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Dr. Stefanie Babst is the head of NATO Countries in the Public Diplomacy Division of the North Atlantic Treaty Organisation. Before joining NATO, she was a Lecturer in Russian and Eastern European Studies at the Federal Armed Forces Command and General Staff College in Hamburg, Germany. She has published numerous articles on international security policy and the Russian transformation process, and has received fellowships from Pennsylvania State University, the Fulbright Commission, the Michael Freund Foundation, and the Russian Research Centre of Harvard University. In addition, she has undertaken election monitoring missions for the Organisation for Security and Cooperation in Europe in Moscow (1995) and Rostov (1996). Dr. Babst received her Ph.D. in Political Science from a joint programme between Christian Albrechts University in Kiel, Germany, and Harvard University in Cambridge, Massachusetts. She was born and raised in Kiel.

Dr. Nora Bensahel is a Policy Analyst at the RAND Corporation specializing in military strategy, Middle East security, and military coalitions. She is also an Adjunct Assistant Professor in the Security Studies Program at the Edmund A. Walsh School of Foreign Service at Georgetown University. Dr. Bensahel has held fellowships at the Center for International Security and Cooperation at Stanford University and the John M. Olin Institute for Strategic Studies at Harvard University. She has also served as a research assistant for Secretary of Defense William Perry. Dr. Bensahel has authored several studies on multinational military coalitions, NATO's institutional development, and U.S. interventions in Somalia, Bosnia, and Kosovo. Her recent publications include *The Counterterror Coalitions: Cooperation with Europe, NATO, and the European Union* and *The Future Security Environment in the Middle East*. A member of the Council on Foreign Relations, the International Studies Association, and Women in International Security, Dr. Bensahel received her doctorate in Political Science from Stanford University.

Mr. Marshall S. Billingslea is the Assistant Secretary General for Defence Investment at the North Atlantic Treaty Organisation. Previously he served as the Acting Assistant U.S. Secretary of Defense for Special Operations / Low-Intensity Conflict. As such, he was the principal advisor to the U.S. Secretary of Defense on Special Operations Forces and counter-terrorism efforts against al'Qaida and other terrorist groups. In November 2003, Mr. Billingslea received from Secretary Rumsfeld the Medal for Distinguished Public Service for his work in counter-terrorism. He has also served as the Deputy Assistant Secretary of Defense for Negotiations Policy – the U.S. Secretary of Defense's chief negotiator on all major international agreements. Before joining the Pentagon, Mr. Billingslea served for over six years as the Senior Professional Staff Member for National Security Affairs on the Senate Foreign Relations Committee. He received his M.A. in Law and Diplomacy from the Fletcher School at Tufts University in 1995 and graduated *cum laude* from Dartmouth College.

Dr. Martha Crenshaw holds the Colin and Nancy Campbell Professorship in Global Issues and Democratic Thought at Wesleyan University in Middletown, Connecticut, where she has taught international politics since 1974. A renowned expert on terrorism, she has written or edited numerous books and articles including *Revolutionary Terrorism: The FLN in Algeria 1954-1962* (1978), *Terrorism and International Cooperation* (1989), and "Why America? The Globalization of Civil War," *Current History* (December 2001). Dr. Crenshaw serves on the Executive Board of Women in International Security, as Councilor of the International Society of Political Psychology (ISPP), and on the Council of the American Political Science Association. She received her Ph.D. from the University of Virginia in 1973.

Her Excellency Ginte Damušis is the Permanent Representative of the Republic of Lithuania to the North Atlantic Treaty Organisation. When the North Atlantic Council opened its membership to new Eastern European allies in 2001, she became the first female ambassador to the Council since NATO was founded in 1949. Ambassador Damušis has had a long and distinguished career in the Lithuanian diplomatic corps, previously serving as Ambassador to Austria and as Head of Delegation to the Organisation for Security and Cooperation in Europe. In 2003, she was awarded the Commander Cross of the Order of Merit of Lithuania. She also serves on the advisory boards of the U.S.-Baltic Foundation in Washington, DC, and Lithuanian Catholic Religious Aid, a relief organization in New York. She speaks Lithuanian, English, and German, along with basic French and Russian.

His Excellency Jakob Gijsbert (Jaap) de Hoop Scheffer is the Secretary General of the North Atlantic Treaty Organisation. Previously he was twice appointed the Minister for Foreign Affairs for the Netherlands. As the elected leader of the Christian Democratic Alliance, he chaired the House Permanent Committee on Foreign Affairs in the House of Representatives of the States General. He also has served as the deputy chairman of the Atlantic Commission, a member of the board of the Foundation on Interethnic Relations, and a member of the board of the Leiden Institute of Higher Professional Education, and chaired the Netherlands Council for Trade Promotion. He was elected to the House of Representatives in 1986, and before that managed the private office of four successive Ministers of Foreign Affairs. The Secretary General studied law at Leiden University, graduating in 1974, and from 1974 to 1976 performed his military service in the Royal Netherlands Air Force. He was born in Amsterdam in 1948.

Dr. Chantal de Jonge Oudraat is a Senior Fellow at the Center for Transatlantic Relations, Paul H. Nitze School of Advanced International Studies, Johns Hopkins University in Washington, DC. She is also an Adjunct Professor at the Edmund A. Walsh School of Foreign Service, Georgetown University and Vice-President of Women In International Security. In 2002 Dr. de Jonge Oudraat was a Robert Bosch Foundation Research Scholar at the American Institute for Contemporary German Studies (AICGS), Johns Hopkins University. Previously, she served as co-director of the Managing Global Issues project at the Carnegie Endowment for International Peace (1998-2002); Research Affiliate at the Belfer Center for Science and International Affairs, Harvard University (1994-1998); and Senior Research Associate at the United Nations Institute for Disarmament Research (UNIDIR) in Geneva (1981-1994). Her research focuses on the United Nations, arms control and disarmament, peacekeeping, use of force, economic sanctions, and U.S.-European relations. She is the co-editor of *Managing Global Issues: Lessons Learned* (Carnegie Endowment for International Peace, 2001) and the author of many book chapters and articles. Dr. de Jonge Oudraat received her Ph.D. in Political Science from the University of Paris II (Panthéon). She is a Dutch national.

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Ms. Valerie Gilpin is the Executive Director of Women in International Security. She has overall responsibility for program development, administration, fiscal management, fundraising, external relations, and board relations. She has previously served as Assistant Director of International Affairs at the University of Maryland, Program Officer at Meridian International Center in Washington, DC, and Program Officer at Eisenhower Fellowships in Philadelphia. As a consultant, she advised the International Labour Organisation on the gender dimensions of social development in Africa while based in Abidjan, Cote d'Ivoire. Ms. Gilpin holds an M.A. in Law and Diplomacy from the Fletcher School at Tufts University, and an M.A. with honors in History and International Relations from the University of Aberdeen in Scotland.

Professor Dr. Helga Haftendorn is Professor Emerita at the Free University of Berlin. Previously she was University Professor of International Relations and Director of the Free University's Center on Transatlantic and Security Policy Studies. Dr. Haftendorn has published widely on German foreign policy, international security affairs, and transatlantic relations, having written such books as *NATO and the Nuclear Revolution* (Oxford, 1996). She has been a visiting fellow at the Center for International Affairs at Harvard; a visiting professor at Georgetown University, Stanford University, and the European University Institute in Florence; and a fellow at Stiftung Wissenschaft und Politik, working on NATO issues. She has also taught at the University of Hamburg and the Military University in Hamburg. Dr. Haftendorn received her Habilitation from the University of Hamburg and her Ph.D. from the University of Frankfurt.

Ms. A. Elizabeth (Beth) Jones is a Principal with AEJones LLC and was formerly the Assistant Secretary for European and Eurasian Affairs at the U.S. Department of State. Previously, she served as Senior Advisor for Caspian Basin Energy Diplomacy after having been Principal Deputy Assistant Secretary in the State Department's Bureau of Near Eastern Affairs (1998-2000). Ms. Jones was also Ambassador to the Republic of Kazakhstan and Executive Assistant to Secretary of State Warren Christopher. Her other Washington assignments included Deputy Director for Lebanon, Syria and Iraq, Lebanon Desk Officer, and public affairs officer in the Near East and South Asia Bureau. Ms. Jones graduated from Swarthmore College in 1970 with a B.A. in History and in 1986 earned a master's degree in International Relations from Boston University's overseas program in Berlin. She was born in Germany while her parents were on diplomatic assignments there.

Ms. Evelyne Mathey is the Deputy Head of the NATO office at the Delegation for Strategic Affairs at the French Ministry of Defense. Previously she worked for the European Commission, where she was the EU Coordinator for a transatlantic parliamentary conference. The aim of the conference was to underline the commonality of interests between people, professionals, governments, and businesses across the Atlantic. She also assisted in the conception and implementation of the Transatlantic Agenda. Before her Commission work, she was a member of the French delegation to the Uruguay Round of the GATT global trade negotiations. Ms. Mathey began her career abroad as a junior civil servant in the French diplomatic service in Washington, DC.

Dr. Gale A. Mattox is Chair and Professor of Political Science at the U.S. Naval Academy in Annapolis, Maryland. She served at the U.S. Department of State on the Policy Planning Staff (1994-95) working on European and nonproliferation issues, and on the NATO desk as a Council on Foreign Relations Fellow (1985-86). She also worked at the Congressional Research Service (1974-77) as an international relations analyst. She served as WIIS President (1996-2003) and WIIS Vice President (1987-94), and founded the annual WIIS Summer Symposium for Graduate Students in International Affairs. Dr. Mattox was Vice President, International Studies Association, and President, Bosch Alumni Association, as well as a Fulbright Scholar, a NATO Fellow, and a Bosch Fellow in Germany (1984-85). She has published and lectured extensively on national security issues and German and European security. Her published books include *Germany in Transition: A Unified Nation's Search for Identity* (1999) and *Enlarging NATO: The National Debates* (2001). An expert on European Politics and Security and National Security Policy, Dr. Mattox is currently working on a book about the transatlantic relationship.

Mr. Cem Özdemir is a Member of the European Parliament for the Greens/EFA Parliamentary Group. He is a member of the Foreign Affairs Committee and substitute member of the Civil Liberties, Justice and Home Affairs Committee. He is also a member of the EU-Turkey Joint Parliamentary Delegation. His political competencies and interests include issues surrounding European foreign policy, the transatlantic relationship, EU-Turkish relations as well as German and European migration and integration policy. Mr. Özdemir is politically anchored in his home state of Baden-Württemberg. In 2003 Mr. Özdemir was a Transatlantic Fellow of the German Marshall Fund of the United States in Washington and in Brussels. He was named in 2002 a "Global Leader of Tomorrow" by the World Economic Forum and in 1997 as "Multicultural Man of the Year" by SFB-Radio,. He won the 1996 Theodor-Heuss-Medal, awarded in honor of the former German President for work to reduce prejudice, and the Civis-Media-Prize for his advocacy of multiculturalism in Germany.

Ms. Margriet Prins is a Senior Advisor at the Office of the High Representative in Sarajevo, Bosnia-Herzegovina. Previously she worked for the United Nations High Commissioner for Refugees from 1993 to 1997, mainly in Bosnia-Herzegovina. Having worked for the UNCHR in Macedonia and Georgia, she returned to BiH to work for the OHR, mainly on matters involving return, repatriation and reconstruction. Other past employment includes a short-term assignment as Desk Officer for policy development towards Croatia and Albania in the Dutch Ministry of Foreign Affairs. She also served as a member of the UN Office of the Humanitarian Coordinator in Iraq investigating Iraqi implementation of the Oil-for-Food Program. Ms. Prins received *Doctoraal* diplomas – comparable to a master's degree – in Soviet Studies in 1991 and in American History in 1992 from the University of Amsterdam.

Dr. Jamie Shea is Deputy Assistant Secretary General in the Public Diplomacy Division of the North Atlantic Treaty Organisation. During a distinguished career at NATO that began in the early 1980s, Dr. Shea has served as NATO Spokesman, Deputy Head and Senior Planning Officer in the Political Directorate, and Assistant to the Secretary General for Special Projects. In 1999, he was voted European Communicator of the Year by PR magazine and he specializes in press and media relations and communications strategies. Dr. Shea received a B.A. with honours in Modern History and French from Sussex University in 1977 and a Ph.D. in Modern History from Oxford University in 1981. He was born in London.

The Right Honourable Clare Short was formerly Secretary of State for International Development in the Labour Government of Tony Blair before she resigned from the frontbench in protest against the Second Iraq War. As a backbencher she has continued her criticism of the Prime Minister and Britain's role in the conflict, publishing *An Honourable Deception? New Labour, Iraq, and the Misuse of Power* in November 2004. Since 2003, she has been a member of the Helsinki Process on Globalisation and Democracy, a member of the International Advisory Board for the Geneva Centre for the Democratic Control of Armed Forces, and an Associate of the Oxford Research Group. During Tory Governments she was Shadow Minister for Women from 1993 to 1995, Shadow Secretary of State for Transport from 1995 to 1996, and Opposition spokesperson on Overseas Development from 1996 to 1997. She entered the House of Commons in 1983 as a Member of Parliament for Birmingham Ladywood, the region where she was born and raised. Ms. Short was educated at the Universities of [Keele](#) and [Leeds](#). She earned a bachelor of arts with honours in Political Science.

Ms. Julianne Smith is a Fellow and Deputy Director of the International Security Program at the Center for Strategic and International Studies (CSIS) where she focuses on European security, defense, and transatlantic relations. Previously she served as Program Officer for the Foreign Policy Program at the German Marshall Fund of the United States where she co-authored *Worldviews 2002*, the findings of a comprehensive poll of U.S. and European foreign policy attitudes. In 2000, Ms. Smith was Director of Communications for the Project on the Role of American Military Power, and from 1998 to 2000, she served as a Senior Analyst on the European security desk of the British American Security Information Council. She holds a B.A. in French and Communications from Xavier University and an M.A. in International Relations from American University.

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Dr. Judith Yaphe is a Distinguished Research Professor for National Strategic Studies at the National Defense University in Washington, DC. A Middle Eastern specialist, she focuses on Iraq and the Persian Gulf as well as on Arab and Islamic issues. Previously she served with the Central Intelligence Agency's Office of Near Eastern and South Asian Analysis, and she received the Intelligence Medal of Commendation for her work on the 1990-91 Iraq War. She co-authored *Strategic Implications for a Nuclear-Armed Iran* and edited *The Middle East in 2015: the Impact of Regional Trends in U.S. Security Planning*. Before joining the CIA, she studied at the University of Illinois where she received her Ph.D. in 1972.