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**Subject:** NRF 9/10 Handover Seminar and Ceremony on 15/16 January 2008-01-22

*General, Dear Emilio,*

Last week our delegation of senior staff officers and I followed your invitation to attend the NRF 9/10 Handover Seminar and Ceremony at your HQ.

After being back in MÜNSTER, I would now like to take the opportunity to thank you very much for your willingness to share and discuss all your NRF 9 related information, experiences and lessons learned.

In particular, I would like to thank you and all members of your staff for the hospitality and the professional, frank and open manner they briefed and informed us, indicating critical issues as well.

The visit was a worthwhile experience for all our participants and will prove to be of great benefit during our NRF 10 Stand-by Period.

I cordially ask you to forward these thanks to all your officers involved.

In addition, I would like to express that I very much welcome and appreciate your proposal to strengthen the HRF (L) HQs influence during the development of NATO concepts, especially those NRF and HRF related. I and my staff fully support to start a consolidated approach in order to significantly contribute to NATO's Transformation Process.

Thank you once again for two impressive days at your HQ.

*With warm regards,*

J.A. van Diepenbrugge  
Lieutenant General RNLA