

NATO RAPID DEPLOYABLE CORPS-ITA



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The Emblem

The history of our insignia goes back to the 3rd Celere Division, which during WWII bravely fought in the Yugoslav campaign (1941) and in Russia (1942) within the Italian expeditionary Corps.



In 1998, in the wake of the restructuring of the Italian Army, the 3rd ITA Corps was transformed into the Projection Forces



In 1957, the 3rd ITA Corps was established in Milan, with three Divisions and Support units under its control. The Corps played a key role in contributing and supporting the Italian Contingent deployed in Lebanon in 1982. Furthermore, its units participated in Operation IBIS in Somalia in 1993/4.

Headquarters (FOP) in command and control of 3 Brigades which were characterized by high mobility and deployability.

In 2001, following NATO's request to provide a High Readiness Force Headquarters, the NATO Rapid Deployable Corps (Italy) (NRDC-ITA) was formed and adopted an emblem with a shield divided into two with a sword and an eagle head imposed on it. The sword represents the one adopted by the CELERE Division during WWII. The eagle head symbolizes the HQ's high deployment capability.

Finally, in 1997 the Corps assumed the Command of Alba Mission in Albania, the first multinational Italian-led mission ever. Fifteen Contributing Nations brought humanitarian aid to a country that was in a dramatic economic and political situation.



The colors are the same as those used by the Projection Forces HQ. The shield is surrounded by another green shield bearing the Corps' name NRDC - ITA and motto "UBIQUE CELERE," which is Latin for "everywhere rapidly."





LTG Gian Marco Chiarini Commander NRDC-ITA

Lieutenant General Gian Marco CHIARINI was born in 1952, in Ferrara.

After attending the 153rd Military Academy Course (1971-1973) and the Military School of Application and Specialization in Turin (1973-75) he was assigned to the Tank Corps and commissioned First Lieutenant.

In his early career, before attending the Army Staff Courses (1975-1982) he was Armoured Platoon and Company Commander as well as Service Support Company Commander at the 1st Tank Battalion "CRACCO" in Bellinzago Novarese (NO).

During the periods 1985 - 1986 and 1988-89 he attended, respectively, the 110th General Staff Course and the 110th Advanced General Staff Course, both at the Italian Army War College.

In the period 1985-88 he served as Chief Information System of the 3rd Army Corps in Milan and, soon after the War College, as Liaison Officer to the Armoured Centre in Fort Knox, (Ky-USA) (1989-91).

In 1991 Gen. CHIARINI took over command of the 1st Tank Battalion "CRACCO".

In 1992 he served as ACOS Operation and Training of the 3rd Army Corps before being appointed as Chief of Staff of the 3rd Italian Division in Milan (1993 -1995).

As Colonel, he was assigned to the ARRC HQ in RHEINDAHLEN (GE) as ACOS Combat Support first and as ACOS Fire Co-ordination afterwards (1996-1998). During ARRC assignment he was deployed in SARAJEVO (BiH) as Deputy Chief of Civil Affairs of HQ IFOR (1996).

In 1998-99 he was Commanding Officer of the 32nd Tank Regiment in Tauriano (PN) before being assigned back to NATO where he was appointed as Joint Operations Branch Chief in AFSOUTH, Naples (1999-2000). From Oct. 2000 to Apr. 2001, he was COMKFOR Executive Assistant, in Pristina, Kosovo.

On 1 January 2001 he was promoted Brigadier General and in May he was appointed as IT Rapid Reaction Corps Chief of Staff in Solbiate Olona



(VA), keeping the post until the FOC of the Corps was certified by NATO.

In the following tour of duty (1 March -1 September 2003) he was the Commander of Multinational Brigade-SE (Salamander) in Bosnia-Herzegovina.

In October 2003 he took over command of the 132nd "Ariete" Armoured Brigade. His command included the deployment as IT JTF IRAQ Commander in Nassiriyah, during the operation "Antica Babilonia". While serving in IRAQ "Ariete" Brigade was involved in the know fights of 6 April and 14 May 2004 with the Shia'a rebel forces of

the Ansar al Mahdi.

While serving at the Army General Staff in Rome as Deputy Chief Department for Operations and Training (Nov. 2004 to Dec. 2005) he was promoted Lieutenant General (1 Jan 2005).

From 6 December 2005 to 5 December 2006 Lieutenant General Chiarini commanded EUFOR in Bosnia and Herzegovina.

He assumed the post of Deputy Commander of the Allied Rapid Reaction Corps in Rheindahlen (Germany) on 5 March 2007.

Lieutenant General CHIARINI speaks fluent English and has earned parachute and the patrol course badges.

He attended Turin University where he graduated in History in 1987 and in Military and Strategic Science in 2000.

Lieutenant General CHIARINI 's decorations include, among others:

- Officer of the Military Order of Italy;
- Officer of the Italian Republic Order of Merit;
- Silver Cross Army Commendation;
- Knight of the Order of San Gregorius Magnus;
- "Mauriziana" Medal;
- Long Command Silver Medal.
- Grand Officer of the Order of the Military Virtue of the Republic of Romania.

Lieutenant General CHIARINI is married to Mrs Claudia and they have one son, Andrea, 27



Commander's Address

Authorities, kind guests, soldiers of the NATO RAPID DEPLOYABLE CORPS ITALY, It is a great pleasure for me to come back to the unit I left five years ago and in which I served as Chief of Staff.

Many things have happened in this period: training, operations, adventures, but I still remember the great dedication and commitment of all the personnel of this HQ when some years ago we were to obtain the NATO qualification as a recognition of the highest standard of professionalism.

Most of people have probably changed in these years, but I am sure that the enthusiastic feeling of those days is still here and it is up to us to make it work.

This HQ is a concentration of professionalism coming from the different nations and we should take advantage of this unique feature, keeping the capability of our unit at the highest level. I am ready for that and I am sure you have the same determination.

At this moment on my assuming command I would like to dedicate some words to my friend General Gay whom I have had the privilege to substitute on many appointments on these years. On behalf



of the entire HQ I want to thank you for your calm and strong leadership and I wish you all the satisfactions you deserve in your next important position as COMKFOR.

Today, while we are here to celebrate this change of command, I want to remember all our colleagues who at this present times are serving outside our country in Afghanistan, Lebanon, Bosnia, Kosovo, and in other difficult areas. We feel that we are part of the same military family and we are proud of what they are doing to bring stability to other countries.

I cannot mention all our colleagues operating in many different missions without mentioning too all the other colleagues who are serving in the same missions with a different uniform. In the recent past we have shared the same risk and sacrifices in the name of the values that our nations share. In all that different operational environments we have done our duty together establishing a military partnership that can be a reference point of everybody.

May the future bring peace and prosperity to Italy and to all the friendly nations that are represented here today.



MG D. A. Capewell OBE

Deputy Commander NRDC-ITA

David Capewell joined the Royal Marines in 1979. Ten years of regimental duty followed, which included three Operation BANNER deployments and a tour with BMATT Zimbabwe. He attended the Canadian Forces Command and Staff College in 1991.

On promotion to Lt Col in 1994 he was appointed to the British Military Advisory and Training Team South Africa as Military Advisor to the transitional Mandela government.

Thereafter he served at the Maritime Warfare Centre which included authorship of the "UK Approach to Amphibious Operations". After a year commanding Sp Coy in 42 Commando RM, he returned as Chief of Staff, 3 Commando Brigade Royal Marines (1998 to 2000), which included deployment on Operation LADBROOK (Congo) as Chief of Staff to the Joint Force Commander. He assumed command of 40 Commando RM in March 2000.

His tour in command include operations in West Belfast, Spearhead duties and Operation ORACLE/VERITAS (Afghanistan) for which he was awarded the OBE.

Appointed as Chief of Staff, UK Joint Force



Headquarters (JFHQ) in January 2002 he was deployed as the Chief of Operations and Intelligence to the UK National Contingent Commander for Operation TELIC (Iraq). Returning to the UK he then led JFHQ planning for Operation CORAL (Congo) and led a review of the UK approach to Campaign Planning. He attended the Higher Command and Staff Course (HCSC) in January 2004 and was promoted Brigadier General in September 2004. Thereafter he was appointed to the Pentagon as the

UK Chief of Defence Staff's Liaison Officer to the US Chairman of the Joint Chiefs. He assumed duty as ACOS J3 (Operations) in the PJHQ in May 2005, running national operations for two frenetic years. Assuming command of 3 Commando Brigade Royal Marines (the UK NL Landing Force) in June 2007 he oversaw presentations for Op Herrick 9 and led a Brigade deployment to Norway. Promoted to Major General, he was appointed to the role of DCOM NRDC-ITA in May 2008.

He has been married to Deborah for 26 years and has two daughters. He is President of Royal Marines Rugby League and a terrified Kite Surfer.



MG Antonio Satta

Chief of Staff NRDC-ITA

Major General Antonio Satta was born in Sassari, Italy, in 1956. He joined the Italian Army Military Academy in 1974 and was commissioned as Second Lieutenant in 1976. Between 1978 and 1988, he served within the "Folgore" Airborne Brigade as Platoon and Company Commander, and then as Staff Officer (S3) at Battalion and Brigade level. From 1989 to 1994 he was Staff Officer in the Operations and Training Branches of Italian Army General Staff and then, back in the "Folgore" Airborne Brigade, he served as Commanding Officer of the 5th Battalion / 186th Parachutist Regiment in Siena (Tuscany). In 1989 and 1991 he attended the Italian Army



Staff College, resulting among the graduates of the Basic and Advanced General Staff Courses. From 1992 to 1993, MG Satta attended the U.S. Army Command and General Staff College at Ft. Leavenworth, Kansas. From 1995 to 1998, he served as Staff Officer and then as Head of the Financial Planning Section in the Italian Army General Staff. He then moved back to the "Folgore" Airborne Brigade as Commanding Officer of the 183rd Parachutist Regiment "Nembo" in Pistoia (Tuscany). From March 2000 to November 2004 Brigadier General Satta reported to a joint position as Chief, General Planning Office within the 3rd Division of the Italian Defence General Staff. Meanwhile, he attended the NATO "Crisis Management" and "Force Planning" Courses at the NATO School in Oberammergau (GE), the "Defense Resources Management Course" at the Naval Postgraduate School in Monterey, CA (USA), the "Peacekeeping for Decision Makers Course" at the

Defense Institute for International Legal Studies in Newport, RI (USA), and a "Near East - South Asia Regional Strategy and Security Policy Course" at the "Near East South Asia Center for Strategic Studies" of the "National Defense University" in Washington, D.C. (USA). MG Satta also attended the Course for "Advanced Formation for the Semester of Italian Presidency of the European Union Council" and the Course for "Strategic Planning and Process Reengineering in the Defense Ministry", both at the

National School for Public Administration. Moreover, he has earned a Masters degree in "Humanitarian Rights, Peace building and Constructive Conflict Management" at the Advanced School of Public Administration in Rome and a Masters degree in Strategic Sciences at Turin University. MG Satta holds a Bachelor's degree in Strategic Sciences at Turin University and one in International and Diplomatic Sciences at Trieste University. In September 2005 he was appointed as the 23rd Commander of "Folgore" Airborne Brigade, and from October 16th 2006 to July 14th 2007 he covered the position of Regional

Command West Commander in Herat - Afghanistan. On 31 August 2007 he assumed the position of Chief of Staff of the NATO RAPID DEPLOYABLE CORPS (ITALY). A fluent speaker of English and French, MG Satta took part in several operations abroad: Lebanon, Somalia, Kosovo, Iraq, and recently in Afghanistan as Commanding General - Regional Command West. He has been awarded several decorations: the Bronze Army Meritorious Service Cross; the Knighthood of the Order of Merit of the Italian Republic; the Mauritian Medal for Distinguished Military Service; the Meritorious Medal for Long Command; the Gold Medal for long Parachutist Service; the Distinguished Army Service (Gold) Award; two Bronze Meritorious Medals (Lebanon '83 and Kosovo '99); the UN and the National Awards for the Mission in Somalia; the National Humanitarian Award for relief operations during the Irpinian earthquake (ITALY); the NATO Award for Mission in Kosovo; the US "Legion of Merit", rank of officer, for his service within MNF-Iraq; the National Meritorious Medal for the operations in Afghanistan; the NATO ISAF "non-article-5" Meritorious Medal; the US Meritorious Service Medal; the Lithuanian Defense Distinction Medal; the Slovenian Gold Medal for Cooperation and Friendship and the Spanish Meritorious badge for ISAF Mission. MG Satta is married to Marina and resides in S. Marinella (Rome).

They have twins, Alessandro and Simona, now eighteen.



The Corps



HQ NRDC-ITA is a multinational HQ based in Solbiate Olona (VA), close to Milan, with Italy as the framework Nation; Italy provides 70% of personnel, and the remaining 30% are made up of Officers and NCOs from other nation contributing to the project.

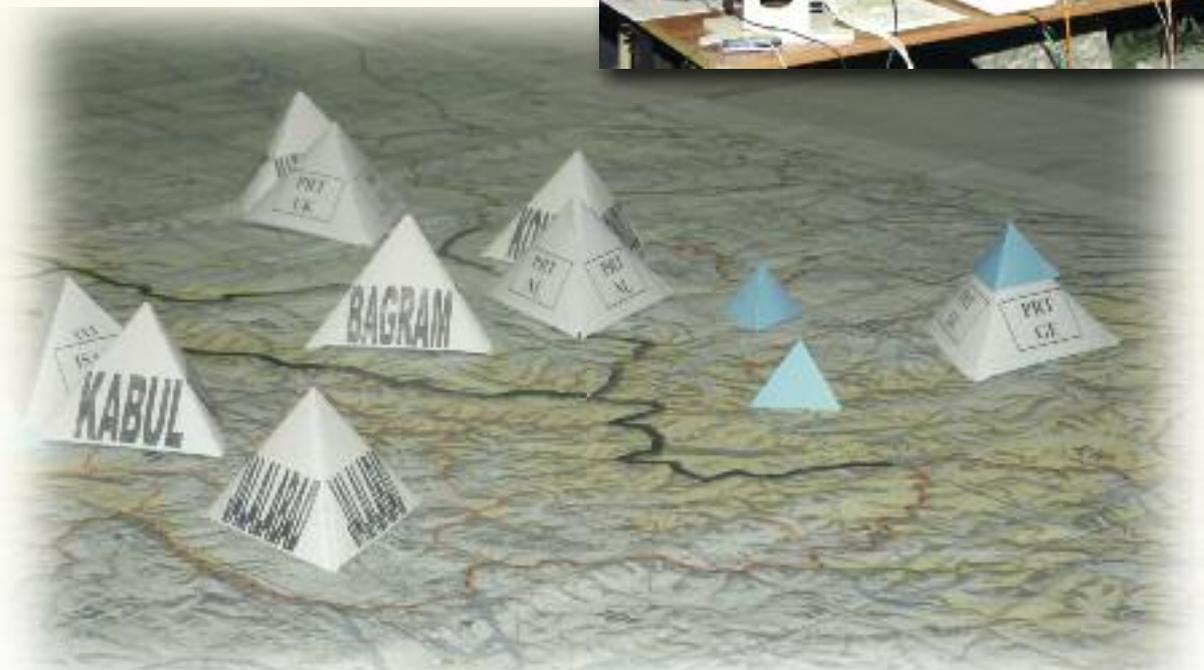
In accordance with the Memorandum of Understanding (MoU) signed by the other contributing nations, the Commander will have the authority to take other nation's units under command assigning them tasks for accomplishing the assigned mission (Operational Control-OPCON).

Indeed, the success of any NATO operation throughout the last decade has been based on the "multinationality" of the headquarters and

the different nations operating on the ground.

The new, complex international environment makes it undesirable for any nation to conduct unilateral military actions due to the lack of support from the International Community and also because of the limited amount of resources available and the increased cost of such operations.

Therefore, the multinational environment is the key-factor that enables the NRDC-ITA to operate effectively. The project now involves 15 Nations: Italy, Bulgaria, France, Germany, Greece, Hungary, The Netherlands, Poland, Portugal, Romania, Slovenia, Spain, Turkey, The United Kingdom and The United States.





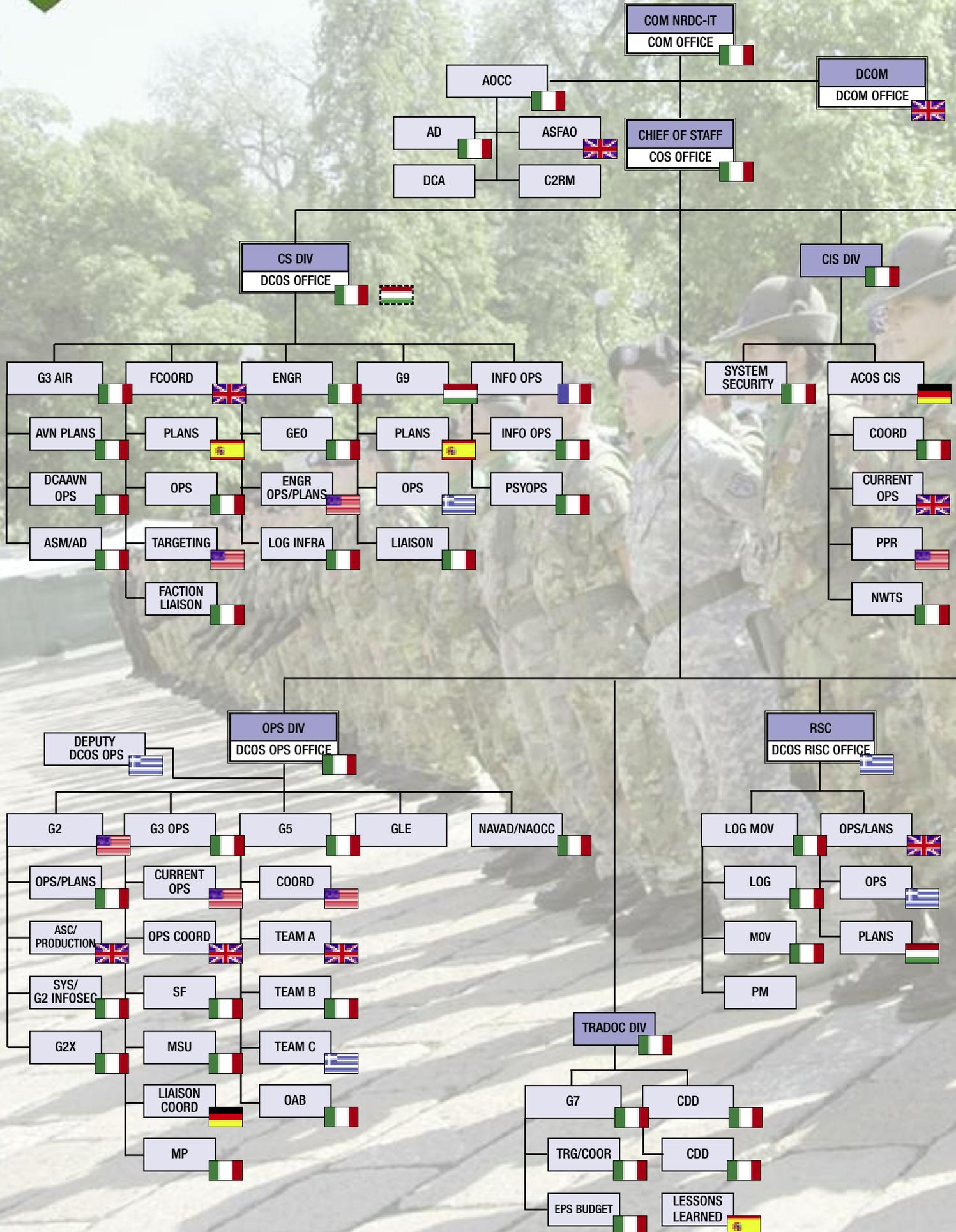
Location



The HQ NRDC-ITA is located in Lombardy (Northern Italy) in the town of Solbiate Olona not far from Milan and Varese (about 25 and 23 Km respectively).

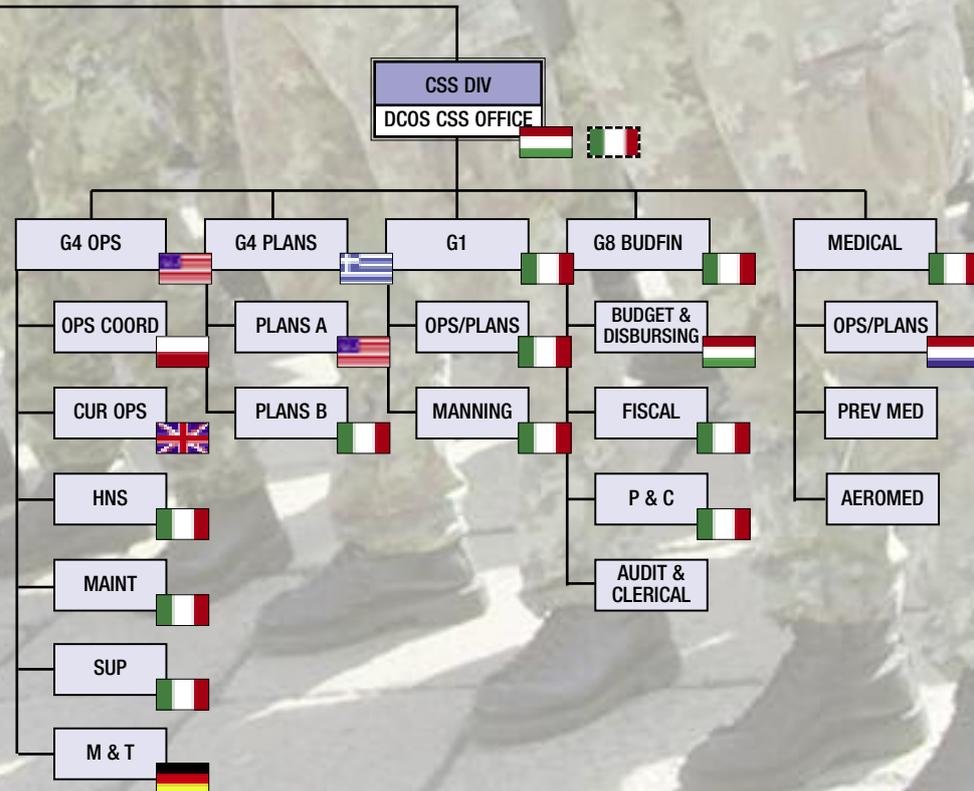
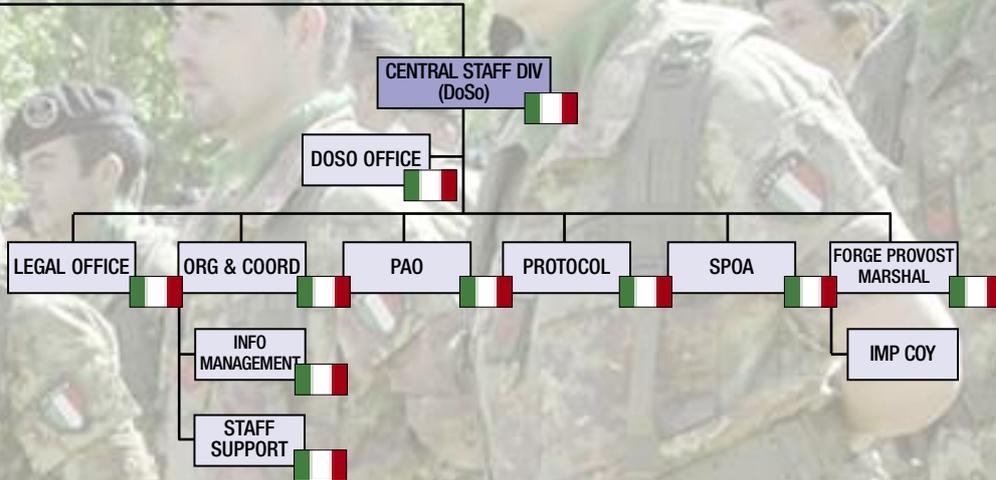


The Organisation



Contributing Nations

	Bulgaria	1
	Germany	8
	Greece	11
	Hungary	15
	Italy	312
	France	5
	Netherlands	2
	Poland	2
	Romania	2
	Portugal	1
	Slovenia	1
	Spain	10
	Turkey	2
	U.K.	24
	U.S.A.	19
Total		415



AOCC

Air Operations Coordination Centre (AOCC). The AOCC is an air force agency which provides the essential link between HQ NRDC-ITA and the NATO Air Component Command/Combined Air Operation Centres (CAOCs). By connecting HQ NRDC-ITA with the NATO air force organizations and units, the AOCC provides COMNRDC-ITA with the air support and information necessary to conduct his mission. Through the AOCC the NRDC-ITA can coordinate the entire range of air missions in support of land operations. The AOCC is an essential part of joint operations at the Corps and Land Component level. Even if the AOCC is subordinated to the Air Component Command/CAOC, it is fully embedded into the NRDC-ITA organization and exercises its functions within the Corps area of responsibility.



Central Staff

The Central Staff performs a series of functions in support of NRDC-ITA in order to facilitate the accomplishment of the mission. The Division guarantees the continuity of the link between the Command Group and the Staff by disseminating orders and guidance and coordinating and directing the execution of assigned tasks. It also has the lead on all Info Management issues and provides the NRDC-ITA HQ with support on a variety of matters including: Public Affairs, Protocol, legal issues, specialized clerical support, public order and security and international military police.



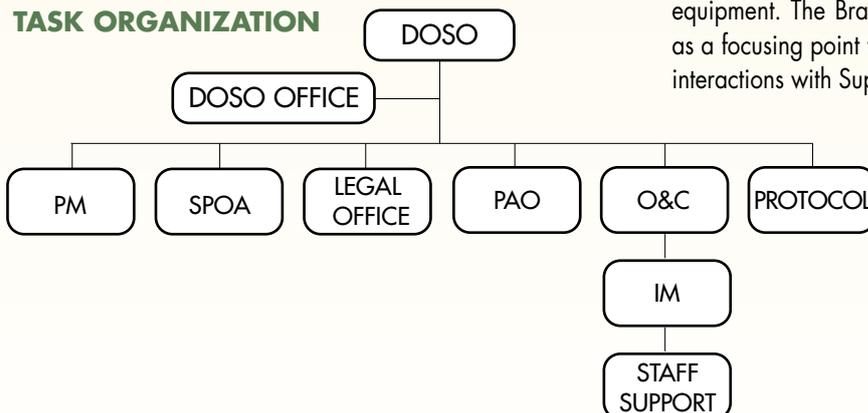
DOSO OFFICE

DOSO Office coordinates key staff products, which include key projects, work of the staff divisions that have extended timelines or work that is of HQ plan interest. The coordination is achieved using a tasking system, called Tasker Tracker. DOSO office has particular responsibility for deployment of the NRDC-ITA staff on operations and exercises. In addition, DOSO Office can provide secretariat support to COS NRDC-ITA.

ORGANIZATION AND COORDINATION BRANCH

Org & Coord is the branch responsible for Info Management processes; it also organizes and coordinates the provision of specialized clerical support to HQ NRDC-ITA. The centralized management of these services includes production of classified/unclassified documents, management and dissemination of classified/unclassified information and Mission Critical Information through the NRDC-ITA Registry Dispatches Courier, management of NRDC-ITA duty personnel, travel booking as well as provision of stationery and selected clerical equipment. The Branch acts in support of the Command Group as a focusing point for the management of the permanent logistic interactions with Support Brigade to NRDC-ITA (HQ).

TASK ORGANIZATION





Central Staff



PUBLIC AFFAIRS OFFICE

PA performs the operational functions of planning, directing, coordinating and synchronizing Public Affairs (PA), Public Relations (PR), Media Monitoring and Analysis in peace and on operations in order to support the successful fulfillment of COMNRDC-ITA's mission.

PROTOCOL

The Protocol Branch is the agency responsible for all protocol matters, including protocol lists and overall coordination of VIP visits, parades, ceremonies, and formal social events; this includes the organization and coordination of major conferences, management and forecasting of centralized shared and national funds.



SECURITY AND PUBLIC ORDER ADVISOR (SPOA)

The branch is the focal point for law enforcement and civil police matters. It is responsible on deployment for advising on security and public order issues and to liaise with UN, host nation police forces and judicial authorities. It also represents and coordinates specific tasks received by COMNRDC-ITA with COM-MSU (Multinational Specialized Unit) and NRDC-ITA G3 OPS MSU Cell.

FORCE PROVOST MARSHAL

The Provost Marshal Function encompasses a wide range of MP activities in favor of the Commander and his staff. The main effort and focus is on providing him with functional advice on overall MP related matters. The FPM is the main actor in the MP organization at Corps level and he has the co-ordination authority of MP assets both national and multinational driven. During peace time he is also the link to the local security authorities.



LEGAL OFFICE

Legal Office consists of Legal Advisors whose role is to give advice to COMNRDC-ITA and all branches within his Headquarters with legal advice on all matters affecting the NRDC-ITA during planning, preparation and execution of NRDC-ITA operations. This includes the provision of advice in peace and war on the application of the Law of Armed Conflict, agreements and NATO policies, procedures and regulations.





Operations Division

Operations Division provides planning, direction, co-ordination, integration and execution of the following branches/cells and their functions:

- G2 Intelligence
- G3 Operations
- G5 Plans
- GLE
- NAVAD

in order to formulate correctly NRDC-ITA contingency planning and execution of intelligence and operations to meet COM NRDC-ITA peace and war time needs.

This will involve the coordination of the above functions and the functions related to FIRE-COORD, TARGETING, G3 AIR, INFOOPS, ENGINEER and G9 branches and their interface in the Corps plan across the operational spectrum and including deep, close and rear operations (decisive and shaping operations).

G2 INTELLIGENCE

The intelligence branch plans, directs, collects, processes and disseminates intelligence on the threat and environment to perform intelligence preparation of the battlefield (IPB) and the other intelligence tasks. A critical part of the IPB involves collaborative, cross-BOS analysis across echelons and between analytic elements of a command. The branch mission is to provide timely, targetable and relevant intelligence to the Commander and subordinate formations, during planning and on operations. Other intelligence tasks include:

- Situation development/battlefield visualization
- Target development and support to battle damage assessment
- Indications and warnings
- Intelligence support to battle damage assessment
- Intelligence support to Force Protection and Counter-IED
- Leverage national and joint intelligence capabilities to fill gaps in information

The desired end state is full dimension Protection, Collection to cover information gaps, Integration of all intelligence and non-intelligence sensors to build the relevant RED and GREY picture, Analysis to transform data into information and



Presentation of knowledge in a format and manner that imparts immediate understanding.

G3 OPERATIONS

G3 Operations is to ensure the synchronization, integration and co-ordination of deep, close and rear operations for the execution of COMNRDC-ITA's concept of operations. G3 performs the following core functions: force deployment; tracking & integration; tactical movement control; operational synchronization; special operations co-ordination and de-confliction; co-ordinate NBC protection; standardization of procedures; force protection; hasty planning & planning refinement and MSU & MP coordination.

G5 PLANS

G5 Plans is responsible for leading the HQ NRDC-ITA Operational Planning Group (OPG) in the development of operation and contingency plans for all the headquarters' crisis response operations and exercises. Its planning horizon is normally 72 to 96 hours for Corps level opera-





Operations Division



NAVAD

The Navad advisor provides expertise to COMNRDC-ITA and his staff, through Deputy Chief of Staff OPS DIV, on all maritime related issues including: maritime operations in support of NRDC-ITA, maritime law and Sea Point of Embarkement (SPOE) and Sea Point of Disembarkement (SPOD) management.

Liase with maritime organizations/headquarters in order to maintain updated capabilities/knowledge.

tions and exercises. Its planning horizon is normally 72 to 96 hours for Corps level operations while its focus is likely to extend to the whole campaign in the wider context of a Land Component headquarters. The branch also provides operational analysis (OA) support to the command group, multidisciplinary groups and branches. The branch is headed by an Assistant Chief of Staff (ACOS) and comprises three operational planning teams, an operational analysis cell and a coordination cell. Collectively, at full manning, the branch has the capacity to operate 24/7 (less OA) with only limited capacity to work on more than one OPLAN concurrently.



GLE

The Ground Liaison Element (GLE) represents COMNRDC-ITA at either the Air Component Command (ACC) HQ and/or the Air Operation Centre (AOC) at Combined Air Operation Centre (CAOC) level during a time of crisis and on operations/exercises. Liaison with ACC/(C) AOC is granted by GLE, who facilitates ACC/(C)AOC ground picture comprehension. The mission of GLE is to clearly articulate COMNRDC-ITA's intent and scheme of maneuver to the Air Component/Air Operation Centre. In parallel, GLE must ensure that NRDC-ITA's requirements for Air support, are accurately reflected in the Air Component's plans; thereby facilitating Air/Land co-ordination. In addition GLE monitors and evaluates land forces' situation and development in order to advise and inform ACC/(C) AOC.

When NRDC-ITA is employed as Corps HQ under a LCC, GLE will be detached to (C) AOC only; on the other hand, in case of employment as LCC, NRDC-ITA will detach GLE, splitting it in two elements, to ACC HQ and (C) AOC.





Combat Support Division



nizes and co-ordinates the efforts provided by the RW assets, AD and ASM in order to minimize conflicts of priority, duplication of effort and fratricide and employ effectively all air assets allocated to NRDC-ITA.



MISSION

Combat Service Support Division provides planning, direction, co-ordination, integration and execution of the following branches:

- Fire Coordination (FCOORD)
- G3 AIR
- ENGINEER
- G9
- Info Operations (INFOOPS)

In operations Combat Service Support Division unifies and synchronizes the assigned assets in order to achieve the desired Operational End-State in accordance with DCOS Ops Division directives and guidelines. In addition, CS Div has the Lead in spreading the EBAO (Effects Based Approach Operations) concepts within the HQ and on its implementation on Ops/Exercises.



G9 CIVIL MILITARY COOPERATION (CIMIC)

The immediate purpose of CIMIC is to establish and maintain the full co-operation of the NATO Commander and the civilian authorities, organizations, agencies and population within a Commander's area of operations in order to allow him to fulfill his mission. This may include direct support to the implementation of a civil plan. The long-term purpose of CIMIC is to help, create and sustain conditions that will support the achievement of Alliance objectives in operations. The aim of Civil-Military Liaison is to provide the co-ordination necessary to facilitate and support the planning and conduct of operations.

G3 AIR BRANCH

Through its Sections: Aviation Plans, Aviation Operations and Air Space Management/Air Defense, G3 Air enables the Commander to have the full command and control of all land forces, Army aircrafts (fixed and rotary wings), Air Defense Systems (ADA – Air Defense Artillery and SAM – Surface to Air Missiles) and to supervise other particular means used to survey the battle space (such as UAVs – Unmanned Aerial Vehicles). In particular, the Branch plans, synchro-

FIRE COORDINATION BRANCH

Fire Co-ordination (FCOORD) Branch is responsible for the co-ordination of all lethal and non-lethal fires throughout the Corps Area of Responsibility in support of the Commander's intent. It integrates and synchronizes field artillery in the planning, refining and execution phases of an operation and coordinates the application of Naval Gun Fire (NGF), Offensive Air Support (OAS) and Attack Helicopters (AH) as well as non-lethal fires such as Electronic Warfare (EW) and Psychological Operations (PSYOPS). The Branch is also responsible for carrying out NRDC-ITA's targeting function. This is done in conjunction with the G2, G3, G3 Air and Info Ops



Combat Support Division



Branches inside the HQ and with the operational level HQ and all the other Component

Commands involved in joint operations. Targeting is a complex process that, through a joint approach, selects targets and matches the appropriate response to them taking account of operational requirements, capabilities and limitations in order to achieve the Commander's objectives. The Faction Liaison Section in FCOORD Branch performs a crucial role during Peace Support Operations. This section is responsible for establishing and maintaining contact with opposing factions and civilian elements in order to influence their military elements and civilian assets during any other Military Operations Other Than War.

FCOORD

FCOORD Branch is also responsible for co-ordinating the HQ's Effects Based Approach to Operations on behalf of the Commander. The Branch provides the Secretariat for the key Effects meetings in the HQ and is responsible for the development of Effects doctrine and SOPs. Although responsibility for Campaign Assessment rests with G5, FCOORD also contributes regularly to this important discipline.

INFORMATION OPERATIONS BRANCH (IOB)

The availability of information worldwide and reliable information systems have created a situation in which no action can be undertaken without first considering its potential impact in the evol-

ving information domain. Information Operations Branch (IOB) is therefore responsible for the core activities of Electronic Warfare, Computer Network Operations, Psychological Operations, Military Deception, Physical Destruction and Operations Security. In concert with related capabilities such as Intelligence, Targeting, Civil Military Cooperation, Public Affairs and the Political and Legal Advisors, these activities seek to focus on adversary audiences in order to affect their perceptions, attitudes, decision cycles and information based processes, while exploiting and protecting one's own.





Combat Service Support (CSS) Division



G4 OPERATIONS

G4 OPS Branch is composed of the following sections: Current Ops, Ops Coord, Movement & Transportation, Supply, Maintenance and Host Nation Support. It conducts and manages NRDC-ITA logistics policy by, on behalf of DCOS CSS. It provides the direction, integration and execution of the NRDC-ITA logistic effort by coordinating the outputs of these sections, in order to permit NRDC-ITA Commander to direct operations with no CSS restrictions. G4 OPS Branch is primus inter pares in CSS Division in peace and on operations.

MISSION

Combat Service Support Division (CSS DIV) grants logistic support to HQ NRDC-ITA mission in order to enable the conduct of operations and the fulfillment of assigned tasks with the minimum of CSS limitation. This support is granted by ensuring the appropriate level of readiness and training. CSS DIV maintains a high level of effectiveness through the active participation in the making decision process of HQ NRDC-ITA and through internal and external co-ordination. Combat Service Support Division is composed of the following specialised branches:

G1 PERSONNEL

G1 Personnel is in charge of all the personnel-related issues and co-ordinates two major areas: support to the Commanders and Units (manning) and support to the personnel. This branch also issues advice and guidelines on multinational personnel policies and the creation of specific support programs (i.e. welfare, discipline, personnel attitude, morale) following the Commander's directives. On Operations, G1 is also responsible, in coordination with MP, for all the personnel-related issues concerning the Prisoners of War.

G4 PLANS

G4 PLANS Branch provides planning, coordination and integration of logistic operations in order to enable NRDC-ITA Commander to fight the Corps with the minimum of CSS limitations and achieve efficiency and economy of scale. It is mainly responsible for planning and coordination of supply, maintenance and M&T, while it acts as a collector for other specific-related issues (medical, services, HNS, etc.) working as an integrator, receiving specific inputs from directly involved Divisions/Branches/Sections in order to publish requested comprehensive CSS Documents. It initiates and develops all activities related to CSS DIV policy, standardization and interoperability.



MEDICAL

The Medical Branch plans and coordinates all the aspects of medical support for NRDC-ITA operations. It is responsible for provision of medical advice to NRDC-ITA Commander, development of medical plans, setting the policy for all medical and health matters including medical force protection (for the maintenance of health and prevention of disease and non-battle injuries), control and coordination of the Land Component Command assigned medical units. On operations, it coordinates all medical operations, in particular the MEDEVACs (medical evacuation of casualties), is also responsible for contact and the coordination with local Health Authorities and is responsible for contact and coordination of health matters with local Authorities and non-governmental organizations (IOs). The Medical Branch also provides a contribution in the coordination of humanitarian assistance and disaster relief operations.



G8 BUDFIN

G8 Budfin coordinates and advises all NRDC-ITA assigned organizations on financial matters related to operations. The Financial Controller (Chief G8 BUDFIN) HQ NRDC-ITA, on behalf of NRDC-ITA Commander, is responsible for the preparation, control and execution of budgets both for NATO (SHAPE exercises and missions) and Shared Funds (peacetime). FINCON is in charge of the daily financial management in support of the Commander's mission.





TRADOC Division



TRADOC

TRADOC (Training and Doctrine) Division is responsible for the development of doctrinal within the Corps and to plan and develop the training activities in accordance with the directions and guidance received by NRDC-ITA Commander.

The following specialized branches compose the TRADOC division:

G7 TRAINING

G7 Training develops and implements HQ NRDC-ITA training and exercise policy and advises on the balance of the exercise objectives and exercise sustainability with the use of all assets available to

HQ NRDC-ITA. It evaluates training requirements and establishes the tailoring of training activities in order to prepare NRDC-ITA for operations and exercises, refining operational techniques and procedures.

LESSONS LEARNED AND CONCEPT DEVELOPMENT, DOCTRINE

CDD Branch is responsible for the identification of engaging doctrinal and conceptual issues and for development and implementation of new doctrine. Identification and statement of the issue, research and data collection, interpretation of data, evaluation of alternative solutions and development of the new concepts and doctrine are the main activities. It is also the guarantor for the consistency and conformity of NRDC-ITA internal operating procedures and instruction with the NATO doctrine. Its work includes extensive coordination with Lessons Learned, G7 and all other Branches in the HQ.





Rear Support Command Division



RSC

RSC is a HQ Staff Division in peace, which forms a self sufficient, separately deployable stand alone Command Post responsible for a wide range of tasks in support of NRDC ITA while on operations. A wide range of operations may be envisaged to be within RSC capacity (from HRF to NRF as well), including the ability to execute Theatre level responsibilities and tasks when properly directed. While retaining Corps responsibility for the Rear Support Command Division (RSOM) on CJTF operations, the recently defined new logistic structure for NRF operations (JLSG concept), relegates RSC to provide only a

contribution to the JLSG Agency within means and capabilities available.

RSC will be asked to be the main NRDC ITA and/or NATO Agency within the Joint Rear Area/Joint Enabling Area (if established) while exercising mainly coordinating authority for RSOM operations providing both allocation and sharing of assets and routes in order to achieve operational priorities and to meet RSOM requirements. In order to be able to develop planning and to provide capabilities ranging from G1 to G9 at short notice, RSC is appropriately manned and trained on a routine basis during peacetime.





Communication Information System (CIS) Division

CIS

Is in charge of conducting all CIS (communications and information systems) activities required across the operational spectrum in accordance with the NRDC-ITA concept, in order to guarantee the connectivity with higher and collateral echelons and the command and control of NRDC-ITA subordinate formations.

SYSTEMS AND SECURITY SECTION

Systems and Security Section is responsible for the application of security measures to protect information processed, stored or transmitted in communications, information and other electronic systems against loss of confidentiality, integrity or availability, whether accidental or intentional,



and to prevent the loss of integrity or availability of the systems themselves. INFOSEC measures include those of computer, transmission, emission and cryptographic security. Such measures also include detection, documentation and countering of threats to information and to the systems.

COORDINATION SECTION

Coordination Section is responsible for coordinating administrative, manpower, training, budgeting and logistic aspects for the CIS division. It provides the initial entry point for CIS matters in the HQ NRDC-ITA and assists the DCOS CIS, through ACOS CIS, in conducting his coordination authority in CIS matters.

PLANS, PROJECT & REQUIREMENTS SECTION

Plans, Project & Requirements Section is responsible for CIS supplementary Plans/Annexes in support of exercises and operations as well as management of new requirements, ongoing projects and emerging doctrine.

NETWORKING TECHNICAL SUPPORT SECTION

Networking Technical Support Section is responsible for technically supporting CIS PPR, CIS OPS and the Information Management Working Group in order to deliver, monitor and maintain a robust network and information system to NRDC-ITA HQ and down up to 4 divisions and 20 CS/CSS units.

OPS SECTION

Ops Section is responsible for producing and distributing the relevant executive orders based on the CIS plans and then for building, controlling and adjusting the systems in order to allow to the CIS division to deliver a robust corps CIS infrastructure for COMNRDC-ITA mission. It also takes care of the electromagnetic spectrum (EMS) for the NRDC-ITA Area of Responsibility (AOR).





Command Post

NRDC-ITA must be capable of deploying simultaneously 3 Command Posts (CP). They must possess all the equipment and CIS (Communication and Information System) assets to work and operate autonomously.

MAIN Command Post (CP)

The HQ NRDC-ITA MAIN CP is the principal Corps Command Post in the theatre of operations. It provides NRDC-ITA Commander with the staff and resources required to exercise command and control over the deployed forces.

The functions of MAIN CP are:

- Force Integration;
- Planning of deep, close and rear operations;
- Co-ordination of current operations;
- Coordination of combat support;
- Targeting;
- Information Operations;
- Intelligence;
- Operational Support;
- Battle space management;
- Civil-Military Liaison and Cooperation with civilian agencies, local authorities and leaders.

MAIN (Alt) CP

HQ NRDC-ITA requires a CP that can undertake a variety of roles, depending on the operational situation. The roles that this multi-purpose CP might be tasked to undertake are:

REAR; ALTERNATE (Alt); STEP-UP.

It provides DCOM (Deputy Commander) NRDC-ITA, the resources to effectively exercise command and control as a backup to the COMNRDC-ITA.

These CPs will not deploy simultaneously but REAR is also able to function as an ALT CP, if necessary. In particular it plays the role of ALTERNATE when MAIN becomes inoperable for any reason, whether catastrophic or temporary. It is smaller than MAIN but nevertheless supports all of the staff functions required to exercise command and control over the Corps or LCC. STEP-UP CP must be capable of supporting sufficient staff functions and activities to allow the execution of command and control during MAIN CP re-deployment. The time for which STEP-UP would be required to operate is governed by the time taken for MAIN CP to tear-down, move and subsequently set-up. REAR CP will be deployed if there is advantage in DCOS CSS and his staff being separated from MAIN within the Corps AOO/Forward Support Area, to effect close co-ordination of Rear operations. REAR may be deployed up to 100 km from MAIN CP. Its functions are:

- Command and control of CSS forces;
- Logistic planning, movement control within the HQ NRDC-ITA AOO;
- Coordination of HNS resources within the HQ NRDC-ITA AOO;
- Co-ordination of security within the Corps Rear Area.

The MAIN (Alt) CP default setting is the ALT role.

Rear Support Command (RSC) CP

RSC requires communications with several organisations that could influence the force deployment and operations:

- Host nation government and administration;
- International Organizations and NGOs;
- Points of debarkation;
- Airlines and shipping companies (among them).

It may occupy civil infrastructures when available, but must have the means to deploy into field locations.

It is responsible for:

- Reception, Staging, Onward Movement and operational support to assigned forces;
- Liaison with National Support Elements;
- Liaison, co-ordination and co-operation with host nation authorities and institutions;
- Preparation for the subsequent recovery or redeployment of assigned forces and supplies;
- Initiating the development of a theatre support infrastructure.

Early Entry (EE) CP

An Early Entry command and control capability is required to provide the means to exercise command and control over lead elements of assigned formations and units as they arrive in the NRDC-ITA Area of Operation (AOO).

This EE CP is likely to precede the deployment of the other CPs from the home base, from one AOO to another, or from a maritime platform.

Early Entry CP will typically deploy by air and must have access to a comprehensive suite of CIS.

It will play a fundamental role by gathering all information relevant to the mission and liaising with host nations military and civilian authorities. Furthermore it will assist the future establishment of follow-on CPs and continue in this function until the remaining Corps Command and Control systems arrive.

Once the MAIN CP is established, EE ends its functions and used materials and equipment go back for the establishment (if needed) of the TACTICAL (TAC) CP, further emphasizing the importance of modularity and versatility in CP design.

TACTICAL (TAC) CP

TAC CP may deploy only for discrete phases of an operation, qualified by time, space and purpose, if NRDC-ITA Commander perceives that there is advantage in the close coordination of particular phase of the Corps or LCC operation.

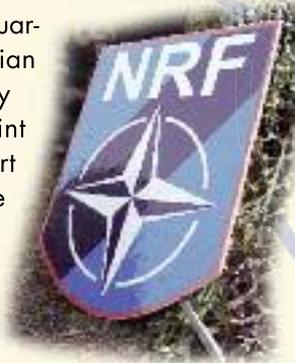
Based on different possible configurations (A and B), it will conduct, control and synchronize Corps close operations and assess current tactical situation and status and capabilities of friendly forces.





NRF: NRDC-ITA In the role of LCC

From the 1st of July 2007 to the 15th of January 2008, NATO Rapid Deployable Corps – Italy once again assumed the role of Land Component Command (LCC) within the NATO Response Force (NRF) structure. This is a high profile engagement that focused the Corps training activities during the first half of 2007. This six-month “stand by” is a period during which the Corps headquarters and portions of the Italian Signal Brigade must be ready to deploy to a NATO Joint Operational Area on very short notice, under the command of the Joint Forces Command (JFC) based in Naples.



1. NRF Background

The formation of the NATO Response Force, NATO’s rapid reaction capability, is one of the most important transformation decisions taken by the leaders of NATO’s member countries since the dissolution of the Warsaw Pact. At the NATO Prague Summit held in November 2002, the NATO Heads of State agreed to the concept of a robust, rapidly deployable and credible force. NATO leaders recognized that modern, flexible, rapidly deployable, “joint” (meaning sea, land and air) forces are required to meet and defeat today’s asymmetrical threats, the most notable being terrorism. The NRF is the centre-piece and an engine of change for the Alliance as it transforms to security and stability in the 21st Century.

2. NRF: At the Centre of NATO Transformation

The NRF is a coherent, high readiness, joint, multinational force package, technologically advanced, flexible, interoperable and sustainable. It will be tailored as required to the needs of a specific operation, and able to move quickly to wherever needed, but is not a permanent or standing force. The NRF is able to carry out certain missions on its own, or serve as part of a larger force to contribute to the full range of Alliance operations; it can

sustain itself for up to one month and remain operational for longer if re-supplied.

The NRF will comprise of national force contributions which will rotate through periods of training and certification as a joint force, followed by an operational “stand-by” phase of six months. Allied Command Operations (ACO) will generate the NRF through force generation conferences and be responsible for certification of forces and headquarters. Allied Command Transformation (ACT) will develop future capabilities and further refine the NRF concepts based on Joint Lessons Learned. But, the NRF will also be a key catalyst for focusing on and promoting improvements of Alliance military capabilities, in very close relationship with the national and multinational elements of the “Prague Capabilities Commitment” and NATO force planning overall. It will thus form an essential element of the Alliance’s transformation agenda. Moreover, all Allies see the NRF and the European Union’s Headline Goal Force as fully compatible and mutually reinforcing initiatives.

3. Missions

In practice, the tasks of the NRF are likely to focus on those requiring the ability to react with the most capable coalition force in a very short time. These might include deployment as a show of force and solidarity to deter aggression; deployment as a stand-alone force for Article 5 (collective defense) or





non-Article 5 (crisis management, stabilisation) operations; non-combatant evacuation operations, humanitarian crises, crisis response including peacekeeping, counter terrorism, and embargo operations. The NRF will be the initial entry force facilitating, if necessary, the arrival of follow-on forces.

4. Force composition

Full Operational Capability of the NRF was realised in October 2006. Though tailorable to any mission, the core force size of an NRF will consist of 21,000 multinational soldiers. The NRF will have dedicated fighter aircraft, ships, vehicles, combat support, logistics, communications and intelligence, constituting a capable, ready, and capable force.



5. Command and Certification Oversight

In terms of the NATO command structure, Allied Command Operations (ACO) at SHAPE has the operational lead for the NRF. This includes standards and certification of the forces and exercises.

6. Continuing Challenges

The need to make revolutionary changes has been recognized and accepted by the leaders at Prague. However, the cost of effecting appropriate change and deciding what to do with outdated equipment and infrastructure, so closely tied to national economies is a challenge. Moreover, to institute and implement a decision-making criteria process within NATO that can effect the transition of authority for forces from several countries to the NRF Commander, and then launch a highly capable, high readiness force within five days will require determined political commitment. And, always present are the Communications and Information Systems (CIS) incompatibilities and different levels of understanding of emerging tactics, techniques, and procedures such as the Effects Based Approach to Operations.

NRF at a Glance

- NRF is a product of NATO member commitment to transformation and Alliance relevancy.
- Concept approval given by Heads of State at the 2002 Prague Summit.
- Six-month rotations for multinational forces voluntarily committed by member countries that provide their niche capabilities to better enable the force packages.
- NRF Commander during the NRDC-ITA 'stand-by' period is COM JFC -Naples.
- Force package is trained and ready for global deployment within 5-30 days, and self-sustainable for 30 days to stabilize emerging threats and to contain crises.



Italian Support Brigade and its units

The Support Brigade

The Support Brigade is the support unit of the HQ. It provides command support, allowing COMNRDC-ITA and his staff to exercise command and control over the assigned divisions and Corps troops. The Signal Brigade consists of the 1st Signal Regiment based in Milan and a Tactical and Logistic Support Regiment and the Post HQ based in Solbiate Olona. Command support includes the provision of communications and financial support, the transport and building up of the NRDC-ITA's deployable command posts (CPs) and the establishment of a combined radio and satellite communications network. The Support Brigade's main tasks are to guarantee the Corps staff life support by deploying, moving, feeding, accommodating, administering and protecting it.



The 1st Signal Regiment

The 1st Signal Regiment is based in the Santa Barbara Barracks in Milan and it is articulated in two Signal Battalions, the "SPLUGA" and the "SEMPIONE". The Regiment provides NRDC – ITA HQ with Command, Control, Communications and Computer (C4) support both in peace time and operations. In order to fulfil this task, the "SEMPIONE" Battalion is committed full-time to the provision of Communications and Information Systems support at Rear, Alternate, Step up, (RAS)/Rear Support Command (RSC) CPs, while the "SPLUGA" Battalion covers the CIS requirements of NRDC-ITA HQ Main CP.

The Regiment has already deployed in operations for C4 support in 1997 to the Multinational Protection Force (MPF) Command in Albania and in 1999-2001 in Kosovo and Bosnia.

The Tactical and Logistic Support Regiment

The Tactical and Logistic Support Regiment was founded on 16th June 2002 after subsequent transformations of the Regiments starting its duty as a supporting unit of the former 3rd Army Corps, and later on as HQ of the Rapid Reaction Operational Forces. The Support Regiment is a unit that provides the tactical and logistic support to NRDC-ITA either in garrison for everyday life or on operations. Its main duty is supporting the HQ for all the aspects linked with the real life support in peace and on operations, and the logistic support for every day life providing the vital services needed for garrison support, the tactical and logistic movements in order to transport personnel and materials to/from POE/POD





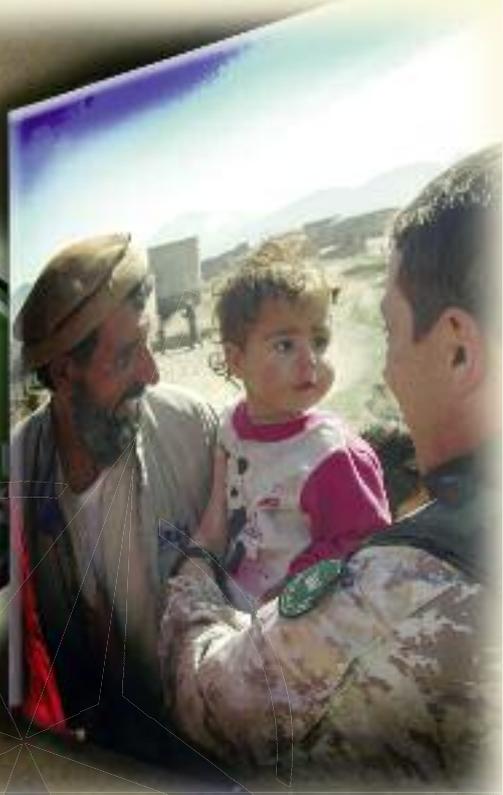
and the possible movement to effect the step up between MAIN and the Command Posts. The Support Regiment is articulated into four branches, one Logistic and Support Company, one Tactical Battalion, structured in a battalion plus, made by a Battalion Command and four dependent companies. The S1 morale and welfare Branch is engaged with personnel matters and welfare. The S3 cell is in charge of planning and controlling operations and training activities and exercise. The S4 deals with logistics in order to fully guarantee the operative capability of the Unit, while the S5 cell manages Regimental financial aspects. On a subordinate level the Logistic and Support Company provides the general services for the Regiment Command Post, in particular this Company has one Service Platoon, one Maintenance Platoon, to whom the workshop belongs, one Medical Platoon, one Transport Platoon and one Organization Platoon; while the Support Battalion with its companies is the real operative instrument of the Regiment. The Security Company is responsible for providing security and defence of the Command Posts within NRDC-ITA and on operations takes care of the Communication Centre and all the logistic areas. The Rifle Company conducts armed escorts for sensitive materials and convoy movement support either on operations or on exercise. The Quartermaster Company provides the real life support during operations and exercises. This is a multifunctional unit equipped with bakery, laundry, butchery and kitchen shelters, and is able to satisfy all the real

life needs of NRDC-ITA and its subordinate units at a rhythm of about 500 people per hour for feeding. The Engineer Company prepares the area for building up the compound; company's role is to conduct ground stabilization works, is to provide electricity and maintenance of the compound structure. It is also in charge of setting up defence works for the protection of the compound. Finally the Transportation Company provides the mobility of all the components necessary for the deployment of the command post and transports also water, gasoline and explosive materials with specialized drivers. In addition the Support Regiment is able to set up a first aid centre with dentistry facilities. Employing all the components just described, the Support Regiment can give the life to an HSG in both NRF and HRF configuration of NRDC-ITA. This has been done with full success in 2005-2006. For nine months the Support Regiment has been active as HSG in Afghanistan during ISAF VIII operation and provided the Italian Unit for ITALFOR XI mission. The Support Regiment has fully accomplished the engagement in the NRF III and IX missions.

The POST HQ

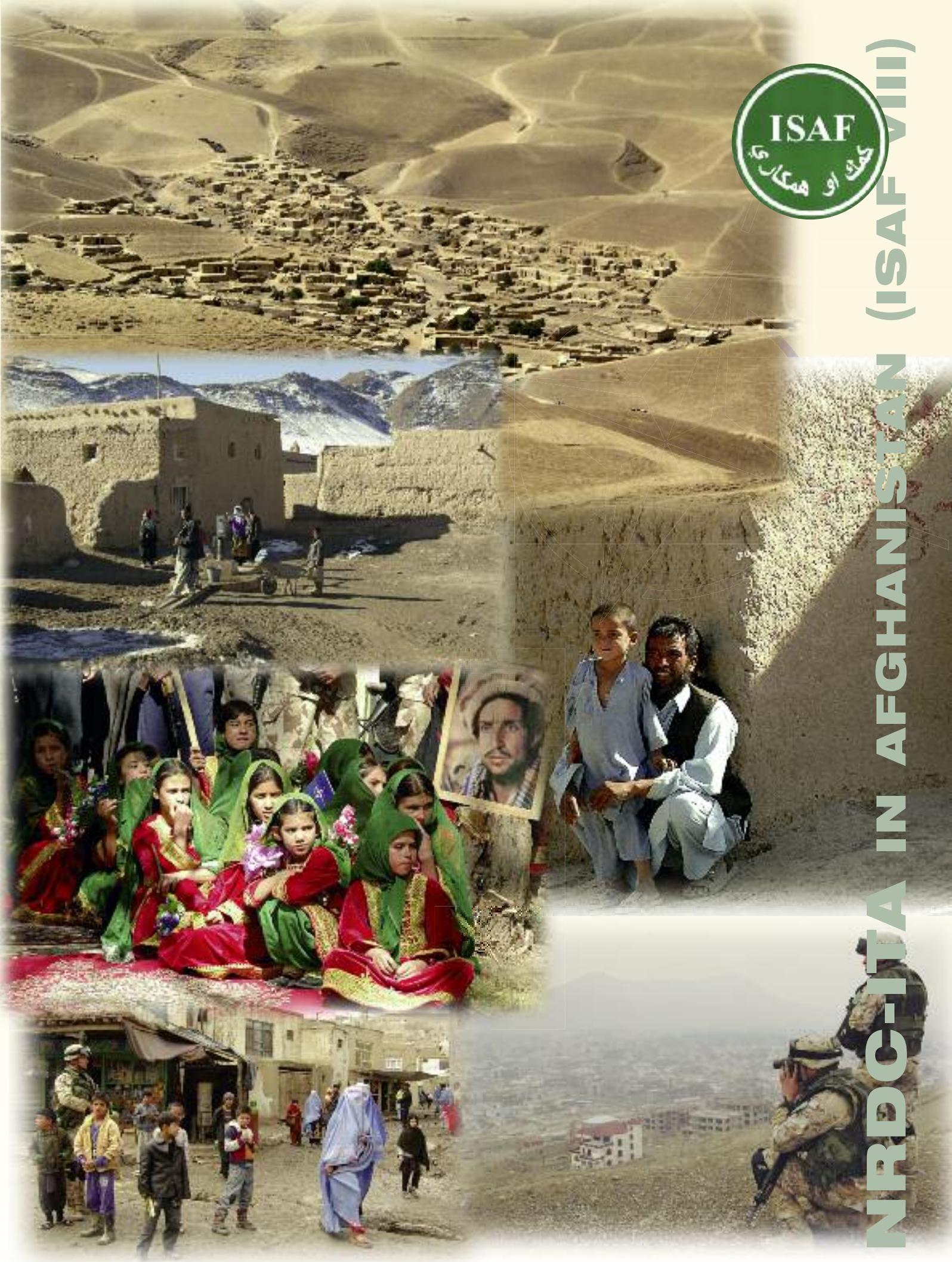
The Post HQ is responsible for managing and maintaining the infrastructure of Ugo Mara Barracks as well as for providing assistance to newly assigned personnel and their families while settling down in Solbiate Olona and its surroundings. The Reception Agency is in charge of dealing and co-operating with civilian agencies such as schools, local administrations and the National Health Service.

NRDC-ITA IN AFGHANISTAN (ISAF VIII)





NRDC-ITA IN AFGHANISTAN (ISAF VIII)





Infrastructures



The Mess.



An aerial view of the "LIGHT BUILDING" complex where the Spt Brigade is located.



A view of the Infirmary



Infrastructures



"Palazzo Cusani, HQ facility in Milan".



A view of the Building "STAR SHIP" the new Building where the HQ is located.



Facilities

A view of the Main Entrance of the Officers Club.



The Chapel



Internet Point



The "Gymnasium".



Facilities



The Pizzeria



The tennis court close to the Officer's Club.



The Travel Agency
The Bank
The Barber shop



The Laundry



The other ranks Club.



Surroundings



A view of the city of Milan.

MILAN

Milan is located in the west of Lombardy between the Ticino and Adda Rivers, is Italy's most populated province. Milan's importance dates back to antiquity, when Mediolanum, was capital of the Western Roman Empire for more than a century. Most of the Province's historical and artistic heritage is found in the city of Milan. Although not normally considered an "art city", Milan is home to many great artistic treasures from both ancient and modern times. Its magnificent Gothic cathedral



A view of the city of Varese.

VARESE

Varese is among Lombardy's most beautiful provinces. It borders Lake Maggiore and takes in rolling green hills with views of the Province's seven lakes and the Alps dominated by Monte Rosa. Varese's capital, also known as the "garden city" because of its splendid 18th -century villas with their extensive grounds, is a bustling city that preserves many fine works of art.





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