions for, 136
Director of the International Military Staff (DIM), duties and qualifications of, 101–102
Disaster relief operations
in crisis management aspects, 44–47, 49–50
Partner countries’ role in, 197, 206–207
Russian-NATO cooperation on, 216
Distinctive Partnership between NATO and the Ukraine, 219–221

E
Eagle Assist operation, 167–168
E-3A NATO Airborne Early Warning and Control (NAEW&C) aircraft, 279–281
Earthquake disaster management
civil emergency planning programmes, 297
crisis management aspects, 45–47
Eastern Europe, political changes in, 183–187
Economic Committee (EC), members and policy body hierarchies, 111–113, 131
Economic policies of NATO, 67–69
in Ukraine, 226
Economic sanctions (UN), in Bosnia/Herzegovina, Alliance support for, 143–147
Education and training, NATO programmes for, 307–316
Elections, in Afghanistan, ISAF role in, 155–158
Electronic information systems, public diplomacy communications and information programmes, 335–337
Electronic warfare, NATO programme for, 317
Embargo (UN) in Bosnia/Herzegovina, Alliance support for, 143–147
Energy issues, in Mediterranean and Middle East, 231–235
Enlargement process at NATO, 183–187
Environmental issues
EAPC initiatives in, 207–208
NATO public diplomacy programmes, 339–345
Russia-NATO cooperation on, 217
Ukrainian-NATO cooperation on, 220, 228
Environment and Security Initiative (ENVSEC), 343
Estonia, accession to NATO, 17, 183–187
EU Battle Groups, 251
EU Defence Agency, 251
EUFOR, establishment of, 143–147
EU High Representative for Common Foreign and Security Policy, 249–250
Euro-Atlantic Disaster Response Co-ordination Centre (EADCC)
anti-terrorist initiatives of, 173
civil emergency planning programmes, 297–298, 302
crisis management activities of, 47, 50
establishment of, 207
International Staff duties regarding, 80
Kosovo conflict and, 149–152
Mediterranean Dialogue and, 233–234
Russia’s role in, 216–217
UN-NATO cooperation on, 255–258
Euro-Atlantic Disaster Response Unit (EADRU), 47, 298
Euro-Atlantic Partnership Council (EAPC)
Ad Hoc Working Group on Global Humanitarian Mine Action, 295–296
Ad Hoc Working Group on Small Arms and Light Weapons and Mine Action, 206, 294, 296
anti-terrorism initiatives of, 171, 193
arms control and disarmament programmes, 289–296
Bosnia/Herzegovina participation in, 143–147
civil emergency planning programmes, 297
Committee on Public Diplomacy and, 336–337
cooperation, partnership, and dialogue activities, 111–113, 134, 136
crisis management partnership with NATO, 45
disaster relief operations, 197, 206–207
evolution of, 193–208
International Military Staff duties concerning, 103
Military Committee duties regarding, 86–87
NATO economic initiatives with, 67–69
NATO Parliamentary Assembly and, 270
NATO Programme for Security through Science, 342–343
Partnership for Peace and, 193–208
policy and decision-making, participation by, 40–41
replacement of NACC by, 185
Russian participation in, 209
scientific and environmental programmes and, 342–345
Secretary General as chair of, 73–75
Security Forum of, 196–197
small arms and light weapons, initiatives concerning, 289–296
South-East Europe initiatives, 237–239
Ukrainian participation in, 219
weapons of mass destruction workshops of, 197, 205–206
Euro-Atlantic Partnership (EAP)
defence reform proposals of, 198–208
formation of, 193–208
Euro-Atlantic Partnership Work Plan, 49
EUROCONTROL, NATO cooperation with, 174
Eurocorps, ISAF in Afghanistan, responsibility for, 155–158
European Aeronautical Defence and Space Company (EADS), 179
European Capabilities Action Plan (ECAP), 176
EU-NATO cooperation on,
European Commission, air space and traffic management programmes, 283–284
European Council, EU-NATO cooperation initiatives, 247
European Organisation for the Safety of Air Navigation (EUROCONTROL), 283–284
European Science Foundation, 343
European Security and Defence Identity (ESDI)
Assembly of the Western European Union (WEU) and, 263–265
defence planning initiatives and, 52
development of, 28
WEU-NATO cooperation on, 243–245
European Security and Defence Policy
Assembly of the WEU and, 263–265
EU-NATO cooperation on, 243–247
European Union (EU)
anti-terrorism initiatives of, 171, 174
civil emergency planning, NATO cooperation with, 173
civil emergency planning programmes of, 298
crisis management partnership with NATO, 45, 49
Darfur peacekeeping mission with NATO, 163
defence planning cooperation with, 52, 54
EAPC and, 204, 207
European Capability Action Plan initiation of, 176
ISAF in Afghanistan, support for, 155–158
Kosovo conflict and role of, 149–152
Military Committee and, 86, 88, 94
Military Oceanography Group (NATO) and, 331–332
NATO partnership with, 28, 243–251
NATO security partnership with, 20–21
NATO Strategic Partnership with, 78, 243–251
OSCE and, 259–262
peacekeeping operations in the former Yugoslav Republic of Macedonia, 143–147
policy and decision-making consultation with, 40
role in the former Yugoslav Republic of Macedonia of, 153–154
security operations in Bosnia/Herzegovina, 143–147
Executive Working Group (EWG)
policy and decision-making procedures and, 35
principal committees and policy bodies hierarchy, 111–113
Expert Group on Civil Emergency Preparedness and Disaster Relief, 299
Expert Visits, NATO Programme for Security through Science programmes, 339–343
Explosive Ordnance Disposal Units, in Bosnia/Herzegovina, 143–147
civil emergency planning programmes, 297
NATO involvement in, 47
Force Goals (NATO), defence planning and, 54–55
Force Review Conference, on Iraq, 159–161
Forest fires, civil emergency planning programmes for, 297
Framework Agreement, NATO-Russia, 215
Framework Document for Partnership for Peace, 198
France exemption from Defence Planning Committee, 36
ISAF in Afghanistan, responsibility for, 155–158
NATO nuclear policy and, 65–66
withdrawal from Alliance military structure, 39
Fréchette, Louise (UN Deputy Secretary General), 258

G

Galileo Avionica, 179
General Dynamics Canada, 179
General Framework Agreement for Peace in Bosnia and Herzegovina. See Dayton Peace Accord
General Report, for defence planning, 56
Geneva Centre for Democratic Control of Armed Forces (DCAF), 271
Geneva Protocol (1925), Biological and Chemical Weapons, 292
Georgia (Republic of) antipersonnel mines in, 202
Istanbul Commitments in, 293–294
in Partnership for Peace, 193, 200
Russian treaty issues in, 211, 216
German Democratic Republic
origins of North Atlantic Alliance and, 17
political reforms in, 183–184, 187
Germany. See also Federal Republic of Germany; German Democratic Republic
ISAF in Afghanistan, leadership of, 155–158, 170
peacekeeping operation in the former Yugoslav Republic of Macedonia*, leadership of,
Operation Active Endeavour participation of,
unification of,

*Glasnost* policy, Soviet adoption of,
Gorbachev, Mikhail,
Greece
civil emergency planning in,
origins of North Atlantic Alliance and,
Group of National C3 Representatives (NC3REPS),
Group of National Directors on Codification,
Gulf Cooperation Council,

**H**

Harmel Doctrine,

“Headline Goal”, the European Council,

Helsinki Final Act (1975),
Partnership for Peace obligations based on,

High Level Group (HLG)
members and policy body hierarchies,
policy and decision-making with NPG,

High Level Task Force on Conventional Arms Control (HLTF)
CFE Treaty provisions and,
principal committees and policy bodies hierarchy,

Holbrooke, Richard (Ambassador),

Host Nation Support
NATO Security Investment Programme,
Russia-NATO MOU,
Ukraine-NATO MOU,

Human Factors and Medicine Panel,

Humanitarian crises
civil emergency planning programmes for,
Kosovo conflict and,

Human resources at NATO,
International Staff duties regarding,

Hungary
accession to NATO,
assistance to Ukraine by,

civil emergency planning initiatives of,
Membership Action Plan and,
political reforms in,

Hurricane Katrina, NATO Response Force assistance in,
Hussein, Saddam,

**I**

Iceland
civilian representation in military forums for,
origins of North Atlantic Alliance and,

Implementation Force (IFOR)
crisis management by,
establishment of,
NATO airborne early warning system support,
OSCE cooperation with,
Partner countries support for,
SFOR as replacement for,
UN cooperation with,

Improved United Kingdom Air Defence Ground Environment (IUKADGE),

Individual Partnership Action Plans (IPAPs)
ecological dimensions of,
launching of,

Individual Partnership Programmes
components of,
crisis management activities,
in Ukraine,

Indra Corporation,

Infrastructure Committee
capability packages and,
International Staff duties regarding,
members and policy body hierarchies,
NSIP budget and financial management by,
policy and decision-making procedures and,

Intelligence activities
International Military Staff involvement in,
International Staff duties regarding,

Intensified Dialogue on
Ukraine,

“Intensified dialogues” on aspirations to NATO membership
Interallied Confederation of Medical Reserve Officers (CIOMR), structure and operations, 99
Interallied Confederation of Reserve Officers (CIOR), structure and operations, 98–99
Interim Iraqi Government, establishment of, 159–161
Intermediate-range nuclear forces (INF), NATO deployment of, 183–184
International Air Transport Association (IATA) air space and traffic management programmes, 283–284
NATO cooperation with, 174
International Association for the Promotion of Cooperation with Scientists from New Independent States of the Former Soviet Union (INTAS), 343
International Atomic Energy Agency (IAEA) civil emergency planning programmes of, 298
International Staff duties regarding, 80
Nuclear Non-Proliferation Treaty and, 291
Partnership for Peace cooperation with, 207–208
International Board of Auditors, financial control duties of, 83
International Civil Aviation Organisation air space and traffic management programmes, 283–284
NATO cooperation with, 174
International Committee of the Red Cross (ICRC) cooperation with NATO, 267–268
IFOR cooperation with, 143–147
International Criminal Tribunal for the former Yugoslavia (ICTY) EU-NATO cooperation on, 250–251
IFOR cooperation with, 143–147
NATO stabilisation efforts in, 22
Partnership for Peace and cooperation with, 196, 237–239
International Federation of the Red Cross and Red Crescent Societies, civil emergency planning programmes of, 298
International law, violations of, in Kosovo conflict, 149–152
International Military Staff (IMS) budget and financial activities, 59
delegation and mission duties of, 73–75
International Staff cooperation with, 77
key functions of, 101–106
Logistics, Armaments and Resources Division, 326
military operational structure and transformation, 85, 87, 95, 97–98
North Atlantic Council duties, policy and decision-making participation by, 37
public diplomacy communications and information programmes, 333–335
Research and Technology Organisation and, 348
Standardization activities of, 350–351
International Organisation for Migration, NATO relations with, 263–265
International organisations, NATO cooperation with, 263–265
International Police Task Force (IPTF) IFOR cooperation with, 143–147
UN participation in, 255–258
International Research Seminars, 309
International Secretariat of NATO Parliamentary Assembly, 270
NSIP management and, 63
ISAF (ISAF) (Afghanistan) counterterrorism initiatives of, 167, 169–170
establishment of, 155–158
Iraq military initiatives compared with, 159–161
NATO management of, 20–23
Partner countries’ involvement in, 203–204
Russian support for, 214
Ukrainian participation in, 223–224
UN-NATO cooperation in, 255–258
International Staff budget and financial management of, 61
civilian duties of, 73–75
Council of Europe activities, 263
Defence Investment Division, 348
International Military Staff liaison with, 101–102, 105–106
key functions of, 77–84
military operational structure and transformation, 95
policy and decision-making procedures and, 38
Political Affairs and Security Policy Division, 67–69
public diplomacy communications and information programmes, 335–337
Secretary General as executive officer for, 73–75
Iraq Military Committee role in, 86, 97
multinational logistics support in, 321–322
NATO role in, 159–161
NATO Training Mission for, 23–24, 44
Iraqi Training, Education and Doctrine Centre, 159–161
Israeli-Palestine conflict, NATO initiatives in, 230
Istanbul Conference of the State Parties to the CFE Treaty, Final Act, Russian provisions in, 216
Istanbul Cooperation Initiative Group (ICIG)
civil emergency planning programmes, 297
cooperation, partnership, and dialogue activities, 28, 111–113, 134, 140
economic dimensions of, 67–69
International Staff duties regarding, 80
Mediterranean Dialogue and, 234–235
policy and decision-making, participation by, 40
security issues in, 20–21
Istanbul Summit (1999)
CFE Treaty agreement on adaptation, 293
defence planning initiatives of, 52
security initiatives following, 21
Istanbul Summit (2004)
anti-terrorist measures at, 172, 174
CFE Treaty reaffirmation, 293
defence reforms at, 195, 201
EU-NATO cooperation at, 250
Interim Iraqi Government discussed at, 159–161
KFOR deliberations at, 149–152
Mediterranean Dialogue and, 234–235
military modernisation initiatives, 26
Partnership for Peace discussions at, 200
“Platform for Cooperative Security” at, 259
Italy
in Afghanistan, support operations of, 155–158
ISAF in Afghanistan, responsibility for, 155–158
origins of North Atlantic Alliance and, 17
Joint Command Centre
(Heidelberg, Germany), ISAF in Afghanistan, responsibility for, 155–158
Joint Committee on Proliferation (JCP), principal committees and policy bodies hierarchy, 111–113, 116
Joint Final Acceptance Inspection, 63
Joint Force Command (JFC) headquarters, 94, 97
Joint Force Training Centre establishment of, 177
structure and operations, 96
Joint funding arrangements, NATO participation in, 58–64
Joint Medical Committee, COMEDS logistics and, 326
Joint Warfare Centre (JWC)
establishment of, 177
Iraqi training course at, 159–161
structure and operations, 95
Joint Working Group on Armaments, Ukrainian-NATO cooperation and, 220, 227
Joint Working Group on Defence Reform (JWGDR), 224–225
Joint Working Group on Scientific and Environmental Cooperation, 228
Jones, James (General), 178
Kabul Multinational Brigade, ISAF command of, 155–158
Karzai, Hamid (President), 158
Konaré, Alpha Oumar, 24, 163
Kosovo
crisis management in, 44, 47
Military Committee role in, 86
NATO air campaign in, 149–152, 210
NATO peacekeeping operations in, 143–147, 149–152
refugee crisis in, 298
Russian peacekeeping operations in, 210, 214, 216
Ukrainian peacekeeping operations in, 223
UN operations in, 255–258
Kosovo Force (KFOR)
establishment of, 149–152
NATO airborne early warning system support, 279–281
OSCE support for, 260–262
Partner countries’ participation in, 204
peacekeeping activities of, 149–152
UN cooperation with, 255–258
Kosovo Verification Mission (KVM), 149–152
OSCE cooperation on, 260–262
Kuchma, Leonid, 220
Kursk submarine incident, 210, 215
Kuwait, 234–235

Land mines. See also Antipersonnel mines
EAPC/PIP initiatives concerning, 202, 206
NATO control and reduction programme, 289–296
in Ukraine, 225–226
Latvia
accession dialogues with NATO, 183, 187
accession to NATO, 17
Legal counsel, for International Military Staff, 102
“Level of ambition” concept, 53
defence planning initiatives and,
Lithuania
accession dialogues with NATO, 183, 187
accession to NATO, 17
Logistics
International Military Staff operations involving, 102, 104–105, 326
NATO programmes for, 319–327
Russian-NATO cooperation on, 216
specialised organisations and agencies for, 107–110
London Summit (1990), 185
Loya Jirga (Afghan grand council), ISAF support for, 155–158

M
Maastricht Treaty, NATO-EU cooperation and, 245
Madrid Summit (1997), NATO-EU cooperation during, 245
Measures of Cooperation with Serbia and Montenegro, 237–239
policy and decision-making, participation by, 40–41
Secretary General as chair of, 73–75
Mediterranean Dialogue
air space and traffic management programmes, 283–284
anti-terrorism initiatives in, 167–168
arms control and disarmament programmes, 290
civil emergency planning programmes, 297, 300
crisis management partnership with NATO, 45, 49
development of, 231–235
economic initiatives of, 67–69
education and training programmes, 307–311, 313
expanded activities of, 28
International Military Staff duties concerning, 101, 103, 106
International Staff duties regarding, 79–80, 82–84
Military Committee duties regarding, 86–87, 90, 96
NATO Programme for Security through Science programmes and, 339–343
NATO Science Committee and, 207–208
Operation Active Endeavour participation of, 168–169
policy and decision-making, participation by, 40–41
security partnership with, 20–21
Mediterranean Dialogue Work Programme, International Staff duties regarding, 79–80, 82–84
Mediterranean region
NATO initiatives in, 231–235
Operation Active Endeavour in, 168–169
OSCE-NATO cooperation in, 259–262
Medium Extended Air Defense System (MEADS), 285–288
Medium Term Resource Plan, 60
Membership Action Plan (MAP)
accession protocols and, 183–187
in Albania, 149–152
Balkans stabilisation and, 22
International Staff duties concerning, 78
launching of, 189–190
in the former Yugoslav Republic of Macedonia*, 153–154
NATO enlargement process and, 183–187
overview of, 189–190
Memorandum of Agreement, for economic initiatives in Russia, 67–68
Memorandum of Understanding on Civil Emergency Planning and Disaster Preparedness
NATO-Russia cooperation, 299
NATO-Ukraine cooperation, 299–300
Memorandum of Understanding on Strategic Airlift, 227
Meteorology, NATO programmes for, 329—330
Middle East
Mediterranean Dialogue concerning, 231–235
policy and decision-making, participation by, 40
Military Authorities (NATO), defence planning initiatives and, 54
Military Budget
common funding for, 59
control of, 63
financial management of, 61–62
"over and above rule" for, 60
Military Budget Committee (MBC)
budget and financial activities of, 59, 61
capability packages for, 60–61
Financial Controller’s responsibilities for, 102, 104
International Staff duties regarding, 81
members and policy body hierarchies, 111–113
policy and decision-making procedures and, 35–36
Military Command Structure, organisation and duties of, 85, 88–99
Military Committee (European Union), establishment of, 247–248
Military Committee (NATO)
Air Defence Study Working Group, budget and financial activities, 275–277
capability packages managed by, 59
COMEDS logistics and, 60
crash management activities, 326
defence planning review by, 47–48
International Military Staff intelligence reports to, 77, 101–106
logistics principles and policies, 320–321
Mediterranean Dialogue and, 232–233
military supervisory duties of, 73–75
organisation and structure, 85–87
policy and decision-making by, 37
principal committees and policy bodies hierarchy, 111–113
public diplomacy communications and information programmes, 333
Research and Technology Organisation and, 347–348
scientific research collaboration activities of, 107–110
Senior NATO Logisticians’ Conference and, 322
Ukrainian cooperation with, 220, 226–227
Military Concept for Defence against Terrorism, 167–168, 171
Military Liaison Mission
in Russia, 212
in Ukraine, 222–223
Military Oceanography (MILOC) Group, 331–332
Military organisation and structures (NATO)
civil-military cooperation, 85–99
International Military Staff, modernisation of, 101–106
NATO role in, 22, 85–99
reform of, 21
Russian-NATO cooperation on, shared roles and responsibilities, 212
transformation process and, 86, 89–99
Military Representatives (MILREPS), duties of, 85–86, 95
Military Staff (European Union), 247–248
Military Technical Agreement in Afghanistan, 155–158
in Kosovo conflict, 149–152
Milosevic, Slobodan, 149–150
“Ministerial Guidance” document, defence planning and, 54
Missile defence
control and disarmament programmes, 290, 292, 295
NATO capabilities for, 175, 179–180
Missile Defence Feasibility Study (MDFS), 25–26
Missile Defence Project Group, International Staff duties regarding, 81
Missile Technology Control Regime (MTCR), 292
Moldova
arms reduction in, 202, 293
Istanbul Commissions in, 293
Partnership for Peace and, 196
Russian treaty issues in, 216
Movement and transportation logistics, NATO programmes for, 322
Multinational Division (MND) Central South, in Iraq, 159–160
Multinational Force in Iraq, establishment of, 159–161
Multinational Joint Logistic Centre, 320
Multinational logistics, NATO programmes for, 321–322
NAC-PSC meetings, EU-NATO cooperation and, 248
Narcotics trafficking, in Afghanistan, 155–158
National Armaments Directors (NAD), duties of, 285–288
National delegations (to NATO), organisation and structure, 73–75
National Liberation Army (NLA), in the former Yugoslav Republic of Macedonia*, 153–154
National Reserve Forces Committee (NRFC), structure and operations, 98–99
NATO ACCS Management Organisation (NACMO), 275–277
NATO Airborne Early Warning and Control Programme Management Agency (NAPMA), 107–110, 279–281
NATO Air Command and Control System Management Agency (NACMA), 107–110
NATO Air Command and Control System Management Organisation (NACMÖ), Board of Directors, 111–113, 120
NATO Air Defence Committee (NADC) defence assets and capabilities development, 80–81
principal committees and policy bodies hierarchy, 111–113, 118
programmes of, 275–277
NATO Air Defence Ground Environment (NADGE), 275–277
NATO Air Traffic Management Committee (NATMC) activities of, 283–284
defence assets and capabilities development, 80
members and policy body hierarchies, 111–113, 132
NATO Battlefield Information Collection and Exploitation System (BICES) Agency, 107–110
NATO CIS Services Agency (NCSA), 303–306
NATO Codification System, 323
NATO Committee for Standardization (NCS) activities of, 349–351
members and policy body hierarchies, 111–113, 125
NATO Communications and Information Systems School (NCISS), 107–110, 307, 312
NATO Computer Incident Response Capability Coordination Centre (NCIRC-CC), 84
NATO Consultation, Command and Control Agency (NC3A) missile defence capabilities discussed at, 175, 180
organisation and activities, 107–110, 303–306
NATO Consultation, Command and Control Board (NC3B) International Military Staff liaison with, 105–106
International Staff duties regarding, 81
principal committees and policy bodies hierarchy, 111–113, 119, 303–306
Research and Technology Organisation and, 348
NATO Consultation, Command and Control Organisation (NC3O), 285–288, 303–306
NATO Crisis Response System (NCRS), 48–49
NATO Defense College Academic Advisory Board, Chairman of the Military Committee on, 87
NATO Defense College (Rome) education and training programmes, 307–309
IMS Financial Controller’s responsibilities for, 102
Russian participation in, 215
specialised activities of, 107–110
structure and operations, 87, 96
Ukrainian participation in, 227
NATO Documentation Centre, 337
NATO Economic Committee, 67–69
NATO Electronic Warfare Advisory Committee (NEWAC), 317
NATO-EU Capability Group, 251
NATO-EU Declaration on the European Security and Defence Policy (ESDP), 243, 246–247
NATO Force Structure budget and financial management activities, 57
Military Command Structure vs., 88, 90, 93, 97
cooperation, partnership, and dialogue activities, 111–113, 134, 138
economic initiatives of, 67–69
International Military Staff duties concerning, 101, 103
Military Committee duties regarding, 86–87
policy and decision-making, participation in, 40–41
Science Committee, 341–343, 345
Secretary General as chair of, 73–75
NATO-Russia Information, Consultation and Training Centre, 67–68
NATO-Russia Permanent Joint Council
anti-terrorism initiatives of, 171
establishment of, 209–210
NATO-Russia Retraining Centre, establishment of, 215
NATO-Russia Work Programme, International Staff duties regarding, 79
NATO Science Committee, 207–208, 345
Research and Technology Organisation and, 348
NATO Science Partnership Prize, 341–343
NATO Science Programme, 342–343
NATO Security Committee (NSC), members and policy body hierarchies, 111–113, 134
NATO Security Investment Programme (NSIP), 81
air defence activities, 275–277
auditing procedures for, 64
budget and financial management of, 60–63
missile defence capabilities and, 180
NATO Security Operation Programmes, in Bosnia/Herzegovina, 143–147
NATO SHAPE School (Oberammergau)
Bosnia/Herzegovina workshop at, 143–147
education and training programmes, 307, 310
International Committee of the Red Cross and,
Mediterranean Dialogue civil emergency planning programme, 300
specialised activities of, 107–110
structure and operations, 96
Ukrainian participation in, 227
NATO Special Committee, members and policy body hierarchies, 111–113, 134
NATO Staff Association, International Staff duties regarding, 83
NATO Staff Centre, International Staff duties regarding, 83
NATO Standardization Agency (NSA)
activities of, 349–351
COMEDS logistics and, 326
NATO Standardization Organization (NSO), 349
NATO Standardization Staff Group (NSSG), 349–351
NATO Training Group (NTG), 307, 313
NATO Training Mission for Iraq, 45, 159–161
NATO-Ukraine Action Plan, International Staff duties regarding, 79
NATO-Ukraine Annual Target Plans, 67–68
NATO-Ukraine Commission (NUC)
activities, 219–221, 224
anti-terrorism initiatives of, 171
arms control and disarmament programmes, 290
civil emergency planning programmes, 297, 299–300
cooperation, partnership, and dialogue activities, 111–113, 134, 139
economic initiatives of, 67–69
International Military Staff duties concerning, 101, 103
Military Committee duties regarding, 86–87
Operation Active Endeavour participation and, 169
policy and decision-making, participation by, 40–41
Secretary General as chair of, 73–75
NATO-Ukraine Defence Documentation Office, 223
NATO-Ukraine Distinctive Partnership, air space and traffic management programmes, 283–284
NATO-Ukraine Military Work Plan, 226–227
NATO Undersea Research Centre, 348
NATO-UN Roundtable meetings, 255–258
Netherlands assistance to Ukraine by, 225
ISAF in Afghanistan, assistance to, 155–158, 170
New Zealand, policy and decision-making consultation with, 41
Nice, Treaty of (2000), 247
No-fly zones, in Bosnia/Herzegovina, 143–147
Non-article 5 operations
crisis management, military organisation and structure, Non-governmental organisations (NGOs), NATO cooperation with, North American Aerospace Defense Command (NORAD), North Atlantic Alliance, See North Atlantic Treaty Organisation (NATO), North Atlantic Cooperation Council (NACC) formation of, Russian participation in, Ukraine participation in, North Atlantic Council (NAC) in Afghanistan, role of, budget and financial management of, budgeting powers of, Committee on the Challenges of Modern Society and, common funding principles of, crisis management duties of, defence planning initiatives and, European Union cooperation with, International Military Staff duties, ISAF in Afghanistan, responsibility for, International Staff duties regarding, in Iraq, KFOR establishment and, Kosovo conflict and, logistics principles and policies, in the former Yugoslav Republic of Macedonia*, peacekeeping role of, Mediterranean Dialogue and, Membership Action Plan and, Military Committee oversight by, NATO Programme for Security through Science, OSCE and, policy and decision-making by, policy and decision-making consultation with, policy oversight inspections and surveys, principal committees and policy bodies diagram, Secretary General’s duties on, Senior NATO Logisticians’ Conference and, structure and organisation, transitional strategy proposal for Bosnia/Herzegovina, North Atlantic Treaty (1949) Article 2, Article 5, Article 7, Article 12, origins of North Atlantic Alliance and, policy and decision-making procedures, text of, UN Charter and, North Atlantic Treaty Organisation (NATO) in Afghanistan, air defence programme, air space and traffic management programme, Alliance relations with, anti-terrorism initiatives of, armaments cooperation and planning programme, arms control and disarmament programmes, Bosnia/Herzegovina initiatives of, Brussels headquarters of, civil emergency headquarters programme, civilian organisation and structures, communication and information systems, creation of crisis management activities, in Darfur, defence planning dimension of, economic initiatives of, education and training programmes, electronic warfare programme, enlargement process, European Union strategic partnership with, fiftieth anniversary, International Military Staff functions, international organisations and, International Staff functions, in Iraq, Kosovo conflict and KFOR operation, logistics programmes, in the former Yugoslav Republic of Macedonia*, Mediterranean region operations, Membership Action Plan of, meteorology programmes, military headquarters in Bosnia/Herzegovina established, military oceanography programmes, military organization and structures, mission of, new capabilities of, nuclear policy of, Organization for Security and Co-operation in Europe and, origins of, parliamentary and non-governmental organisations and, Partnership for Peace programme and,
Objective Based Budgeting (OBB) system, NATO’s use of, 83
Oceanography, NATO military organisations and agencies, 331–332
Office of the High Representative (OHR), IFOR cooperation with, 143–147
Office of the Legal Adviser, International Staff and, 77
Ohrd Framework Agreement, 153–154
Olympic Games of 2004 (Athens)
Airborne Early Warning and Control System support during, 279–281
Airborne Warning and Control Systems operations during, 97
anti-terrorist protection initiatives, 174
civil emergency planning programmes for, 298
Open Skies Treaty, 289, 294
Operation Active Endeavour, 24, 168–169, 214
Ukrainian participation in, 223–224
Operational Capabilities Concept, in Partnership for Peace, 199–200
Operational commitments of NATO, International Staff duties regarding, 79–80
Operation Allied Harmony, 153–154
Operational Task Forces, International Staff duties regarding, 79–80
Operation Althea, 143–147, 250
Operation Amber Fox, 153–154, 250
Operation Concordia, 250, 261
Operation Deliberate Force, 143–147
Operation Display Deterrence, 23
Operation Eagle Assist, 24–25
Operation Enduring Freedom ISAF and, 23, 155–158, 169–170
Ukrainian participation in, 223
Operation Essential Harvest, 153–154
Operation Iraqi Freedom, 23
Orange Revolution in Ukraine, 27, 219, 221
Organization for Security and Co-operation in Europe (OSCE)
in Afghanistan, 155–158
anti-terrorism initiatives of, 171–172
crisis management partnerships, 45
education and training programmes, 309
EU-NATO cooperation and, 250
IFOR cooperation with, 143–147
International Military Staff cooperation with, 103
Kosovo Verification Mission of, 149–152
Ministerial Council of, 259–260
NATO cooperation with, 259–262
NATO enlargement and, 186
NATO Programme for Security through Science and, 343
peacekeeping operations, 143–147
policy and decision-making consultation with, 40
role in the former Yugoslavia Republic of Macedonia* of, 153–154
Vienna Document and, 289, 293

Organisation for the Prohibition of Chemical Weapons
civil emergency planning programmes of, 297–298
International Staff duties regarding, 80
NATO relations with, 263–265
Oslo, North Atlantic Council meeting in (1992), 143–147
Ostpolitik policy, German adoption of, 183
Ottawa Convention on the Prohibition of the Use, Stockpiling, Production, and Transfer of Anti-Personnel Mines and Their Destruction, 202
Overall Summary Appraisal of Defence Planning, 56
“Over and above rule,” budget and financial management based on, 60

P

Pakistan, NATO crisis assistance to, 45, 178
Parliamentary organisations, NATO cooperation with, 268–271
Partner countries
air space and traffic management programmes with, 283–284
civilian organisation and structures from, 73–75
common-funded resources with NATO, 57–64
counter-terrorism initiatives and, 167–169, 171–174
in Euro-Atlantic Partnership, 193–208
expanded relations with, 27
International Military Staff operations in, 101, 103, 106
Iraq initiatives and, 159–161
ISAF participation, 169–170
NATO economic initiatives with, 67–69
NATO Parliamentary Assembly and, 270
NATO Programme for Security through Science programmes and, 339–343
Partnership for Peace obligations of, 193–208
peace-support operations of, 203–204
policy and decision-making consultation with, 40–41
security, science and environmental initiatives of, 207–208
Partnership Action Plan on Defence Institution Building, 200–201
Partnership Action Plan on Terrorism (PAP-T), 200
Partnership Action Plans, counter-terrorism initiatives and, 168, 171
Partnership Coordination Cell (PCC)
in Partnership for Peace programme, 199
in Russia, 212
in Ukraine, 223
Partnership for Peace (PfP). See also NATO/PfP Trust Fund
in Albania, 149–152
arms control and disarmament programmes and, 289–296
Balkan states’ participation in, 22
in Bosnia/Herzegovina, 143–147
civil emergency planning programmes, 289–302
COMEDS logistics and, 326
defence reform initiatives of, 193–208
disaster relief operations, 197, 206–207
education and training programmes, 307, 316
Euro-Atlantic Partnership Council and, 193–208
formation of, 185
International Military Staff duties concerning, 101, 103
International Staff duties regarding, 79–80
Kosovo programmes and procedures, 149–152
Mediterranean Dialogue and, 234–235
Membership Action Plan vs., 189–190
Military Committee duties regarding, 86–87, 90, 92, 96
Military Oceanography Group support, 331–332
NATO Air Defence Committee and, 275–277
NATO Parliamentary Assembly and, 270
policy and decision-making by, 40–41
Russian participation in, 209–217
security, science and environmental initiatives, 208
small arms and light weapons programmes, 206–207
South-East Europe initiatives, 237–239
Staff Elements, 199
Status of Forces Agreement, 216
| Training Centres, Ukrainian participation in, | 199–228 |
| Partnership for Peace Planning and Review Process (PARP) in Albania, interoperability/capability guidance from, | 149–152, 199, 201–202 |
| Partnership Action Plan and, in Ukraine, | 189–190, 225–226 |
| Partnership institutions, enlargement of, | 26–27, 136 |
| Partnership Real-time Information Management and Exchange System (PRIME), | 199–200 |
| Peacekeeping and peace-support operations in Afghanistan, | 155–158 |
| in Bosnia/Herzegovina, overview of NATO role, | 143–147, 43–45 |
| in Darfur, | 163 |
| EU-NATO cooperation on, in Iraq, | 245, 248, 250, 159–161 |
| in Kosovo, | 149–152 |
| in the former Yugoslav Republic of Macedonia*, Partner countries involvement in, | 195, 197–199, 203–204 |
| Russian participation in, in Ukraine, | 215–216, 223–224 |
| Pension Budget (NATO), Perestroika, Soviet adoption of, “Permanent Council.” See North Atlantic Council | 83, 184 |
| Permanent Representatives NATO Parliamentary Assembly and, policy and decision-making by, | 270, 33–35 |
| Petersberg tasks (Amsterdam Treaty), NATO-EU cooperation on, | 245, 247 |
| Planning structures, of International Military Staff, “Platform for Cooperative Security” (Istanbul Summit), | 101–103, 259 |
| Poland accession to NATO, assistance to Ukraine by, ISAF in Afghanistan, assistance to, Membership Action Plan and, operations in Iraq, Solidarity movement in, | 17, 183, 186, 225, 170, 189–190, 23, 159–161 |
| Policy and planning procedures consensus decision-making in, of International Military Staff, International Staff duties concerning, organisation involved in, | 33, 37–38, 101–103, 84, 77, 33–37 |
| overview of, principal committees and policy bodies directory, Policy Coordination Group (PCG), crisis management activities, International Staff duties regarding, members and policy body hierarchies, | 33, 111–113, 38, 47, 79, 111–113, 123 |
| Policy Planning Unit of International Staff, Political Affairs and Security Policy Division, Defence and Security Economics Directorate, Political and Security Committee (EU), | 77, 67–69, 247–248 |
| Political Committee (PC) members and policy body hierarchies, powers and duties, | 111–113, 121, 38 |
| Political-Military Framework NATO-led PfP operations, in Partnership for Peace, | 93–94, 199 |
| Political-Military Steering Committee on Partnership for Peace (PPI/SC), principal committees and policy bodies hierarchy, | 111–113, 117 |
| Portugal ISAF in Afghanistan, assistance to, origins of North Atlantic Alliance and, | 170, 17 |
| Portuguese Air Command and Control System (POACCS), | 275–277 |
| Prague Capabilities Commitment anti-terrorism initiatives of, International Staff duties regarding, launching of, military modernisation, | 167, 78, 175–177, 25–26 |
security initiatives following, 20–21
weapons of mass destruction, protective measures adopted at, 171–172
Preparatory Committee, on NATO-Russia cooperation, 211
Presentation Document, for Partnership for Peace programme, 198
Press and media activities, public diplomacy communications and information programmes, 334–337
Proliferation Security Initiative (PSI), 174
Protective security, International Staff duties regarding, 84
Provincial Reconstruction Teams (PRTs)
in Afghanistan, 155–158
ISAF initiatives and, 23
Provisional Reconstruction Teams, in Afghanistan, 155–158
Public diplomacy communications and information programmes, 333–337
scientific and environmental programmes, 339–345
Public information advisor, 102
Public information initiatives, in Ukraine, 228
Putin, Vladimir, 210

Q

Qatar, 233–234

R

Racak massacre (Kosovo), 149–152
Refugees, Kosovo conflict and crisis for, 149–152
Regional cooperation and security, International Military Staff duties concerning, 103, 105
Reintegration Grants, NATO Programme for Security through Science, 340
Research and technology, NATO programmes in, 347–348
Research and Technology Agency (RTA), 107–110
IMS Financial Controller’s responsibilities for, 102, 104–105
Research and Technology and Industrial Outreach Section, 348
Research and Technology Board (RTB), 285–288
Research and Technology Organisation (RTO), 285–288
activities of, 347–348
COMEDS logistics and, 326
Reserve military forces, NATO initiatives for, 98–99
Resource management, International Military Staff operations involving, 105
Resource Policy Coordination Section, International Staff duties regarding, 81
Reykjavik, Iceland, NATO foreign ministers’ meeting in, 22, 143–147
Robertson (Lord) (Secretary General), 210
Romania
accession dialogues with NATO, 183, 186
accession to NATO, 17
ISAF assistance from, 170
political reforms in, 184
Rose-Roth Initiative, 270
Russia. See also Soviet Union
Afghanistan and, 155–158
anti-terrorism initiatives participation, 171
Balkan peace operations and, 204
civil emergency planning programmes in, 297–299
crisis management coordination with, 207
ISAF participation by, 170
KFOR participation by, 149–152
Kosovo conflict and role of, 149–152
NATO cooperation with, 209–217
NATO economic initiatives in, 67–69
North Atlantic Cooperation Council and, 193–194
Operation Endeavour and, 169
as Partnership country, 196
policy and decision-making, participation by, 40–41
security partnership with, 20–21
Safe Areas, Alliance support for, 143–147
St. Malo Summit, EU-NATO cooperation during, 246–247
Scheffer, Jaap de Hoop, (Secretary General) 225, 258
Science Committee (SCOM), members and policy body hierarchies, 111–113, 128
Science for Peace Projects, 340
Scientific research
EAPC cooperation on, 197–198, 207–208
International Staff duties regarding, 82–83
NATO public diplomacy programmes, 339–345
NATO Research and Technology Agency and, 107–110
Russia-NATO cooperation on, 217
Ukrainian-NATO cooperation on, 228
Secretariat (North Atlantic Council), policy and decision-making procedures, 36
Secretary General (NATO) defence planning review by, 56
duties of, 73–75
financial management duties of, 61
International Military Staff intelligence support to, 104–106
International Staff, leadership of, 74, 77
policy and decision-making procedures and, 38
public diplomacy communications and information programmes, 335–337
Senior NATO Logisticians’ Conference and, 322
specialised organisations and agencies directors and steering committees, meetings with, 107–110
Security Cooperation Programme (Bosnia/Herzegovina), 237–239
Security investment, International Staff duties regarding, 80–81
Security issues changing environment for, 20–21
Euro-Atlantic Partnership and Partnership for Peace initiatives involving, 193–207
fundamental NATO tasks concerning, 18–20
International Military Staff duties concerning, 103, 105–106
International Staff duties regarding, in Mediterranean and Middle East region, 77–78, 82–84
parliamentary/nongovernmental organisations and, 269–272
Partnership for Peace initiatives, 207–208
Russian-NATO cooperation on, 209–217
Ukrainian-NATO cooperation on, 220–224
Senior Civil Emergency Planning Committee (SCEPC) crisis management activities, 47
International Staff duties regarding, members and policy body hierarchies, 111–113, 126
organisation and programmes, 299, 301
programmes in Russia, 299
Senior Civilian Representative, in Afghanistan, 155–158
Senior Defence Group on Proliferation (DGP), 295–296
members and policy body hierarchies, 111–113, 130
Senior Military Representative, to Albania, 149–152
Senior NATO Logisticians’ Conference (SNLC) logistics support operations, 320, 322–323
members and policy body hierarchies, 111–113, 127
Movement and Transportation Group, 323
Senior Political Committee (SPC) members and policy body hierarchies, 111–113, 120
powers and duties, 35
Senior Politico-Military Group on Proliferation (SGP), 295–296
members and policy body hierarchies, 111–113, 122
Senior Resource Board (SRB) International Staff duties regarding, members and policy body hierarchies, 111–113, 129
policy and decision-making procedures and, 35–36
resource management duties of, 60–61
September 11 terrorist attacks (United States) Airborne Early Warning and Control System support following, 279–281
Alliance efforts on anti-terrorism and anti-proliferation of WMD and, 167–174
Article 5 (Washington Treaty) and, 15–16
civil aircraft management following, 283–284
civil emergency planning programmes following, 299–302
NATO collaboration with science community after, 44, 46, 49
Organisation for the Prohibition of Chemical Weapons, 82
Partner countries’ anti-terrorism response, 204–205
security issues in wake of, 19–20
UN initiatives following, 255–258
Serbia and Montenegro.
See also Federal Republic of Yugoslavia
EU-NATO cooperation in, 249–251
Partnership for Peace participation sought, 22, 193, 237–239
UN operations in, 255–258
Situation Centre (SITCEN) (NATO), 47
International Military Staff involvement in, 105
International Staff duties regarding, 79–80
Slovakia
accession to NATO, 17, 183, 187
Afghanistan assistance from, 170
Slovenia, accession to NATO, 17, 183, 187
Small arms and light weapons, NATO initiatives concerning, 206–207, 294–296
Solidarity movement, 184
South East Europe Initiative (SEEI)
economic dimensions of, 67–69
launching of, 237–239
policy and decision-making, participation by, 40
South East Europe Security Cooperation Steering Group (SEEGROUP), 237–239
Soviet Union. See also Commonwealth of Independent States; Russia
crisis management following collapse of, 46
disintegration of, 209–217
political reforms in, 183–185
Spain
Component Command Headquarters in, 94
Operation Active Endeavour participation, 169
origins of North Atlantic Alliance and, 17
Spanish Quick Reaction Force, in Afghanistan, 155–158
Stabilisation Force (SFOR)
EUFOR as replacement for, 143–147
IFOR replaced with, 143–147
NATO airborne early warning system support, 279–281
OSCE cooperation with, 260–262
Partner countries’ participation in, reductions in, 204, 143–147
UN cooperation with, 255–258
Stability issues, in Mediterranean and Middle East region, 233–234
Stability Pact for South Eastern Europe
economic dimensions of, 67–68
establishment of, 237–239
OSCE-NATO cooperation on, 260–262
Standardization procedures
International Military Staff responsibilities for, 104–106
NATO programmes for, 349–351
Standardization Agreements, 350–351
Standardization Tasking Authorities, 350–351
“Standards before Status” policy, Kosovo conflict and, 149–152
Standards Implementation Process, Kosovo stabilisation and, 149–152
Standards Review Mechanism, Kosovo stabilisation and, 149–152
Standing Group of Partner Medical Experts, 326
Standing Naval Force Mediterranean (STANAVFORMED)
Mediterranean Dialogue countries and, 232–233
Operation Active Endeavour and, 168–169
UN-NATO cooperation on, 255–258
Status of Forces Agreement (PfP)
Russian accession to, 216–217
in Ukraine, 226–227
Steering Committees, for specialised organisations and agencies, 107–110
Stock Holding and Asset Requirements Exchange (SHARE), 321, 323
Strategic Commands and Commanders
budget and financial management activities of, 57, 61
capability packages managed by, 60
COMEDS logistics and, 26
crisis management activities, 48–49
defence planning initiatives and, 54–56
financial controllers’ duties in, 85–87
duties of, 63–64
International Military Staff liaison with, 101–103, 105
International Staff duties regarding, 79
policy and decision-making participation by, 37
Senior NATO Logisticians’ Conference and, 322
Strategic Concept
for arms control and disarmament programmes, 289–296
crisis management initiatives of, 199, 43
defence planning under, 52–53
for economic policy, 67–69
for Euro-Atlantic Partnership, 194
logistics support for, 319–320
military duties regarding, 86, 89–90, 95
for NATO-OSCE cooperation, security tasks of, 259–262
Strategic nuclear weapons, defined, 18–20
Study on NATO Enlargement, 183–187
Submarine rescue operations, NATO initiatives, 210, 215
Subordinate Commanders, budget and financial management activities of, 61
Sub-strategic nuclear weapons, defined, 65–66
Sudan. See also Darfur, Sudan
- crisis assistance to African Union in, 44
- Military Committee role in, 86
- NATO mission in, 24, 143
Supreme Allied Commander Europe (SACEUR)
- in Afghanistan, role of, 155–158
- crisis management activities, 48
- duties of, 87–94
- financial controllers’ duties at, 63–64
- NATO SHAPE School and, 310, 313
Supreme Allied Commander Operations,
Supreme Allied Commander Transformation (SACT),
- duties of, 73–75
- education and training programmes, 87, 89, 91–95
- Supreme Allied Command Transformation, financial controllers’ duties at, 63–64
Supreme Headquarters Allied Powers in Europe (SHAPE)
- force generation conference for Afghanistan at, 170
- Iraq policy review at, 159–161
- NATO Airborne Early Warning and Control Programme Management Agency and, 279–281
- operational structure, 93
- Partnership Coordination Cell programme at, 199
- Russian Military Liaison Branch Office, 212
Sweden, ISAF participation by, 170

Tajikistan
- antipersonnel mines in, 202
- as partner country, 196, 201
Taliban, ouster from Afghanistan of, 155–158, 169–170
Tarasyuk, Borys, 224
Technology Advisory Board, 348
Terrorism
- Alliance’s role in fight against, 167–174
- anti-terrorism efforts of Partner countries, 193–208
- International Staff duties regarding, 78, 80, 82–84
- NATO initiatives concerning, 24–25
- Russian anti-terrorism initiatives, 209–214, 217
- UN-NATO cooperation initiatives against, 255–258
Terrorist Threat Intelligence Unit, 26, 172
Thales Corporation, 179
the former Yugoslav Republic of Macedonia
- accession to NATO and, 183
- crisis management in, 44, 47
- European Union peacekeeping operations in, 143–147, 249–250
- Kosovo refugees in, 149–152
- Membership Action Plan participation, 189–190
- NATO peacekeeping role in, 143–147, 153–154
- OSCE-NATO cooperation in, 260–262
- Partnership for Peace participation, 22
- UN operations in, 255–258
Three Wise Men’s Report, 342
Trainer Cargo Aircraft (TCA), NATO acquisition of, 279-281
Training and Education Enhancement Programme (TEEP), in Partnership for Peace, 199
Trajkovski, Boris (President), 153-154
Transatlantic Industrial Partnership for Surveillance (TIPS), Alliance ground surveillance (AGS) capability and, 179
Transit Agreement, Russia-NATO, 216
Transportation logistics, NATO support for, 322
Treaty-Limited Equipment (TLE) (CFE Treaty), 292-293
Treaty on Conventional Forces in Europe, Russia-NATO cooperation on, 216
Turkey
- civil emergency planning programmes for, 297–298, 300
ISAF in Afghanistan, command of, 155–158, 170
NATO air defence operations in, 279–281
NATO military operations in, 94, 97
Operation Display Deterrence, 23
origins of North Atlantic Alliance and, 17

Ukraine
antipersonnel mines in, 294
civil emergency planning in, 297, 299–300
crisis management operations in, 45, 47
economic initiatives in, 67–69
NATO cooperation with, 27, 219–228
NATO-Russia Council activities in, 211
Orange Revolution in, 219, 221
policy and decision-making, participation by, 40
security partnership with, 20–21
small arms and light weapons control in, 290, 294
Ukrainian Border Guard, 225
Ukrainian Defence Academy, 227
Ukrainian Ministry of Emergencies and Protection of the Population from the Consequences of the Chernobyl Catastrophe, 300
Ukrainian National Defense Academy, 309
Ukrainian Parliament, NATO Parliamentary Assembly and, 270
UNAMA, presidential elections in Afghanistan, 155–158
Undersea Research Centre, structure and operations, 96
UN First Committee, 290
Union of Soviet Socialist Republics (USSR). See Soviet Union
United Arab Emirates (UAE) Mediterranean Dialogue, 234–235
policy and planning consultations with, 41
United Kingdom, Airborne Early Warning and Control aircraft and, 279
ISAF leadership of, 155, 158
Component Command, 94
NATO pipeline system in, 324
nuclear policy and, 65–66
origins of NATO and, 17
United Nations Charter
Kosovo conflict and, 149–152
North Atlantic Treaty and, 255–258
origins of North Atlantic Alliance and, 16–17
Partnership for Peace obligations based on, 198
United Nations Counter-Terrorism Committee (UN-CTC), NATO cooperation on, 255–258
United Nations Development Programme (UNDP), 343
United Nations Environment Programme (UNEP), 343
United Nations High Commissioner for Refugees (UNHCR)
civil emergency planning programmes and, 298
crisis management initiatives with, 47
IFOR cooperation with, 143–147
Kosovo conflict and actions of, 149–152
NATO cooperation with, 255–258
Partnership for Peace cooperation with, 207
United Nations Interim Administration Mission in Kosovo, 260–262
United Nations Office for the Coordination of Humanitarian Affairs
civil emergency planning programmes of, 298
Partnership for Peace cooperation with, 207–208
United Nations Office on Drugs and Crime, 255–258
United Nations Protection Force (UNPROFOR)
Alliance support for, in Bosnia/Herzegovina, 143–147
NATO cooperation with, 255–258
United Nations Secretary General, North Atlantic Alliance and, 255–258
United Nations Security Council
Alliance cooperation on Bosnia/Herzegovina with, 143–147
Kosovo conflict and resolutions of, 149–152
NATO relations with, 255–258
United Nations Security Council Resolutions (UNSCR)
UNSCR 1088, 143–147
UNSCR 1244, 149–152
UNSCR 1386, 155–158
UNSCR 1413, 155–158
UNSCR 1441, 23
UNSCR 1444, 155–158
UNSCR 1510, 155–158
UNSCR 1546, 159–161
United Nations (UN) in Afghanistan, 155–158
<table>
<thead>
<tr>
<th>Term</th>
<th>Page(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assistance Mission in Afghanistan, crisis management partnership with NATO</td>
<td>155–158</td>
</tr>
<tr>
<td>International Staff duties regarding, NATO relations with</td>
<td>78–80</td>
</tr>
<tr>
<td>United States Airborne Warning and Control Systems operations in</td>
<td>167</td>
</tr>
<tr>
<td>civil emergency planning in</td>
<td>173</td>
</tr>
<tr>
<td>High Level Group chaired by</td>
<td>37</td>
</tr>
<tr>
<td>ISAF in Afghanistan, support for</td>
<td>155–158</td>
</tr>
<tr>
<td>ISAF operation in Afghanistan and, Multinational Force in Iraq and</td>
<td>169–170</td>
</tr>
<tr>
<td>NATO nuclear policy and</td>
<td>65–66</td>
</tr>
<tr>
<td>NATO support following September 11 attacks</td>
<td>167–174</td>
</tr>
<tr>
<td>Proliferation Security Initiative</td>
<td>174</td>
</tr>
<tr>
<td>United States European Command, SACEUR duties of</td>
<td>89</td>
</tr>
<tr>
<td>United States Joint Forces Command</td>
<td>89, 95</td>
</tr>
<tr>
<td>Universal Declaration of Human Rights, Partnership for Peace</td>
<td>198</td>
</tr>
<tr>
<td>“Usability” targets, NATO endorsement of</td>
<td>26</td>
</tr>
<tr>
<td>Use of Military and Civil Defence Assets in Disaster Assistance</td>
<td>298</td>
</tr>
<tr>
<td>Washington Treaty (1987). See also Article 5</td>
<td>54</td>
</tr>
<tr>
<td>Weapons collection and destruction</td>
<td></td>
</tr>
<tr>
<td>in Afghanistan</td>
<td>155–158</td>
</tr>
<tr>
<td>in the former Yugoslav Republic of Macedonia*</td>
<td>153–154</td>
</tr>
<tr>
<td>Weapons of Mass Destruction Centre (WMDC)</td>
<td></td>
</tr>
<tr>
<td>COMEDS logistics and</td>
<td>295–296</td>
</tr>
<tr>
<td>establishment of</td>
<td></td>
</tr>
<tr>
<td>International Staff duties regarding, security tasks of</td>
<td>20</td>
</tr>
<tr>
<td>Weapons of Mass Destruction Initiative (WMDI)</td>
<td>295–296</td>
</tr>
<tr>
<td>Weapons of mass destruction (WMD)</td>
<td></td>
</tr>
<tr>
<td>Alliance role against proliferation of</td>
<td>167–174</td>
</tr>
<tr>
<td>EU-NATO cooperation on</td>
<td>251</td>
</tr>
<tr>
<td>International Staff duties regarding, programme for</td>
<td>78</td>
</tr>
<tr>
<td>NATO reduction and control programme for,</td>
<td>295–296</td>
</tr>
<tr>
<td>Partner countries’ initiatives concerning</td>
<td>197, 205–207</td>
</tr>
<tr>
<td>Weather disasters, crisis management initiatives for</td>
<td>47</td>
</tr>
<tr>
<td>Web site (NATO) (<a href="http://www.nato.int">www.nato.int</a>)</td>
<td></td>
</tr>
<tr>
<td>International Staff information on, organisational and structural</td>
<td>77</td>
</tr>
<tr>
<td>information on</td>
<td></td>
</tr>
<tr>
<td>principal committees and policy bodies directory, public diplomacy</td>
<td>111–113</td>
</tr>
<tr>
<td>communications and information programmes</td>
<td>336–337</td>
</tr>
<tr>
<td>Western Consultation Office (WCO), International Military Staff</td>
<td>103</td>
</tr>
<tr>
<td>cooperation with, Western European Union (WEU). See also Assembly of</td>
<td></td>
</tr>
<tr>
<td>the Western European Union cooperation with NATO, transfer to</td>
<td>243–247</td>
</tr>
<tr>
<td>European Union, UN cooperation with,</td>
<td>246</td>
</tr>
<tr>
<td>Western Union Defence Organisation</td>
<td>17</td>
</tr>
</tbody>
</table>

**V**

<table>
<thead>
<tr>
<th>Term</th>
<th>Page(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Verification Coordinating Committee (VCC)</td>
<td></td>
</tr>
<tr>
<td>CFE Treaty provisions and, members and policy body hierarchies</td>
<td>295–296</td>
</tr>
<tr>
<td>Vienna Document</td>
<td>289, 291</td>
</tr>
</tbody>
</table>

**W**

<table>
<thead>
<tr>
<th>Term</th>
<th>Page(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>War crimes/criminals</td>
<td></td>
</tr>
<tr>
<td>Alliance support for activities involving</td>
<td>143–147</td>
</tr>
<tr>
<td>Partnership for Peace participation linked to detection and arrest of</td>
<td>196</td>
</tr>
<tr>
<td>Warsaw Treaty Organisation (Warsaw Pact)</td>
<td></td>
</tr>
<tr>
<td>arms control negotiations and, disintegration of</td>
<td>184–185</td>
</tr>
<tr>
<td>European unification and</td>
<td>184–185</td>
</tr>
<tr>
<td>Washington Summit (1999)</td>
<td></td>
</tr>
<tr>
<td>Topic</td>
<td>Page(s)</td>
</tr>
<tr>
<td>----------------------------------------------------------------------</td>
<td>----------</td>
</tr>
<tr>
<td>Women in NATO Forces, International Military Staff duties regarding</td>
<td>105–106</td>
</tr>
<tr>
<td>Working Group on Battle-Area Meteorological Systems and Support</td>
<td>329</td>
</tr>
<tr>
<td>Working Group on Operations, Planas and Communication, meteorological support operations</td>
<td>329</td>
</tr>
<tr>
<td>World Bank, South East Europe initiatives of</td>
<td>237–239</td>
</tr>
<tr>
<td>World Health Organisation (WHO), International Staff duties regarding</td>
<td>80</td>
</tr>
</tbody>
</table>

**Y**

<table>
<thead>
<tr>
<th>Topic</th>
<th>Page(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Youth Atlantic Treaty Association (YATA),</td>
<td>272</td>
</tr>
<tr>
<td>Yugoslavia (former). See also Federal Republic of Yugoslavia crisis management in</td>
<td>44, 46–47</td>
</tr>
<tr>
<td>Yushchenko, Viktor,</td>
<td>221</td>
</tr>
</tbody>
</table>