



CODIFICATION WORLD FORUM - 2011

Bruges 9-10 November 2011



1548 - 1620

Codification - The Next Ten Years

Challenges & Opportunities



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Welcome from Chairman AC135

Dear Colleague,

I would like to welcome you to the Codification World Forum 2011 in the beautiful and historic town of Bruges. As we reach our 100th AC135 Main Group meeting and with 64 nations now part of the worldwide Codification Community – one third of all the nations in the world – it is very appropriate that we mark this occasion in Bruges, the birthplace of Simon Stevin the scientist who many years ago first developed the principles of what we now know as Codification.

I hope this Forum will be a good chance to spend some time together to think about and discuss a number of the Codification issues – the Challenges and Opportunities – that face us today. In particular we want to capture your thoughts and ideas and opinions to help us shape up our future plans and programmes for AC135.

We also want to demonstrate during the Forum the essential need, I believe, to work in Partnership with many other national and international groups and organisations – with Industry, with other non-Governmental bodies, with other Defence departments – to identify and capture how we can best work together, not only for our mutual benefit, but ultimately for the better **support of our ‘customers’**.

We have put together a mixture of presentations, workshops, exhibitors and social events. I hope you will find these stimulating and enjoyable.

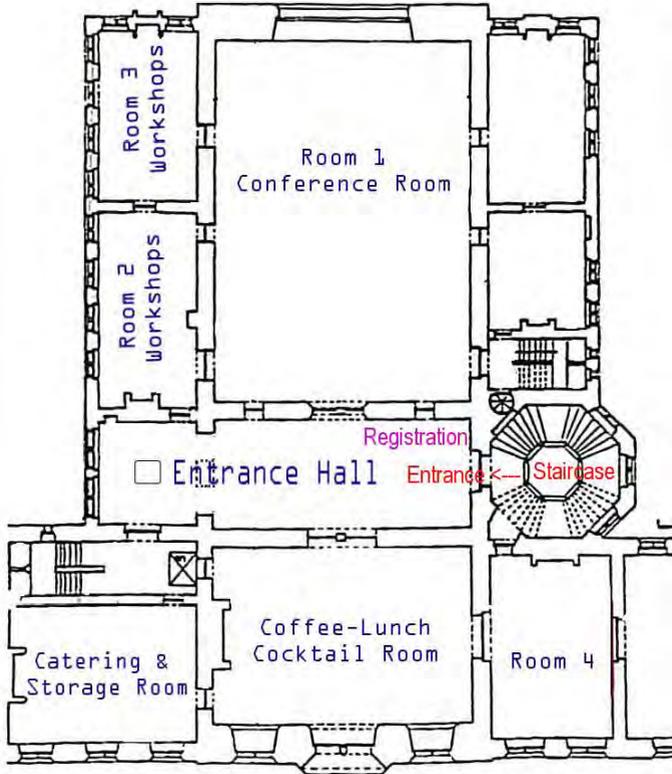
With your active contribution and feedback I am sure this Forum will be a great success and I look forward to meeting and talking to you all at some point over the next couple of days.

Yours aye,

George Bond
Chairman AC135
Tel + 44 141 224 2179
Mobile +44 7775 822016
Email: george.bond501@mod.uk



1. Provinciaal Hof plan



	<p>Free Wifi access for all delegates/exhibitors</p> <p>Login: CODIFICATION FORUM</p> <p>Password: BRUGES2011</p>
	<p>A cloakroom is located on the ground floor of the Provinciaal Hof (to the right of the staircase leading to the first floor).</p> <p>This cloakroom is unattended and AC135 holds no responsibility for loss, theft or damage to property left there.</p>

2. Speaker Biographies



**Mr George BOND - Director UK NCB
Chairman of AC135**

A MA (Hons) graduate of St Andrews University in Scotland he joined the UK Ministry of Defense in 1972 and has spent his career in a variety of Logistics Policy and Operational Logistics post throughout the UK, specializing mostly in UK Strategic Deterrent Submarine support.

He has also undertaken number of HR (Human Resources) posts and served as Officer-in-charge of supply Depots implementing Defense re-structuring and downsizing programs. Immediately before joining UKNCB he undertook a secondment outside the MOD as

Director Scotland of a charity working with peoples with disabilities.

He joined the UKNCB in Glasgow, Scotland in early 2002 becoming Director of the NCB in early 2005 and Chairman of AC135 in January 2007.



**Major-General Guy CLÉMENT
Director-general of Material Resources - Belgian MoD**

General Guy Clément joined the forces in 1970 and was graduated with the 128th Polytechnic class as engineer in telecommunication and ballistic. A large part of his carrier was devoted to the Anti-aircraft Artillery: commander of the Battery of the 43 HAWK Battalion then project officer for the HAWK weapon system and later Commanding the 14th Anti-aircraft Artillery Regiment at Nieuwpoort,.

After attending the US Army General Staff Officer Course at Fort Leavenworth, then the Advanced Command and Staff Course at the Royal Defence College, he is transferred to the General Staff as assistant to the National Armaments Director, in charge of the cooperative Army investment programmes and later of International Relations. He participated in the reorganisation of the Belgian Armed Forces studies and was appointed as head of the Ground Systems Defence to the Material Resources Directorate-General. Promoted Major-General he is Appointed Commander of the Royal Defence College, then Chief of the Infrastructure Division of the Material Resources Directorate General .

Since June 2010, Major-General Guy Clément is Director-general of Material Resources (DGMR).



Mr Richard FROH, Deputy ASG Operations, NATO

Born in Toronto, Canada in 1949, Richard (Rick) Froh was graduated from the Royal Military College of Canada in Kingston in Civil Engineering in 1972. He is also graduate, among others, from the United States Army Command and General Staff Course at Leavenworth Kansas.

Over the next almost 25 years, Mr Froh served in various command and staff appointments in Canada and with Canada's NATO-assigned forces in Europe.

In 1996 Mr Froh retired from the military and joined the NATO Headquarters International Staff in Brussels as Head Land Armament Section; he became NATO's Deputy Assistant Secretary General (DASG) for Armaments in 2007 and in that post, led the NATO Agencies Reform Team.

In Summer 2011 he moved to Operations Division as DASG for Operations with responsibilities related to the Alliance's operations in Afghanistan, Lybia, the Balkans, as well as counter-piracy missions.



Mr John STRATTON
Director Maritime Equipment, Babcock Marine & Technology

John joined Babcock in 2009 after a career in the Royal Navy. Leaving as a captain, his early naval career was as a helicopter pilot, air engineer officer and maintenance test pilot. Following 3 seagoing operational tours he held a number of IPT roles in the MOD DLO and DPA. Latterly he was the Merlin support manager with responsibility for introducing Merlin into service and developing a through life support solution. As Helicopter Engines IPT Leader he accomplished significant facilities rationalisation and continued development of innovative support solutions. In both roles, partnering with industry was central to his approach.

Currently he is Director Maritime Equipment at Babcock Marine and Technology, based in Plymouth. He has responsibility for a range of weapons upgrade programmes and in-service availability contracts, and for ship and submarine equipment in-service asset management. His focus has been on transforming the maritime equipment service by introducing enhanced decision support tools, further development of asset management functions and pursuing continuous improvement, coupled with further integration with ship and submarine platform output management.



Dr. Timothy KING, LSC Group

Dr Timothy King has worked on projects in Knowledge & Information Management for Defence since 1998. This work has included development of the Product Life-Cycle Support (PLCS) standard and the application of that standard. He has also worked with many of the major Defence suppliers to promote alignment across the whole of the Defence Information environment.

He has developed an international profile through becoming convener of the ISO working group that is developing ISO 8000 for Data Quality. The development of this standard is ongoing through the efforts of 140 experts worldwide. He has also worked on the application of Enterprise Architecture as a basis for enhancing system engineering.

Tim is currently working on a study for AC135 to determine the benefits of the NATO Codification System. He is a Chartered Engineer, Chartered IT Professional and Fellow of both the IMechE and British Computer Society.



Mr Ian SMITH
UK NCB International Policy Manager
Chairman NATO Codification Transformation Steering Group

Ian has worked for the UK MoD in various departments for 20 years since leaving school. In October 2007 he took over the international liaison duties for UK NCB, responsible for policy and the research and development of new processes and initiatives.

Ian regularly represents the UK NCB at NATO A/C 135 events and meetings. He is heavily involved in the Source Supplied Codification project. Ian was appointed the Chairman of the newly formed Transformation Steering Group in May 2011. This work stream focuses on ways to improve the IT systems and introduce new ways of delivering codification for the future.

Mr Peter BURNHAM - NAMSA



Mr Peter Burnham is the Programme Manager (PM) for the NATO Cooperative Logistics Programme within the NATO Maintenance and Supply Agency. As the PM, he oversees the operation of the NATO Logistics Stock Exchange (NLSE) and the NAMSA Codification Services Branch which provides support to AC135.

Prior to Joining NAMSA in 2000, Mr Burnham was an Officer in the United States Army where he served as an Artillery Officer, Company Commander in the US Army Special Forces, Battalion Executive Officer of a Forward Support Logistics Battalion and as the G4 for the 7th Army Training Command.

Mr Burnham earned his undergraduate degree in advanced theoretical mathematics from Carson-Newman College in Knoxville Tennessee.

Mr Jean-Marc CRÉTI International Office, Logistics Support Services, DGA



Graduated from the National Institute of Applied Sciences he joined the DGA (Direction Générale pour l'Armement) in the French MoD in 1992

Today head of The Interservice and International Office, he is adviser of the Ingénieur Général heading the Military Procurement Agency

He is the DGA representative in the following collaborative programs:

- French MOD representative to the Life Cycle Management Group (AC 327);
 - "In Service Support expert group" of the Organisation Conjointe de Coopération en matière d'Armement (OCCAR);
 - Substitute of the national representative to the NATO Maintenance and Supply Organization (NAMSO) board,
 - Oversee NATO Logistics Committee activities for the national civil representative;
 - Liaison with French Forces regarding organisational projects such as Forces' Ammunition Activities Federation.
-

Ms Arina DANILA Defence Investment Division, NATO HQ, Brussels, Belgium



Ms Danila joined NATO Planning, Policy and Partnerships Section, Defence Investment Division in 2010. Previously, she has served on the Romanian Ministry of Defense Civil Staff for more than twenty years and has many years of experience in the International Relations field.

Prior to joining NATO, she worked as a Senior Defence Advisor in the Romanian Delegation to NATO. Previously, she held the position of Deputy Director in the Integrated Defense Planning Directorate, Department for Defense Policy and Planning in the Romanian Ministry of Defense.

Ms Danila holds a bachelor's degree from the Romanian-American Law University in Bucharest, has postgraduate studies in International Humanitarian Law, and a master's degree in International Relations and Conflict Analysis.

Ms Danila is fluent in English and has a good knowledge of French.

Captain Young-Wook JUNG – Korean NCB



Captain Young-Wook JUNG joined The Republic of Korea (ROK) Air force Academy in 1998.

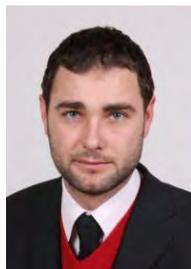
After some years as officer in the Security Forces -Air Defense Artillery Command- he attended high level officer courses and was graduate by the Korea University (International Politics) and by the ROK Air Force College in 2008.

He joined then the Integrated Logistics Support Team of the ROK Air Forces and worked in logistics support analysis and modeling for several projects. Among them: Air Defense Radar System, GPS Guided Bomb, and Air Tanker Project.

Since beginning of 2011, he has been in charge of the international cooperation in the ROK National Codification Bureau.

Mr Adam PUSTĚJOVSKÝ

Director of CZE NCB



Having graduated University of Economics in Prague he joined National Codification Bureau of the Czech Republic in 2002. During his career he held various posts – technical specialist on codification, Chief of Section of External Relationships on Codification, Deputy Director and Chief of Management Section. Today he is leading CZE NCB as a Director.

During nine years of his career he became involved in NATO Codification System as CZE representative at Panel A, Chair of TRICOD WG and participant in NCS Modernization WG and NCS TSG.

Mr Robert P. LEIBRANDT



Mr Rob Leibrandt is the DoD OUSD(AT&L) procurement lead for Information Assurance, Cyber Security, Anti-counterfeiting as well as the overarching Unique Identification (UID) policy. He is responsible for gaining support for these activities in the International Standards and Industrial partner communities and supports NATO adoption. He is the chair of Allied Committee 327, Working Group 5 which developed the approved lifecycle management guidance for NATO implementation of UID of Items (AUIDP-1) "NATO Guidance on UID of Items".

He is the 2008 recipient of Automatic Identification and Mobility (AIM) Global's Don Percival Award and was awarded the US DoD Exceptional Civilian Service award for his success in gaining US implementation, International recognition and broad acceptance of US DoD required UID of Items. In 2009, Mr Leibrandt received the Honorable Mention Award in the Asset Tracking category during the ID World People Award Ceremony. Mr Leibrandt is a 1986 graduate of the University of Missouri-Rolla where he earned a degree in Mechanical Engineering and holds a Masters in Business Administration. He is Defense Acquisition Workforce Improvement Act (DAWIA) certified at level III in Program Management, Systems Engineering and Quality Assurance. Mr Leibrandt also graduated from the Industrial College of the Armed Forces in 2001.

Mr Robert SPARK – UK NCB



Robert started his UK MOD career in 1984 as an electrical engineering apprentice with the Royal Naval Supply & Transport Service where he specialised in the testing of complex weapons and sonar systems.

After moving from engineering to information technology, Robert took up the system development manager's post at UKNCB in 2000 managing the development of ISISWEB in the first instance, and more recently, attaining an MBA from the University of the West of Scotland.

He continues to manage the significant ISIS development programme and champion the integration of codification concepts, data and processes within the UK MOD supply chain.

Brig.(Desig) Mark DUNN Head of UK Supply Chain Policy



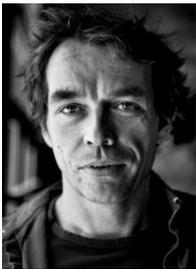
Mark Dunn enlisted in 1976, joining The Life Guards serving in UK, BAOR, NI, Canada, UN Cyprus and MFO Sinai, He was commissioned into the Royal Army Ordnance Corps (RAOC) in 1984 joining the Commando Logistic Regiment RM in 1986. He took part in 4 winter deployments in Norway and was deployed on Op GRANBY with HQ 1st Armoured Division.

In 1992 he attended the Army Command and Staff Course at Camberley and in December 1994 deployed to Bosnia followed by an exchange appointment with the Spanish Army.

From December 2002 he commanded 9 Supply Regiment RLC including command of GS infantry and escort duties in BASRA. He joined the Defence Logistic Operations Centre as Assistant Director in December 2007, overseeing the drawdown of operations in Kosovo and Iraq, the implementation of the "Sail/Fly" initiative and the HERRICK Supply Solution.

In June 2010 he deployed to Afghanistan as Commander Joint Operating Base BASTION responsible for coordinating the security, control and administration of the UK's largest Operating Base in the World. Mark Dunn took up the post as Deputy Head Support Chain Management (Policy) in January 2011.

Mr Jean PLETINCKX – Director of Médecins Sans Frontières Belgium



Jean Pletinckx has been working with MSF since 1993. He has experience on the field as well as at the MSF Headquarters in Brussels.

His main field of expertise is Logistics and Supply. He was a Technical and Logistics Coordinator in Liberia, Burundi, Angola, Indonesia and Supply Coordinator in Pakistan and South Africa. Later at headquarters he worked as operations logistics manager for four years and since October 2009 as an emergency pool coordinator.

Since August 2011 he is Supply Chain and Logistics Department Director.

Mr Gilles VERGNERIE - NAMSA



M. Vergnerie was colonel in the French Air force where he served as logistician for 36 years. He was Director of the French Codification Bureau for 5 years. He represented France on AC/135 committee and had chaired the Group of National Directors on Codification until 2001.

He eventually accepted the post of Chief of Codification Services and AC135 support officer at the NATO Maintenance and Supply Agency (NAMSA) in Luxembourg since 2005.

Ms Ann HUNTER – UK NCB



Ann has worked in the UKNCB for 15 years. She previously worked with AC/135 producing the Briefing Packs for the Main Group and Panel A Meetings. When the 10th International Symposium was being held in Edinburgh Ann joined the Symposium Steering Group assisting with planning for the event.

Following this Ann joined the Training Team as Assistant Trainer. 6 years on she is now the UKNCB Codification Training Officer and travels the UK delivering Codification and ISIS Training to both MOD and Industry. Additional tasks include representing both AC/135 and UKNCB at major Defence Exhibitions and Conferences.

Mr Andrew ROSS – UK NCB



Andrew Ross is UK NCB Codification Policy Manager, responsible for provision of expert advice and guidance to UK MOD departments on all aspects of NATO Codification and Single Item Ownership Policy and Procedures, providing authoritative assessments of existing and new equipment support solutions for compliance with UK Joint Supply Chain Policy to ensure coherent and sustainable support solutions.

Andrew joined UK MOD in 1989, completing a 4 year electrical-electronic craft apprenticeship at RNAD Coulport, before transferring to the UK NCB in 1993, where he has since served in a variety of roles, developing a wealth of experience which is employed to support development of the UK ISIS systems to improve and expand the services provided through UK NCB

Mr Piotr PIOTRKOWSKI – NAMSA



Piotr PIOTRKOWSKI is Secretary of the NATO Group of National Directors on Codification (AC/135).

A MS graduate of the Military University of Technology in Warsaw, Poland, he joined the Polish Armed Forces in 1995. Through his military career, as member of the organisation group of four officers, he prepared, translated and organised framework for creating the Polish National Codification Bureau (NCB). He had completed the International Supply Officers Course on Supply Management in the US Navy in 1999 and had represented

Polish NCB at Panel A forum.

Since joining NATO Maintenance and Supply Agency (NAMSA) in 2003, he is serving as Secretary to AC/135 committees and working groups.

Mr Randall HAGLUND – US NCB



Randy has served in the Department of Defense for over 37 years, both as an active duty Marine Corps Officer and as a DOD Civilian.

During his Marine Corps career, he was the aviation supply officer of two Marine Aircraft Groups and two Marine Aircraft Wings. Other assignments included the Deputy Director of Operations for the Naval Inventory Control Point and Senior Marine at the Navy Supply Corps School. His command tours include Commanding Officer of Marine Aviation Logistics Squadron 36 and Commander, DLA Logistics Information Service.

During his DOD civilian career, he was the Chief of the Demilitarization Coding Management Office, Program Manager for the DLA Virtual Contact Center, Deputy Director of International Cataloging, Chief of the U.S. National Codification Bureau and is presently serving as the Chief, Customer Products and Training Division.

His civilian education includes a Master of Science degree in Management and a Bachelor of Arts degree in History. During his military career, Randy graduated from the Air War College and the Naval War College. He is married and has three sons.

Mr Paul KENWORTHY – Australian NCB



Mr Paul Kenworthy was born December 21, 1954 in Melbourne, Australia. Educated in Melbourne and London, Mr Kenworthy received his Bachelor of Arts from Monash University in 1978. He commenced work with HQ Logistics Command (Army) in the technical documentation and cataloguing section in 1979 before transferring to the Australian National Codification Bureau (NCB) in 1982. Mr Kenworthy has spent his entire career in the field of codification, except for three years spent as a manager of two Defence explosives facilities in the mid 1990's.

Mr Kenworthy has extensive experience in providing advice and assistance on NATO codification to countries in the Asia-Pacific region and Chaired the Pacific Area Cataloguing Seminar (PACS) for seven years. Mr Kenworthy is the Australian representative on NATO Allied Committee 135 – Group of National Directors on Codification (Main Group) and Panel A. He is also actively involved in AC/135 working groups on transformation and data quality.

Within the Australian NCB, Mr Kenworthy has responsibility for ensuring that Defence adheres to NATO policy and standardisation agreements on codification and that acquisition projects fully understand and comply with codification requirements.

Mr Michael AUSTIN - NAMSA



Mr Austin is the IT project manager of the NATO Automated Business System – NABS - and the NATO MailBox System- NMBS - applications since his arrival at NAMSA in late 2008.

Prior to that Mr Austin has worked in the IT business for over 20 years with the U.S. Army and Air Force in California, Washington D.C., and most recently in Japan.

Mr Axel DE BELDER – NAMSA



Axel De Belder is currently working in the AO-C Service Desk for all Nato MailBox System and Nato Automated Business System first level problems.

Entered at NAMSA in 1990 as temporary He was engaged as NAMSA January 1991 he is working still in the AO-C Branch in the IS Division and well recognized by all the NATO and non NATO customers for serving and assist them sine 20 years .

Resolve all their technical problems or provide them training by phone or in real in NAMSA or on site is one of his duty.

All of these are done timely and with cost efficiency. These are the keys of the NMBS and NABS Service Desk success story.

Mr André MAAS - NAMSA



André Maas is currently the technical officer responsible for codification at NAMSA (NATO Maintenance and Supply Agency).

Having graduated as an engineer in aerospace technology, he joined the French MoD in 1974 and started his career in R&D and certification of aircraft engines.

In 1985, he moved to the French Codification Bureau where he held various posts and was involved in several IT projects. In 1991, he was temporarily assigned (6 months) to the German Codification Bureau.

He was the French representative on AC/135 Panel A (from 1998 to 2003) and has also chaired Panel A (from 2003 to 2006).

In 2006, he joined NAMSA as an expert in NATO codification.

Mr Pierre-Yves GOURIOU, French Codification Bureau

Chairman of AC/135 Panel A



After being graduated in mechanics engineering in 1987, he spent all his career as a civilian employee in the services of the French Ministry of Defense. During the first part of his career, he was a technical expert in the logistics services of the French Army (provisioning and maintenance). He was in charge of the technical follow-up for weapon systems.

After fourteen years of practical experience he has become involved in NATO codification in 2001. Since a decade, within the French codification bureau, he is in charge of international procedure rules, codifiers' training and international cooperation exchanges with NATO and non NATO nations.

In 2003 he became the French AC/135 Panel A (technical panel) representative and due to his skills and experience he has been elected Chairman of AC/135 Panel A in 2007 and still remains to this function, today.

Mr Kevan HARRIGAN MBA

UK National Codification Bureau -Operations Manager



Mr Harrigan worked in the UK MoD for 22 years, 18 of which have been at UKNCB. In this time he has held a number of positions in different disciplines ranging from his codification roots, in which he utilised his Electronic Engineering background, to Project Management delivering a number of key initiatives that have improved UKNCB's working process & practices.

Kevan is currently responsible for the 'Operations' aspect of UKNCB covering all NATO Codification work from UK MoD, Industry, and other nations. A great deal of his current focus is on ensuring codification of materiel in support of Op HERRICK (Afghanistan) is carried out effectively whilst ensuring the UK's Joint Supply Chain's codification policy remains fit for purpose.

Kevan currently represents UK MoD at the NATO Allied Committee 135 (AC/135) technical panel (Panel A). In doing so he can call on his 18 years experience in codification to help shape the next 18 years.



The Global Language of Logistics

3. Programme

DAY 1 : WEDNESDAY, 9th November 2011

1315 - 1330	INTRO & WELCOME	Mr George BOND, Chairman AC/135 / Gen. Guy CLÉMENT, Belgian Army		
1330 - 1400	KEY-NOTE SPEECH	Mr Richard FROH, Deputy ASG Operations, NATO		
1400 - 1430	INDUSTRY & DEFENCE WORKING TOGETHER	Mr John STRATTON, Director Maritime Equipment, Babcock Marine & Technology		
1430 - 1500	BENEFITS OF THE NCS	Dr. Timothy KING, LSC Group		
1500 - 1540	TEA & COFFEE / EXHIBITION / GROUP PHOTO			
1540 - 1600	SUPPLIER-SOURCED CODIFICATION (SSC)	Mr Ian SMITH, AC135 TRANSFORMATION STEERING GROUP		
1600 - 1700	BREAK-OUT SESSIONS	1. CODIFICATION - CHALLENGES & OPPORTUNITIES	2. SSC	3. TRAINING - CODIFICATION
1700 - 1720	NATO LOGISTICS STOCK EXCHANGE	Mr Peter BURNHAM, LZ Programme Manager, NAMSA		
1830 - 1930	TOWN-HALL RECEPTION			
1930 - 2300	OFFICIAL DINNER			

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DAY 2 : THURSDAY, 10th November 2011

0900 - 0920	SUPPORT TO OPERATIONS	Brig. Mark DUNN, Head of UK Supply Chain Policy		
0920 - 0940	NATO PARTNERSHIPS	Ms Arina DANILA, Partnerships, Policy & Planning, Strategy Directorate, NATO HQ		
0940 - 1010	A NON-NATO VIEW	Brig E GONCALVES, Brazil & Capt Y YUNG, South Korea		
1010 - 1020	CODIFICATION OF SERVICES	Mr Adam PUSTEJOVSKY, Director Czech NCB		
1020 - 1100	TEA & COFFEE / EXHIBITION			
1100 - 1130	TOTAL ASSET MANAGEMENT - UID & NSN	Mr Robert SPARK, UK NCB & Mr Robert LEIBRANDT, OSD		
1130 - 1200	BREAK-OUT WORKSHOPS	1. UID & NSNs	2. SPONSORSHIP	3. TRAINING - NABS & NMCRL
1230 - 1400	BUFFET LUNCH / EXHIBITION			
1400 - 1420	LOGISTICS SUPPLY - NEW CHALLENGES	Mr Jean-Marc CRÉTI, Head of International Office, Logistics Support Services, DGA		
1420 - 1440	MEDECINS SANS FRONTIERES OPERATIONS	Mr Jean PLETINCKX – Director, Médecins Sans Frontières Belgium		
1440 - 1530	FEEDBACK / Q&A	Feedback from Break-out Workshops & Discussions Panel - Chairmen MG, BSC, Pan A, TSG, Tim KING, Brig. DUNN, NAMSA		
1530 - 1600	AC/135 - THE WAY AHEAD	Mr George BOND, Chairman AC/135		
1600 - 1730	COCKTAILS			

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4. Breakout Workshops

Wednesday 9th November

1	CODIFICATION - CHALLENGES & OPPORTUNITIES
	<ul style="list-style-type: none"> Mr Randy HAGLUND, DLIS, Chairman AC135 Budget & Strategic Planning Committee Mr Paul KENWORTHY, Director Australian NCB <p>Discussion on some of the major issues for the future – Strategic Direction for AC135; Priority Tasks, Finance, how we present the Codification Benefits case and ensure continued support in times of cutback and resource constraints, Codification as a Shared Service.</p>
2	SUPPLIER-SOURCED CODIFICATION (SSC)
	<ul style="list-style-type: none"> Mr Ian SMITH, Chairman Transformation Steering Group <p>A more in depth look at how Supplier-Sourced Codification works in practice, the benefits to Defence and Industry on Time, Quality and Cost, and a demonstration of SSC Codification versus Traditional Codification.</p>
3	CODIFICATION TRAINING
	<ul style="list-style-type: none"> Ms Ann HUNTER, UKNCB Codification Training Leader Mr Andy ROSS, UKNCB Codification Policy Leader <p>For those relatively new to Codification and want to find out what its all about, or anyone who would just like a refresher on the basic principles and operation of the NATO Codification System – all questions answered within the hour!</p>

Thursday 10th November

1	UNIQUE ITEM IDENTIFICATION (UID) and NATO STOCK NUMBERS
	<ul style="list-style-type: none"> Mr Rob LEIBRANDT, OSD MIL, USA Mr Robert SPARK, UKNCB Data Management Leader <p>The UID programme identifies assets at the Individual Item (Serial Number) level, NATO Codification identifies assets at the Item of Supply Level. Both approaches are necessary for the optimum operation of the Supply Chain and to give a complete "item data record" to users. This workshop will explore how the two systems and their data flow can best be integrated and operate together for added benefit to the end-users.</p>
2	THE NON-NATO PERSPECTIVE
	<ul style="list-style-type: none"> Mr George BOND, Chairman AC135 Mr Piotr PIOTRKOWSKI, Secretary AC135 <p>AC135 now has more non-NATO members than NATO. This inevitably will change the dynamics of the Organisation and this workshop will explore how AC135 best adapts to these changing realities and what, if any, specific actions or objectives needs to be built into our Strategic Planning.</p>
3	TRAINING – NABS & NMCRL
	<ul style="list-style-type: none"> Mr Michael AUSTIN, NAMSA Mr Axel DE BELDER, NAMSA Mr André MAAS, NAMSA <p>This workshop will provide an overview and user background training for the NATO Master Cross-Reference for Logistics (NMCRL) and the operation of the NATO Administrative Business System (NABS).</p>



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- Enabling communications
- Training people
- Managing resources
- Saving lives

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5. Exhibitors



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Defence Equipment and Support (DE&S) - UK NCB

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DLA Logistics Information Service – US NCB

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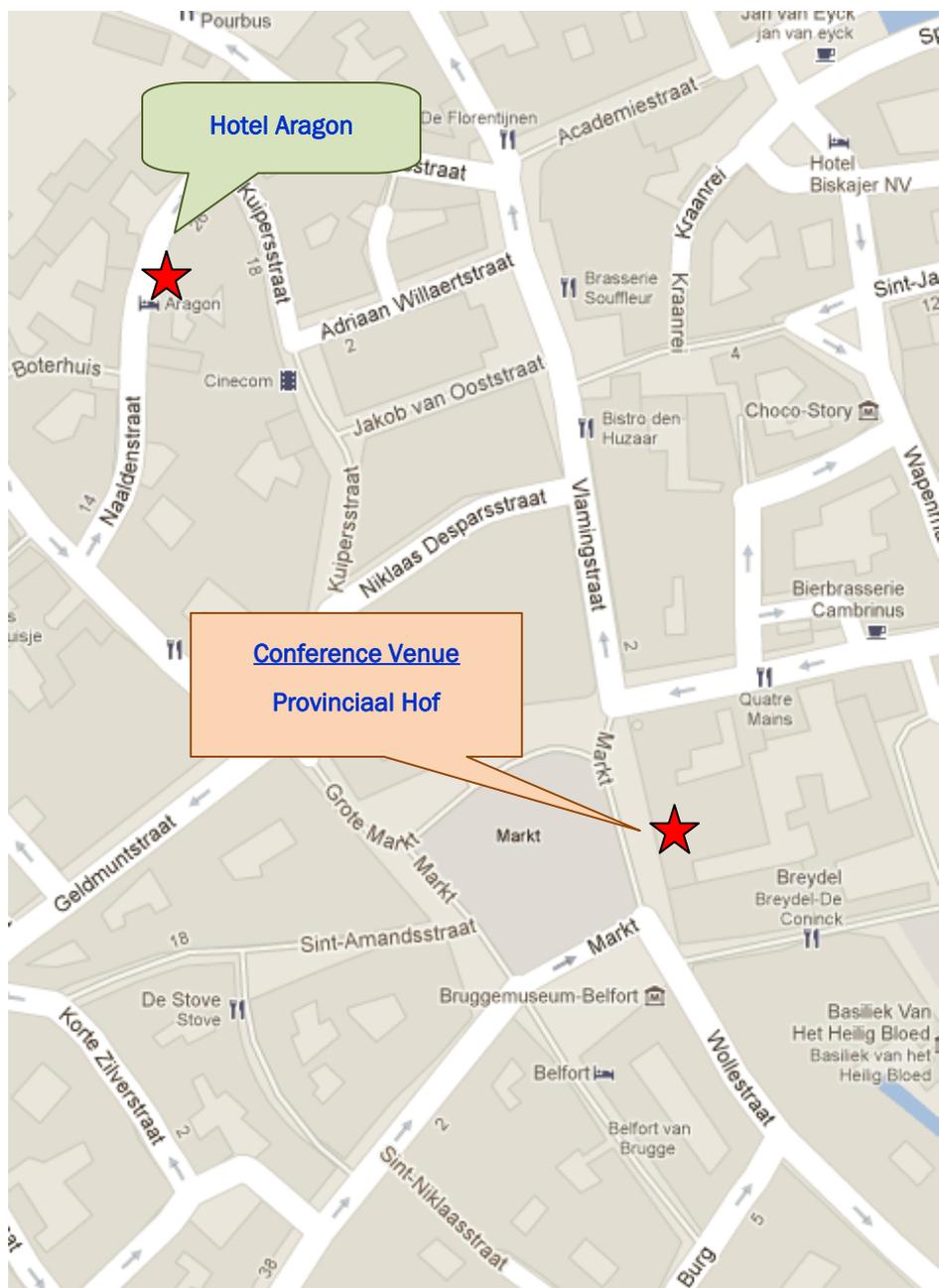
NATO Maintenance & Supply Agency (NAMSA)

Codification Services Branch (LZ-C) – NMCRL
11, rue de la Gare
L-8302 Capellen Luxembourg

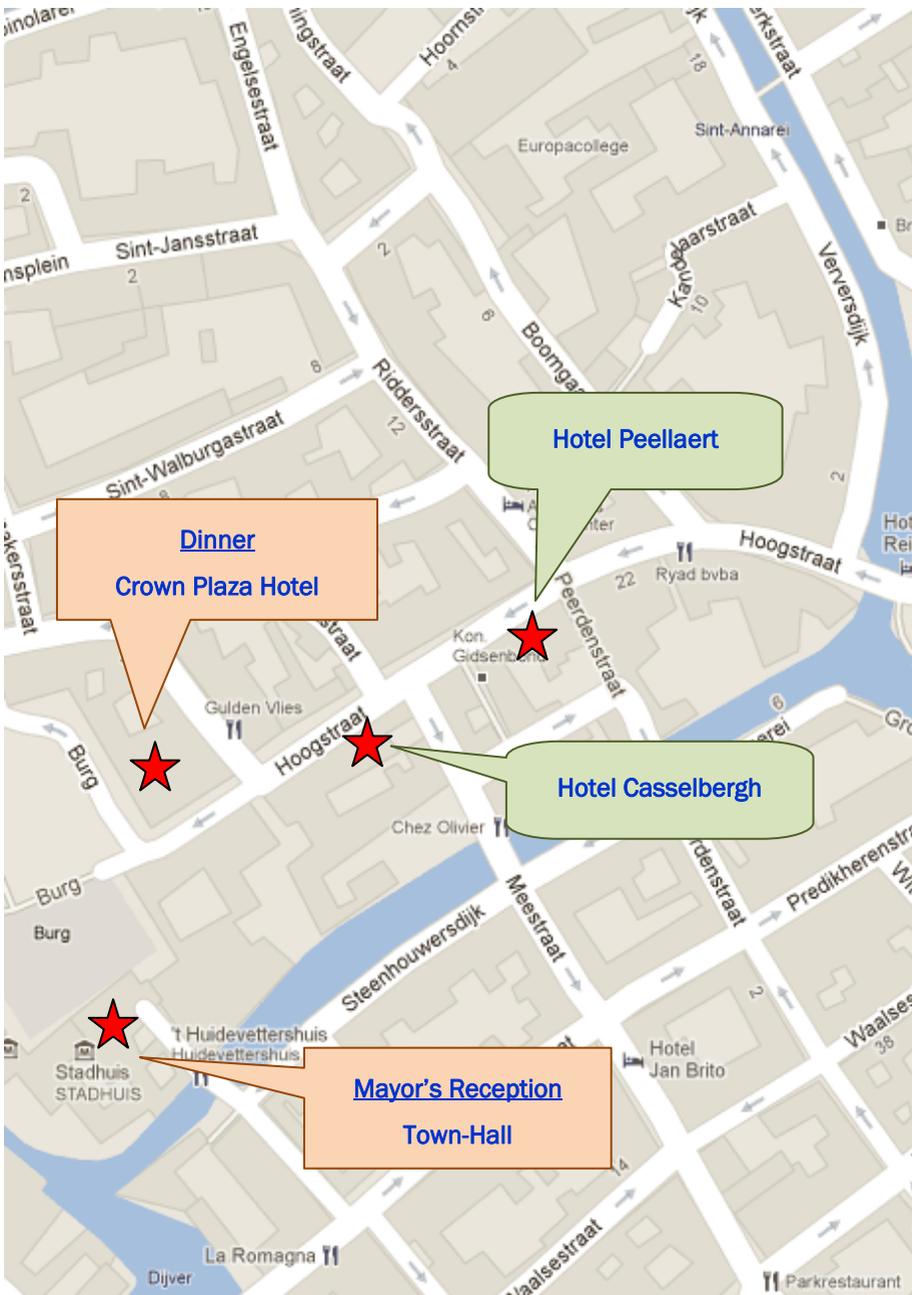
E-mail : nmcrl@namsa.nato.int
www.nato.int/codification

6. Bruges - Information

Bruges Tourist information office :



Main office: [Concertgebouw] 't Zand 34 B -8000 BRUGES
Railway station: Stationsplein B-8000 BRUGES
Tel: +32.50.44.46.46 **Web:** www.brugge.be



7. Social Programme

Wednesday 9th November

All participants of the Forum are invited to the Mayor's Reception and Official Dinner. This is included in the Delegate's Fee - Spouses and Partners are requested to pay €30 each.

Dress code: formal, business suit or national dress.

Mayor's Reception at the Town-Hall, from 18:30 to 19:30



With presentation of the medieval town of Bruges, the Venice of the North in Flanders, one of the three most beautiful cities in Western Europe, and tasting of the of the famous "Brugse Zot" (Bruges Fool), a fruity, dry and relatively low alcoholic beer "which brings refreshment and cleansing of the palate".

Formal Dinner at Crown Plaza Hotel, from 19:30 to 23:00



A four-course dinner including wines and liqueurs. Musical accompaniment provided by the Belgian Army
Note: If not already included on the Registration Form, any dietary requirements should be notified to the organisers as soon as possible.

Thursday 10th November

Buffet Lunch at the Provincial Hof, from 12:30 to 14:00

A standing buffet lunch will be served in the same rooms as the exhibitor stands.

Farewell Cocktail Reception at the Provincial Hof, from 16:00 to 17:30

A friendly opportunity to say farewell to colleagues.



Catering provided by

Spouse and Partner programme – Thursday 10th November

All Spouses and Partners are invited to join an escorted walking tour of Bruges, with a visit to a Chocolate Factory (including free samples) and finishing with Lunch at the Belgian Navy Catering School.

Tour leaves outside the Provincial Hof at 0900 - fee €20 per person

All Spouses and Partners are also invited to join the Farewell Cocktail session in the Provincial Hof at 1600.

8. Train Timetable Bruges to Brussels-Airport

On Thursday 10th November 2011

DEP.	Train #	ARR.	Connection in	DEP	Train #	ARR.
16.35	IC 1516	17.00	Gand-Saint-Pierre	17.15	IR 3615	18.10
16.58	IC 516	18.04	Bruxelles-Nord	18.21	IR 4218	18.33
17.35	IC 1517	18.00	Gand-Saint-Pierre	18.15	IR 3616	19.08
17.58	IC 517	19.04	Bruxelles-Nord	19.21	IR 4219	19.33
18.35	IC 1518	19.00	Gand-Saint-Pierre	19.15	IR 3617	20.08
18.58	IC 518	20.04	Bruxelles-Nord	20.21	IR 4220	20.33
19.35	IC 1519	20.00	Gand-Saint-Pierre	20.15	IR 3618	21.08
19.58	IC 519	21.04	Bruxelles-Nord	21.21	IR 4221	21.33
20.35	IC 1520	21.00	Gand-Saint-Pierre	21.15	IR 3619	22.08
20.58	IC 520	22.04	Bruxelles-Nord	22.21	IR 4222	22.33
21.35	IC 1521	22.00	Gand-Saint-Pierre	22.15	IR 3620	23.08
21.58	IC 521	23.04	Bruxelles-Nord	23.21	IR 4223	23.33

On Friday 11th November 2011

DEP.	Train #	ARR.	Connection in	DEP	Train #	ARR.
4.50	IC 504	5.55	Bruxelles-Midi	6.08	IR 3704	6.30
5.26	IC 1505	6.43	Bruxelles-Nord	6.59	IR 4306	7.10
5.58	IC 505	6.55	Bruxelles-Midi	7.08	IR 3705	7.30
6.35	IC 1506	7.43	Bruxelles-Nord	7.59	IR 4307	8.10
6.58	IC 506	7.55	Bruxelles-Midi	8.08	IR 3706	8.30
7.35	IC 1507	8.43	Bruxelles-Nord	8.59	IR 4308	9.10
7.58	IC 507	8.55	Bruxelles-Midi	9.08	IR 3707	9.30
8.35	IC 1508	9.43	Bruxelles-Nord	9.59	IR 4309	10.10
8.58	IC 508	9.55	Bruxelles-Midi	10.08	IR 3708	10.30
9.35	IC 1509	10.43	Bruxelles-Nord	10.59	IR 4310	11.10
9.58	IC 509	10.55	Bruxelles-Midi	11.08	IR 3709	11.30
10.35	IC 1510	11.43	Bruxelles-Nord	11.59	IR 4311	12.10
10.58	IC 510	11.55	Bruxelles-Midi	12.08	IR 3710	12.30

Timetables on : <http://hari.b-rail.be/Hafas/bin/query.exe/en>

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