

## ICI MENU OF PRACTICAL ACTIVITIES FOR 2005

### Introduction

1. The Istanbul Cooperation Initiative was launched at the Istanbul Summit by Allies Heads of State and Government. This Initiative would essentially be achieved through practical cooperation in the agreed priority areas and illustrative menu of specific activities.
2. Following the successful round of consultations with interested countries of the region and the decision regarding the membership of several interested countries, NATO has developed a menu of practical activities in the agreed priority areas which will serve as a basis to develop and execute agreed work plans with each ICI country.
3. This first menu of practical activities is composed of three different sections: an introduction, a description of the 12 areas of cooperation and the list of activities in each area of cooperation. This menu will gradually be expanded in line with the progressive nature of this Initiative. This year, the emphasis has been set on activities which will enable representatives and officers from ICI countries to increase their understanding about NATO and its activities. The present menu of activities should be considered as a living document which can be subject to further changes or the addition of new activities. Further details will be communicated to ICI countries by the relevant NATO Points of Contact (POC) which are clearly identified for each activity.
4. The present menu of activities has been sorted into different areas of cooperation in order to make practical information such as venues, attendance, points of contact, clearly identifiable.
5. ICI countries are reminded that the present menu of practical activities constitutes an invitation in itself. In this regard, these countries should not wait for official invitations to be sent for each specific activity. ICI countries are therefore invited to select activities in the present menu and send a consolidated list to Gilles Vander Ghinst (RAMD/PASP tel.: +32 2 707 49 89 - Fax 32 2 707 52 28 - e-mail: g.vanderghinst@hq.nato.int). This list will form the basis of the individual work plans.
6. Participation in NATO activities listed is on a self-funding basis.
7. NATO will develop the necessary liaison arrangements to facilitate the participation of ICI countries in the activities listed in the present document. For most activities taking place in Europe or in North America, a visa will be required for which NATO will not be responsible. However, letters of invitation can be sent by NATO relevant Point of Contacts to facilitate the deliverance of such visas.
8. An agreement on the protection of classified information, so called "security agreement, might be required for a limited number of activities. NATO will develop such agreement with ICI countries. The NATO Office of Security will brief representatives of ICI countries on the modalities and the procedures for concluding such an agreement.

9. For each activity, more information can be obtained from the NATO Point of Contact (listed under each activity).

**LIST OF AREAS OF CO-OPERATION BASED ON THE PRIORITY AREAS  
AGREED IN THE ISTANBUL DOCUMENT**

- 1. Border Security**  
*(Ref. para. 7e of the Istanbul document)*
- 2. Fight against –Terrorism**  
*(Ref. para. 7c of the Istanbul document)*
- 3. Defence reform**  
*(Ref. para. 7a of the Istanbul document)*
- 4. Public Diplomacy Activities**  
*(Ref. para. 9 of the Istanbul document)*
- 5. Proliferation of WMD**  
*(Ref. para. 7d of the Istanbul document)*
- 6. Small Arms and Light Weapons**  
*(Ref. para. 7e of the Istanbul document)*
- 7. Civil Emergency Planning (CEP)**  
*(Ref. para. 7f of the Istanbul document)*
- 8. Crisis Management (CRM)**  
*(Ref. para. 7f of the Istanbul document)*
- 9. Military-to-military Contacts (MMC)**  
*(Ref. para. 7b of the Istanbul document)*
- 10. Conceptual, planning and operational aspects of Peace Support Operations (PSO)**  
*(Ref. para. 7b of the Istanbul document)*
- 11. Military Exercises and Related Training Activities (TEX)**  
*(Ref. para. 7b of the Istanbul document)*
- 12. Military Education, Training and Doctrine (TRD)**  
*(Ref. para. 7b of the Istanbul document)*

## 1. BORDER SECURITY

### a. Seminar on Border Security

- **Identification code:** TBD
- **Type and Aims:** Follow-up to the Tirana Workshop held in January 2004, aiming at sharing good practices in the area of border management.
- **NATO Action Authority:** Defence Policy and Planning Division, Defence Co-operation Section
- **Location:** Baku
- **Number of events per year:** 1
- **Dates and Duration:** April 2005, 2 days (TBD)
- **Language Requirements:** English, French and Russian simultaneous translation.
- **Participation:** Political and technical level
- **NATO POC/Action Officer:** Mr. Marcin Koziel, Defence Policy and Planning Division, NATO HQ, 1110 Brussels, tel.: 0032 2 707 47 01; fax: 0032 2 707 52 30; e-mail: m.koziel@hq.nato.int; Mr. Sabri Ergen, Defence Policy and Planning Division, NATO HQ, 1110 Brussels, tel.: 0032 2 707 36 00; e-mail: s.ergen@hq.nato.int
- **Remarks:**

### b. Seminar on Integrated Border Management

- **Identification code:** TBD
- **Type and Aims:** Follow-up to the Tirana Workshop held in January 2004, aiming at sharing good practices in the area of border management.
- **NATO Action Authority:** Defence Policy and Planning Division, Defence Co-operation Section
- **Location:** Tashkent
- **Number of events per year:** 1
- **Dates and Duration:** Autumn 2005, 2 days
- **Language Requirements:** English, and Russian simultaneous translation
- **Participation:** Political and technical level
- **NATO POC/Action Officer:** Mr. Sabri Ergen, Defence Policy and Planning Division, NATO HQ, 1110 Brussels, tel.: 0032 2 707 73 39; fax: 0032 2 707 5230; e-mail: s.ergen@hq.nato.int
- **Remarks:**

## 2. FIGHT AGAINST TERRORISM

### a. NATO Senior Officer Counter Terrorism Course

- **Identification Code:** M5-66-A, M5-66-B
- **Type and Aims:** To provide foundation knowledge of the global and regional threats of terrorism, including its various forms, resources, means and tools as

well as global, regional and national efforts in combating terrorism; and to explain the NATO Counter Terrorism CT Doctrine.

- **NATO Action Authority:** NATO School.
- **Location:** Oberammergau (GE)
- **Dates and Duration:** 14-18 November 05 (M5-66-B), 5 days.
- **Language Requirements:** participants should have a working knowledge in English language.
- **Number of Participants:** one participant from each ICI Country per course. Military officer including reserve officer of OF-3 (major) to OF-5 (colonel) or civilian equivalent from NATO, PfP and Med. Dialogue nations.
- **NATO POC:** Col. Pierluigi Grimaldi ACT Norfolk, e-mail: Grimaldi@act.nato.int
- **Remarks:** Not Applicable (N/A)

**b. EAPC Seminar on Terrorism**

- **Identification code:** TBD
- **Type and Aims:** As a follow-up to the EAPC Seminar in Lugano, this seminar is intended to take stock of the work achieved so far and to possibly serve as an appropriate platform to specifically discuss the implementation of the defence-related action items proposed in the Report on PAP-T endorsed in Istanbul.
- **NATO Action Authority:** Defence Policy and Planning Division, Defence Co-operation Section
- **Location:** TBD
- **Number of events per year:** 1-2
- **Dates and Duration:** 2005 (TBD)
- **Language Requirements:** Simultaneous translation in French and English
- **Participation:** TBD
- **NATO POC/Action Officer:** Mr. Marcin Koziel, Defence Policy and Planning Division, NATO HQ, 1110 Brussels, tel.: 0032 2 707 47 01; fax: 0032 2 707 52 30; e-mail: m.koziel@hq.nato.int; Mr. Sabri Ergen, Defence Policy and Planning Division, NATO HQ, 1110 Brussels, tel.: 0032 2 707 36 00; e-mail: s.ergen@hq.nato.int
- **Remarks:**

**c. Terrorist Intelligence/Information Sharing with services of ICI countries**

- **Identification code:** NOS-TTIU
- **Type and Aims:** Develop Terrorist Intelligence/Intelligence Sharing with services of ICI countries, in particular those having signed a security agreement
- **NATO Action Authority:** TTIU
- **Location:** NATO HQ
- **Number of events per year:** Minimum one per year
- **Dates and Duration:** 2005 (TBD); two working days
- **Language Requirements:** English
- **Participation:** Individual countries
- **NATO POC/Action Officer:** Head NOS/SIB Terrorist Threat Intelligence Section

- **Remarks:**

### 3. DEFENCE REFORM

#### a. PfP Workshop on Defence Policy and Strategy

- **Identification code:** IS/DPAO.947.3
- **Type and Aims:** The annual Workshop on Defence Policy and Strategy focuses on issues relevant to policy, defence strategy, defence reform, and the Partnership for Peace programme. It brings together representatives of EAPC/PfP, MD and ICI nations.
- **NATO Action Authority:** Defence Policy and Planning Division, Defence Co-operation Section
- **Location:** TBD
- **Number of events per year:** 1
- **Dates and Duration:** September-November 2005 (TBD), 2 days
- **Language Requirements:** simultaneous translation in French and English will be available
- **Participation:** Colonel or civilian equivalent
- **NATO POC/Action Officer:** Mr. Marcin Koziel, Defence Policy and Planning Division, NATO HQ, 1110 Brussels, tel.: 0032 2 707 47 01; fax: 0032 2 707 52 30;  
e-mail: m.koziel@hq.nato.int
- **Remarks:**

#### b. Briefings on Defence Reform

- **Identification code:** TBD
- **Type and Aims:** Briefings for representatives of ICI countries on issues relating to NATO policies on and approaches to defence reform.
- **NATO Action Authority:** Defence Policy and Planning Division, Defence Co-operation Section
- **Location:** NATO HQ or an inviting country
- **Number of events per year:** upon request
- **Dates and Duration:** TBD
- **Language Requirements:** TBD
- **Participation:** expert-level
- **NATO POC/Action Officer:** Mr. Marcin Koziel, Defence Policy and Planning Division, NATO HQ, 1110 Brussels, tel.: 0032 2 707 47 01; fax: 0032 2 707 52 30;  
e-mail: m.koziel@hq.nato.int
- **Remarks:**

#### c. Expert Meetings/Workshops/Conferences

- **Identification Code:** DSED (PASP)
- **Type and Aims:** Conversion of military personnel. Management of former military sites. The economic and civilian management of defence forces.

Resource management in defence spending. Affordability and sustainability of defence expenditures.

- **NATO Action Authority:** Defence and Security Economics Directorate (PASP)
- **Location:** tbd
- **Number of events per year:** Participation in selected EAPC activities in the field of security and defence economics in 2005.
- **Dates and duration:** date tbd, duration tbd
- **Language requirements:** English or French (simultaneous translations)
- **Participation:** senior experts with background in defence economics (MODs, Ministry of Finance)  
**NATO POC:** Gerard Malet, DSED (PASP) Tel. 00 32 2 707 4162 - Fax: 00 32 2 707 5228; E-mail: g.malet@hq.nato.int
- **Remarks:** none

d. **Expert Meetings/Workshops/Conferences on the Economic and Financial Dimensions of Terrorism and Counter-Terrorism**

- **Identification Code:** DSED (PASP)
- **Type and Aims:** Economic aspects of international fight against terrorism. The aims are to provide allied practical experiences in these areas and to enter into an in-depth dialogue with the countries concerned.
- **NATO Action Authority:** Defence and Security Economics Directorate (PASP)
- **Location:** tbd
- **Number of events per year:** Participation in selected EAPC activities in the field of security and defence economics in 2005
- **Dates and duration:** date tbd, duration tbd
- **Language requirements:** English or French (simultaneous translations)
- **Participation:** senior experts with background in defence economics (MODs, Ministry of Finance)
- **NATO POC:** Gerard Malet, DSED (PASP) Tel. 00 32 2 707 4162; Fax: 00 32 2 707 5228; E-mail: g.malet@hq.nato.int
- **Remarks:** none

4. **PUBLIC DIPLOMACY ACTIVITIES**

a. **"NATO and the Broader Middle East Region," co-sponsored by NATO PDD and the NATO Defence College 18 March 2005**

- **Identification code:** TBD
- **Type:** Academic conference
- **NATO Action Authority:** Public Diplomacy Division
- **Location:** Rome
- **Number of events per year:** 1
- **Dates and duration:** 18 March 2005
- **Language requirements:** English
- **Participation:** TBD

- **NATO POC/Action Officer:** Mr. Nicola de Santis, Public Diplomacy Coordinator for Mediterranean Dialogue and ICI Countries, tel: +32.2.707.50.13, e-mail: n.desantis@hq.nato.int.
- b. **"The Successor Generation in the Mediterranean and the Broader Middle East Region," co-sponsored by NATO PDD and RUSI**
- **Identification code:** TBD
  - **Type:** Academic conference
  - **NATO Action Authority:** Public Diplomacy Division
  - **Location:** London
  - **Number of events per year:** 1
  - **Dates and duration:** TBD
  - **Language requirements:** English
  - **Participation:** TBD
  - **NATO POC/Action Officer:** Mr. Nicola de Santis, Public Diplomacy Coordinator for Mediterranean Dialogue and ICI Countries, tel: +32.2.707.50.13, e-mail: n.desantis@hq.nato.int.
- c. **"NATO's Initiatives Towards the Arab World," co-sponsored by NATO PDD and the Henry L. Stimson Centre**
- **Identification code:** TBD
  - **Type:** Academic conference
  - **NATO Action Authority:** Public Diplomacy Division
  - **Location:** Washington
  - **Number of events per year:** 1
  - **Dates and duration:** TBD
  - **Language requirements:** English
  - **Participation:** TBD
  - **NATO POC/Action Officer:** Mr. Nicola de Santis, Public Diplomacy Coordinator for Mediterranean Dialogue and ICI Countries, tel: +32.2.707.50.13, e-mail: n.desantis@hq.nato.int.
- d. **"NATO-Gulf Relations in the Framework of the Istanbul Cooperation Initiative," to be co-sponsored by NATO PDD and the Gulf Research Centre**
- **Identification code:** TBD
  - **Type:** Academic conference
  - **NATO Action Authority:** Public Diplomacy Division
  - **Location:** Dubai
  - **Number of events per year:** 1
  - **Dates and duration:** TBD
  - **Language requirements:** English
  - **Participation:** TBD

- **NATO POC/Action Officer:** Mr. Nicola de Santis, Public Diplomacy Coordinator for Mediterranean Dialogue and ICI Countries, tel: +32.2.707.50.13, e-mail: n.desantis@hq.nato.int.

e. **"NATO's ICI and the Broader Middle East Region," to be co-sponsored by NATO PDD, the RAND Corporation and the Government of Qatar**

- **Identification code:** TBD
- **Type:** Academic conference
- **NATO Action Authority:** Public Diplomacy Division
- **Location:** Doha
- **Number of events per year:** 1
- **Dates and duration:** TBD
- **Language requirements:** English
- **Participation:** TBD
- **NATO POC/Action Officer:** Mr. Nicola de Santis, PDD Coordinator for Mediterranean Dialogue and ICI Countries, tel: +32.2.707.50.13, e-mail: n.desantis@hq.nato.int.

f. **Visits to NATO Headquarters**

- **Identification code:** none
- **Type and Aims:** Visit to the NATO Headquarters of opinion leaders from the various ICI countries for a briefing programme on current NATO political and military issues.
- **NATO Action Authority:** Public Diplomacy Division
- **Location:** NATO Headquarters, Brussels.
- **Number of events per year:** 1
- **Dates and Duration:** TBD
- **Language Requirements:** French/English
- **Participation:** Representatives from civil society, opinion leaders.
- **NATO POC/Action Officer:** Mr. Nicola de Santis, Public Diplomacy Coordinator for Mediterranean Dialogue and ICI Countries, tel: +32.2.707.50.13:  
tel.: +32 2 7075013, fax: +32 2 7071250, e-mail: n.desantis@hq.nato.int.
- **Remarks:** Briefing programme to be organised by the NATO Public Diplomacy Division.

g. **Visits to NATO Headquarters of Trainee diplomats"**

- **Identification code:** none
- **Type and Aims:** Visit of trainee diplomats from ICI country to the NATO Headquarters, for a briefing programme on current NATO political and military issues.
- **NATO Action Authority:** Public Diplomacy Division
- **Location:** NATO Headquarters, Brussels.
- **Number of events per year:** 1
- **Dates and Duration:** TBD
- **Language Requirements:** English/French

- **Participation: Trainee diplomats.**
- **NATO POC/Action Officer:** Mr. Nicola de Santis, Public Diplomacy Coordinator for Mediterranean Dialogue and ICI Countries, tel.: +32 2 7075013, fax: +32 2 7071250, e-mail: n.desantis@hq.nato.int.
- **Remarks:** Briefing programme to be organised by the NATO Public Diplomacy Division.

## 5. **POLITICAL AND DEFENCE EFFORTS AGAINST PROLIFERATION OF WMD AND THEIR MEANS OF DELIVERY**<sup>1</sup>

### a. **WMD Non-Proliferation Consultations in context of Senior Political-Military Group on Proliferation (SGP) Seminar**

- **Identification code:** TBD
- **Aims:** To discuss non-proliferation efforts within the NATO, EAPC, MD and ICI contexts, including recent initiatives within the UN.
- **NATO Action Authority:** WMD Centre
- **Location:** Seminar in Bulgaria, TBD
- **Number of events per year:** 1
- **Dates and duration:** Autumn 2005 - 2 days
- **Language requirements:** English
- **Participation:** experts and interventions teams from NATO and partner nations - Event open for observers from Mediterranean Dialogue and ICI Countries
- **NATO POC/Action Officer:** Axel Angély, tel: +32.2.707.1902
- **Remarks:**

### b. **Briefing on NATO's Efforts against Proliferation of WMD**

- **Type and Aims:** Briefing interested countries on the activities and policies of the Weapons of Mass Destruction Centre.
- **NATO Action Authority:** WMD/DPP
- **Location:** TBD
- **Number of events per year:** TBD
- **Dates and duration:** TBD
- **Language requirements:** English
- **Participation:** TBD
- **NATO POC/Action Officer:** Axel Angély, tel: +32.2.707.1902
- **Remarks:**

## 6. **SMALL ARMS AND LIGHT WEAPONS**<sup>2</sup>

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<sup>1</sup> As agreed, the IS will consult with the relevant authorities, divisions or Groups (SGP) which, on the basis of this document, would be opening their activities to the ICI countries.

<sup>2</sup> As agreed, the IS will consult with the relevant authorities, divisions or Groups (AHWG on SALW) which, on the basis of this document, would be opening their activities to the ICI countries.

**a. PfP Trust Fund Seminar**

- **Identification code:** TBD
- **Aims:** To explain new PfP Trust Fund Policy and describe the services and capabilities that NAMSA can provide as an executive agent for the conduct of Trust Fund Projects.
- **NATO Action Authority:** EIPD/PASP
- **Location:** NAMSA HQ, Luxembourg
- **Number of events per year:** 1
- **Dates and duration:** 6 - 7 March 2005
- **Language requirements:** English
- **Participation:** EAPC, MD, and ICI countries
- **NATO POC/Action Officer:** S. Pond, EIPD, IS tel: +32.2.707.35.60
- **Remarks:**

**b. Meeting of the EAPC Ad Hoc Working Group on Small Arms and Light Weapons and Mine Action to review results of the UN's Program of Action Biennial Meeting of States (BMS)**

- **Identification code:** TBD
- **Aims:** To review the results of BMS 2 especially on the marking and tracing of SALWs.
- **NATO Action Authority:** ACCS, IS
- **Location:** NATO HQ,
- **Number of events per year:** 1
- **Dates and duration:** September, 2005 (exact date TBD)
- **Language requirements:** English
- **Participation:** EAPC, MD, and ICI countries
- **NATO POC/Action Officer:** M. Miggins, ACCS/IS, tel: +32.2.707.58.06
- **Remarks:**

**c. Specific Meetings of the EAPC Ad Hoc Working Group on Small Arms and Light Weapons and Mine Action**

- **Identification code:** TBD
  - **Aims:** To exchange information on agenda items of interest to ICI Countries covering the implementation of the UN's Program of Action to "Prevent, Combat and Eradicate the Illicit Trade in SALW In All Its Aspects" and also Mine Action and to address the full spectrum of Mine Action activities.
  - **NATO Action Authority:** ACCS, IS
  - **Location:** NATO HQ,
  - **Number of events per year:** 6
  - **Dates and duration:** 29 April, 17 June, and dates to be determined in the autumn of 2005,
  - **Language requirements:** English
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- **Participation:** EAPC, MD, and ICI countries
- **NATO POC/Action Officer:** M. Miggins, ACCS/IS, tel: +32.2.707.58.06
- **Remarks:** Attendance at specific meetings would depend on items of interest to the MD and ICI countries on the published Agendas and a request by NATO to attend by those MD and ICI countries wishing to do so.

## 7. CIVIL EMERGENCY PLANNING (CEP)<sup>3</sup>

### a. NATO Civil Emergency Planning and Civil Military Co-operation (CEP/CIMIC) Course

- **Identification Code:** M9-56-A, M9-56-B
- **Type and Aims:** To introduce participants to Civil Military Co-operation (CIMIC) within the NATO Integrated Military Structure and to NATO Civil Emergency Planning (CEP). NATO Action Authority: NATO School.
- **Location:** Oberammergau (GE).
- **Dates and Duration:** 7-11 March 05 (M9-56-A), 21-25 November 05 (M9-56-B), 5 days.
- **Language Requirements:** participants should have a working knowledge in English language.
- **Number of Participants:** one participant per ICI Country per each course
- **NATO POC:** Col. Pierluigi Grimaldi ACT Norfolk, e-mail: Grimaldi@act.nato.int

### b. NATO Civil-Military Relations: Training/Courses

- **Identification Code:** Course M9-56
- **Type and Aims:** The purpose of the course is to introduce participants to NATO Civil Emergency Planning (CEP) and to Civil Military Co-operation within NATO, and to show how these two communities work together to achieve NATO objectives. Upon course completion, participants should be able to: comprehend the main principles of the Alliance Strategic Concept as a basis for understanding NATO's mission and organisation; understand the organisation and responsibilities within the Euro-Atlantic Partnership Council (EAPC) framework, NATO's role and relations with the UN and other international organisations in complex emergencies; know the organisation, policies, relationships and trends of CEP and the military communities in NATO; and analyse and comprehend national arrangements for co-operation, especially in terms of supporting NATO disaster response activities and crisis response operations.
- **NATO Action Authority:** DSS/OPS
- **Location:** NATO School Oberammergau
- **Number of events per year:** 2
- **Dates and Duration:** 21-25 November
- **Language Requirements:** English only (no translation)
- **Participation:** Maximum number of students - 100. The course is open to NATO, PfP, MD, and ICI students directly or indirectly involved in national or NATO-level Civil Emergency Planning, i.e., personnel from Ministries of Defence, the Interior, Foreign Affairs, Health, Emergencies, Crisis

<sup>3</sup>

As agreed, the IS will consult with the relevant authorities, divisions or Groups (SCEPC) which, on the basis of this document, would be opening their activities to the ICI countries.

Management, etc. Target audience participants are military officers from OF2 (Captain) to OF6 (Brigadier General) and Civilian equivalent grades.

- **NATO POC:** Mr. David E. Fortna, HQ NATO/IS-OPS(CEP), tel: 0032 2 707 7996; fax: 0032 2 707 7900; e-mail: d.fortna@hq.nato.int
- **Remarks:** Students should plan to arrive on Saturday or Sunday before the course start day (always a Monday). The course finishes at 12h00 on Friday, so students can plan on departing Oberammergau on Friday afternoon. Travel to/from the Munich Airport can be arranged by the School.

#### c. **NATO Civil-Military Relations: Training/Courses**

- **Identification Code:** M9-56
- **Type and Aims:** The purpose of the course is to introduce participants to NATO Civil Emergency Planning (CEP) and to Civil Military Co-operation within NATO, and to show how these two communities work together to achieve NATO objectives. Upon course completion, participants should be able to: comprehend the main principles of the Alliance Strategic Concept as a basis for understanding NATO's mission and organisation; understand the organisation and responsibilities within the Euro-Atlantic Partnership Council (EAPC) framework, NATO's role and relations with the UN and other international organisations in complex emergencies; know the organisation, policies, relationships and trends of CEP and the military communities in NATO; and analyse and comprehend national arrangements for co-operation, especially in terms of supporting NATO disaster response activities and crisis response operations.
- **NATO Action Authority:** DSS/OPS
- **Location:** Emmetsburg, Maryland (near Washington, DC), United States
- **Number of events per year:** 1
- **Dates and Duration:** 3-7 October
- **Language Requirements:** English only (no translation)
- **Participation:** Maximum number of students - 70. The course is open to NATO, PfP, MD, and ICI students directly or indirectly involved in national or NATO-level Civil Emergency Planning, i.e., personnel from Ministries of Defence, the Interior, Foreign Affairs, Health, Emergencies, Crisis Management, etc. Target audience participants are military officers from OF2 (Captain) to OF6 (Brigadier General) and Civilian equivalent grades.
- **NATO POC:** Mr. David E. Fortna, HQ NATO/IS-OPS(CEP), tel: 0032 2 707 7996; fax 0032 2 707 7900; e-mail: d.fortna@hq.nato.int
- **Remarks:** Students should plan to arrive on Saturday or Sunday before the course start day (Monday). The course finishes at 12h00 on Friday, so students can plan on departing on Friday afternoon. Travel to/from Dulles Airport will be arranged by the host nation.

#### d. **Vital Resources Seminar**

- **Identification code:** TBD
- **Aims :** to examine the vulnerability of food supplies in EAPC countries with emphasis on the distribution of food by surface transport means and to assess,

the need for measures/arrangements/procedures to minimise/ mitigate the consequences of such vulnerability

- **NATO Action Authority:** CEP(OPS) under the auspices of the Food and Agriculture Planning Committee (FAPC) and supported by the JMC and the PBIST.
- **Location :** Bled, Slovenia
- **Number of events per year :** 1
- **Dates and Duration :** September 2005 – 2.5 days
- **Language requirements :** English
- **Participation :** CEP planners from FAPC, JMC and PBIST from NATO and partner nations – Event open to participation of Mediterranean Dialogue and ICI countries
- **NATO POC/Action Officer :** Mr. Stefano Santamato, IS CEP(OPS), Tel : +32.2.707.39.24
- **Remarks :** organised jointly with the EAPC and the host country

**e. Critical Infrastructure Seminar**

- **Identification code:** TBD
- **Aims :** to address relevant intermodal Critical Infrastructure Protection issues from a functional perspective; to examine the modalities of rapid support arrangements in case of large scale breakdown/mitigation of Critical Infrastructure; to evaluate the current CEP crisis management arrangements and RRT concept with the view to identify elements that require special attention in relation to CIP.
- **NATO Action Authority:** CEP(OPS) under the auspices of the Civil Protection Committee (CPC), supported by the JMC and the PBIST.
- **Location :** Warsaw, Poland
- **Number of events per year :** 1
- **Dates and Duration :** Autumn 2005 – 2.5 days
- **Language requirements :** English
- **Participation :** CIP planners from NATO and partner nations – Event open to participation of Mediterranean Dialogue countries and ICI
- **NATO POC/Action Officer :** Mr. Peter Hauge-Berg / Mrs. Silla Jonsdottir, IS CEP(OPS), tel : +32.2.707.41.07
- **Remarks :** organised jointly with the CPC and the host country

**f. Civil Emergency Planning Workshop (TENTATIVE)**

- **Identification code:** TBD
- **Aims:** conducted under the auspices of the SCEPC and oriented on issues of the broader Middle East with the aim of bringing together experts and planners on NATO and Mediterranean Dialogue and ICI nations to exchange views and address specific topics.
- **NATO Action Authority:** CEP(OPS) under the auspices of the SCEPC.
- **Location :** TBD (NATO HQ or Host Nation)
- **Number of events per year :** 1
- **Dates and Duration :** November/December 2005 – 2.5 days
- **Language requirements :** English

- **Participation** : CEP experts and planners from NATO and partner nations – Event open to participation of Mediterranean Dialogue and ICI countries
- **NATO POC/Action Officer** : Mr. Stefano Santamato, IS CEP(OPS), tel : +32.2.707.39.24
- **Remarks** : organised jointly with the CPC and the host country

**g. Civil Communication Planning Committee's Industry Day**

- **Identification code:** TBD
- **Aims:** exposure to new trends in electronic communications and postal industries and resultant developments under CCPC
- **NATO Action Authority:** CEP(OPS)
- **Location:** TBD
- **Number of events per year:** once every other year
- **Dates and duration:** 1 day TBD
- **Language requirements:** English
- **Participation:** Electronic communications and postal services experts form NATO, PfP, Mediterranean Dialogue and ICI countries
- **NATO POC/Action Officer:** Mr David E. Fortna, IS/CEP, Tel: +32.2.707.79.96
- **Remarks:**

**h. Exercises: EADRCC/OPCW Exercise "Assistex 2"**

- **Identification Code:** EADRCC field exercise 2005
- **Type and Aims** Field exercise on consequence management and response to a terrorist attack using a chemical agent against civilian populations. The field exercise will be preceded by a short command post exercise with the aim to exercise procedures requesting international assistance and in-situ training of the Local Emergency Management Authority (LEMA), the On-site Operation Coordination Centre (OSOCC), and liaison officers and leaders of participating field teams. Concurrent with the field exercise seminars, related to the scenario, will be conducted with the aim to promote an in-depth exchange of information on issues linked to the use of a chemical agent as a weapon. Potential topics are detection, identification and decontamination, mass evacuation, precautionary medical measures, questions related to the protection of food and water supply, information to the public, transportation matters as well as issues concerning possible effects on critical infrastructure.
- **NATO Action Authority:** Euro-Atlantic Disaster Response Coordination Centre (EADRCC)
- **Location:** L'viv, Ukraine
- **Number of events per year:** 1
- **Dates and Duration:** 10-12 October 05
- **Language Requirements:** simultaneous translation will be available in English and Russian
- **Participation:** maximum number of observers should be 1 to 3 per country, with a desirable background in civil emergency planning and/or disaster management
- **NATO POC:** Mr. Evert Somer, IS-OPS/EADRCC, tel: +32-2-707-2676, fax: +32-2-707-2677, e-mail: eadrcc@hq.nato.int

- **Remarks:** Observer participation only

**i. ACO NATO Tactical CIMIC Course**

- **Identification Code:** ACO-ICI-05-001
- **Type and Aims:** To enable NATO and national Officers/senior NCOs to conduct CIMIC activities at tactical level.
- **NATO Action Authority:** SHAPE
- **Location:** Motta di Livenza, Italy
- **Dates and Duration:** 18–29 April 2005. Duration: two weeks.
- **Language Requirements:** Course will be conducted in English. No interpretation or translation facilities available.
- **Number of Participants:** Two per ICI Country, rank from Senior NCO to LTC or civilian equivalent.
- **NATO POC:** Maj. Petteri SOINI, SHAPE CIMIC Section, Tel: 00-32-65-44-7996. Fax: 00-32-65-44-5301.
- **Remarks:** This is a course with field training exercise. Attendees should have a very good working knowledge of the English language.

**j. ACO NATO Tactical CIMIC Course**

- **Identification Code:** ACO-ICI-05-002
- **Type and Aims:** To enable NATO and national Officers/senior NCOs to conduct CIMIC activities at tactical level.
- **NATO Action Authority:** SHAPE
- **Location:** PFP Training Centre Ankara, Turkey
- **Dates and Duration:** 03-14 October 2005. Duration: two weeks.
- **Language Requirements:** Course will be conducted in English. No interpretation or translation facilities available.
- **Number of Participants:** Two per ICI Country, rank from Senior NCO to LTC or civilian equivalent.
- **NATO POC:** Maj. Petteri SOINI, SHAPE CIMIC Section, Tel: 00-32-65-44-7996. Fax: 00-32-65-44-5301.
- **Remarks:** This is a course with field training exercise. Attendees should have a very good working knowledge of the English language. The course is going to be conducted in the Pfp Training Centre ANKARA (TU), Tel: 00 90 312-402 57 12; Fax: 00 90 312-425 30 59; E-mail: bioem@tsk.mil.tr

**k. ACO NATO Tactical CIMIC Course**

- **Identification Code:** ACO-ICI-05-003
- **Type and Aims:** To enable NATO and national Officers/senior NCOs to conduct CIMIC activities at tactical level.
- **NATO Action Authority:** SHAPE
- **Location:** MPSOTC Kilkis, Greece
- **Dates and Duration:** 05-16 December 2005. Duration: two weeks.
- **Language Requirements:** Course will be conducted in English. No interpretation or translation facilities available.

- **Number of Participants:** Two per ICI Country, rank from Senior NCO to LTC or civilian equivalent.
- **NATO POC:** Maj. Petteri SOINI, SHAPE CIMIC Section, Tel: 00-32-65-44-7996. Fax: 00-32-65-44-5301.
- **Remarks:** This is a course with field training exercise. Attendees should have a very good working knowledge of the English language.

#### **I. ACO NATO Operational Liaison CIMIC Course**

- **Identification Code:** ACO-ICI-05-004
- **Type and Aims:** To explain how to liaise properly between a task force commander / J9 / G5 and civil actors within a theatre and to equip a capability for HRF(L).
- **NATO Action Authority:** SHAPE
- **Location:** Krakow, Poland
- **Dates and Duration:** 04-08 April 2005. Duration: one week.
- **Language Requirements:** Course will be conducted in English. No interpretation or translation facilities available.
- **Number of Participants:** Two per ICI country. Officers, Senior NCOs or civilian equivalents assigned or selected for assignment to a CIMIC or CIMIC related appointment in a NATO HQ or NATO HQs unit or in a national post.
- **NATO POC:** Maj. Petteri SOINI, SHAPE CIMIC Section, Tel: 00-32-65-44-7996. Fax: 00-32-65-44-5301.
- **Remarks:** This is a course focussing on operational liaison and tactical CIMIC issues. Attendee should have a very good working knowledge of the English language.

#### **m. ACO NATO Operational Liaison CIMIC Course**

- **Identification Code:** ACO-ICI-05-005
- **Type and Aims:** To explain how to liaise properly between a task force commander / J9 / G5 and civil actors within a theatre and to equip a capability for HRF(L).
- **NATO Action Authority:** SHAPE
- **Location:** Motta di Livenza, Italy
- **Dates and Duration:** 20-24 June 2005. Duration: one week.
- **Language Requirements:** Course will be conducted in English. No interpretation or translation facilities are available.
- **Number of Participants:** Two per ICI country. Officers, Senior NCOs or civilian equivalents assigned or selected for assignment to a CIMIC or CIMIC related appointment in a NATO HQ or NATO HQs unit or in a national post. First come – first served.
- **NATO POC:** Maj. Petteri SOINI, SHAPE CIMIC Section, Tel: 00-32-65-44-7996. Fax: 00-32-65-44-5301.
- **Remarks:** This is a course focusing on operational liaison and tactical CIMIC issues. Attendees should have a very good working knowledge of the English language.

#### **n. ACO NATO Strategic/Operational CIMIC Course**

- **Identification Code:** ACO-ICI-05-006
- **Type and Aims:** To explain the strategic context within which CIMIC is practised in a NATO-led operation and teach the principles and practice of CIMIC at strategic and operational level.
- **NATO Action Authority:** SHAPE
- **Location:** Lisbon, Portugal
- **Dates and Duration:** 14-18 November 2005. Duration: one week.
- **Language Requirements:** Course will be conducted in English. No interpretation or translation facilities available.
- **Number of Participants:** Two per ICI Country. Maj. up to Flag Officer or civilian equivalent.
- **NATO POC:** Maj. Petteri SOINI, SHAPE CIMIC Section, Tel: 00-32-65-44-7996. Fax: 00-32-65-44-5301.
- **Remarks:** This is a course with planning exercise. Attendees should have a very good working knowledge of the English language.

**o. ACO NATO Strategic/Operational CIMIC Course**

- **Identification Code:** ACO-ICI-05-007
- **Type and Aims:** To explain the strategic context within which CIMIC is practised in a NATO-led operation and teach the principles and practice of CIMIC at strategic and operational level.
- **NATO Action Authority:** SHAPE
- **Location:** Zaragoza, Spain
- **Dates and Duration:** 27 June – 01 July 2005. Duration: one week.
- **Language Requirements:** Course will be conducted in English. No interpretation or translation facilities available.
- **Number of Participants:** Two per ICI country. Maj. up to Flag Officer or civilian equivalent.
- **NATO POC:** Maj. Petteri SOINI, SHAPE CIMIC Section, Tel: 00-32-65-44-7996. Fax: 00-32-65-44-5301.
- **Remarks:** This is a course with planning exercise. Attendees should have a very good working knowledge of the English language.

**8. CRISIS MANAGEMENT (CRM)**

**a. Expert Meetings**

- **Identification Code:** TBD
- **Type and Aims:** Crisis Management Expert Meetings at NATO Headquarters with IS and IMS personnel, including a tour of the SITCEN.
- **NATO Action Authority:** DSS/OPS
- **Location:** NATO HQ
- **Number of events per year:** at the request of a nation
- **Dates and Duration:** one or two days
- **Language Requirements:** simultaneous translation will be available in French and English if required

- **Participation:** 10 persons at the level of OF-4 onwards
- **NATO POC:** Mr. Johan Maenhoudt, CMPLAN/OPS, tel: 02 707 4627, fax: 02 707 3548, e-mail: j.maenhoudt@hq.nato.int
- **Remarks:**

**b. Participation at COEC meetings <sup>4</sup>**

- **Identification Code:** TBD
- **Type and Aims:** Meetings of the COEC with ICI nations individually or collectively.
- **NATO Action Authority:** DSS/OPS
- **Location:** NATO HQ
- **Number of events per year:** TBD
- **Dates and Duration:** half a day
- **Language Requirements:** French/English interpretation provided at Committee meetings
- **Participation:** TBD , from OF-4 onwards
- **NATO POC:** Mr. Johan Maenhoudt, CMPLAN/OPS, tel: 02 707 4627, fax: 02 707 3548, e-mail: j.maenhoudt@hq.nato.int
- **Remarks:**

**c. Multinational Crisis Management Course**

- **Identification Code:** M3-52-A, M3-52-B, M3-52-C
- **Type and Aims:** To provide a forum for staff officers from NATO, PfP partners and Mediterranean Dialogue and ICI Countries in which to introduce and extend their understanding of NATO decision making and staffing process applicable to Crisis Management (CM). This course is designed to develop mutual understanding amongst representatives from different countries, open possible courses of action of CM, as well as generate interaction between personnel with very different backgrounds, experience and culture.
- **NATO Action Authority:** NATO School.
- **Location:** Oberammergau (GE).
- **Dates and Duration:** 27 June - 01 July 05 (M3-52-B), 19-23 September 05 (M3-52-C), 5 days.
- **Language Requirements:** participants should have a working knowledge in English language.
- **Number of Participants:** one participant per ICI Country per each course. Military officers or civilian equivalents who hold the rank of OF-5 (colonel), hold the rank of OF-2 (captain) to OF-4 (lieutenant colonel), exceptionally those who hold the rank of General/Flag Officer from non-NATO countries.
- **NATO POC:** Col. Pierluigi Grimaldi ACT Norfolk; e-mail: Grimaldi@act.nato.int

**9. MILITARY-TO-MILITARY CONTACTS (MMC)**

**a. High Level Visits to ICI Countries**

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<sup>4</sup> Participation should be on an ad hoc basis and as decided by the COEC.

- **Identification Code:** IMS-ICI-05-001
- **Type and Aims:** Subject to ICI Country's invitation to receive a high level visit from NATO Military Authorities, the Chairman of the Military Committee (CMC) or the Deputy of the Chairman of the Military Committee (DCMC) could visit ICI countries in order to exchange views on the current and future military aspects of the ICI
- **NATO Action Authority:** International Military Staff (IMS)
- **Location:** ICI countries
- **Dates and Duration:** Dates to be co-ordinated with relevant ICI country. Each visit will last a maximum of 3 days
- **Language Requirements:** The NATO delegation will conduct the visit either in English or French
- **Number of Participants:** CMC or DCMC plus 2-3 Staff Officers including the ICI Action Officer
- **NATO POC:** Col. Giuseppe CLEMENTE, ITAR, NATO HQ, IMS/C&RS Division, 1110 Brussels, Tel: 0032 2 707 5384, fax: 0032 2 707 5708, e-mail: crs.coopac@hq.nato.int
- **Remarks:** The intention of receiving such a visit should be communicated to the NATO POC at least three months in advance.

#### **b. High Level Visits from ICI Countries**

- **Identification Code:** IMS-ICI-05-002
- **Type and Aims:** On ICI country's request, ICI High Level Military Authorities may visit the NATO HQ and call on the Chairman of the Military Committee (CMC), the Deputy Chairman of the Military Committee (DCMC) and/or the Director of the International Military Staff (DIMS) in order to discuss and exchange views on current and future perspectives of the military co-operation programme. Briefings may be organised on the NATO military organisation, the military decision making process and on other military issues of common interest as appropriate.
- **NATO Action Authority:** International Military Staff
- **Location:** NATO HQ in Brussels and SHAPE
- **Dates and Duration:** Dates to be co-ordinated with relevant ICI country. Each visit will last a maximum of 3 days
- **Language Requirements:** The visit will be conducted either in English or French
- **Number of Participants:** ICI High Level Military Official plus 2-3 Staff Officers
- **NATO POC:** Col. Giuseppe CLEMENTE, ITAR, NATO HQ, IMS/C&RS Division, 1110 Brussels, Tel: 0032 2 707 5384, fax: 0032 2 707 5708, e-mail: crs.coopac@hq.nato.int
- **Remarks:** The intention to pay such a visit to NATO HQ should be communicated to the NATO POC at least three months in advance.

#### **c. Staff Level Visits/Meetings to and from ICI Countries**

- **Identification Code:** IMS-ICI-05-003

- **Type and Aims:** On ICI country's request, NATO Military Authorities could conduct/receive visits to/from ICI Country Military Authorities at working level. The aim of such visits would be to brief ICI Military Authorities on the military aspects of NATO, discuss ways to further consult/improve military contribution to the Individual Program of Cooperation of each ICI country and other military issues of common interest.
- **NATO Action Authority:** International Military Staff
- **Location:** NATO HQ in Brussels and SHAPE/ICI countries
- **Dates and Duration:** Dates to be co-ordinated with relevant ICI country. Each visit will last a maximum of 4 days of which 2 working days
- **Language Requirements:** The visit will be conducted either in English or French
- **Number of Participants:** A maximum of six participants will compose the NATO or the ICI Country delegation
- **NATO POC:** Col. Giuseppe CLEMENTE, ITAR, NATO HQ, IMS/C&RS Division, 1110 Brussels, Tel: 0032 2 707 5384, fax: 0032 2 707 5708, e-mail: crs.coopac@hq.nato.int
- **Remarks:** Such visits can be organised at short notice and should be communicated to the NATO POC at least one month in advance.

#### d. High Level Visits to ICI countries

- **Identification Code:** ACO-ICI-05-008
- **Type and Aims:** Subject to ICI country's invitation to receive a high level visit from ACO Military Authorities in order to exchange views on the current and future military aspects of the Istanbul Cooperation Initiative.
- **NATO Action Authority:** SHAPE.
- **Location:** ICI Countries.
- **Dates and Duration:** To be co-ordinated with each ICI country. Visits will last approximately 3 days.
- **Language Requirements:** The ACO delegation would prefer to conduct the visit in English. A French interpreter could be provided by the ACO delegation.
- **Number of Participants:** ACO Military Authority plus several staff officers.
- **NATO POC:** Lt. Col. Luis CEBRIAN, SP A, SHAPE, B – 7010 SHAPE BELGIUM, Tel: 0032 65 44 4753, fax: 0032 65 44 3411, e-mail: luis.cebrian@shape.nato.int
- **Remarks:** In order to achieve maximum effect from proposed visits, precursor visits by specialist staff officers may be necessary.

#### e. High Level Visits from ICI Countries

- **Identification Code:** ACO-ICI-05-009
- **Type and Aims:** Invite High Level Military Authorities to visit CC-Mar HQ Naples in order to discuss and exchange views on current and future perspectives, mainly, in maritime co-operation.
- **NATO Action Authority:** CC-Mar HQ Naples
- **Location:** Naples - Italy.
- **Date and Duration:** Dates to be co-ordinated with relevant ICI country. Each visit will last a maximum of 3 days.

- **Language Requirements:** The visit will be conducted either in English or French.
- **Number of Participants:** ICI High Level Military Official plus 2-3 Staff Officers.
- **NATO POC:** CDR BASSETTA, Tel: 00-39-081-721-6246, Fax: 00-39-081-7216233,
- **Remarks:** Issues and discussion during the visit may range among items such as Search and Rescue, maritime CT and info exchange.

**f. Staff talks to and from Istanbul Cooperation Initiative countries**

- **Identification Code:** ACO-ICI-05-010
- **Type and Aims:** Meeting. For ICI countries and ACO officers to pay a visit to HQ SHAPE and JFC HQ Naples and Brunssum and ICI nations for staff talks on identified topics.
- **NATO Action Authority:** SHAPE.
- **Location:** ACO and ICI Country.
- **Dates and Duration:** Dates TBD – As requested by ICI countries. Duration: Four days.
- **Language Requirements:** Activity will be conducted in English.
- **Number of Participants:** A team of 4-5 NATO officers will visit each country that requests such an activity.
- **NATO POC:** Lt. Col. Luis CEBRIAN, SP A, SHAPE, B – 7010 SHAPE BELGIUM, Tel: 0032 65 44 4753, fax: 0032 65 44 3411, e-mail: luis.cebrian@shape.nato.int
- **Remarks:** ICI Nations are invited and encouraged to identify and suggest opportunities for Staff Talks and propose visits for ACO and ICI officers to observe progress in ICI, discuss activities to be included in future Military Cooperation Programme or discuss any ICI country's proposed subject agreed.

**g. JFC HQ Naples Submarine Commanders' Conference (JFCSCC) 2005**

- **Identification Code:** ACO-ICI-05-011
- **Type and Aims:** This conference provides informative briefings and opportunities for close co-ordination and discussion between NATO, Partnership for Peace, Mediterranean Dialogue and ICI representatives, on submarine issues of common interest. Conference will include briefings and discussion. Representatives from Partnership for Peace, Mediterranean Dialogue and Istanbul Cooperation Initiative countries are invited to present a 15-20 minute briefing on national submarine Forces.
- **NATO Action Authority:** CC-Mar Naples
- **Location:** CC-Mar HQ Naples, Italy
- **Date and duration:** October/November 2005. One day
- **Language requirement:** The conference will be conducted in English.
- **Number of participants:** Two for each country.
- **NATO POC:** CDR DI CICCIO, tel: 0039 081568 3686; fax: 0039 081 5683669.

**h. JFC HQ Naples Naval Mine Warfare Conference (JFCNMWC)**

- **Identification Code:** ACO-ICI-05-012

- **Type and Aims:** The Naval Mine Warfare Conference is an annual meeting for Mine Warfare specialists on HQ staff officer level ranging from Lieutenant to Commander. The conference aims to address current issues on Mine Warfare concept and policy, planning and training aspects of Mine Warfare operations and exercises.
- **NATO Action Authority:** CC-Mar HQ Naples.
- **Location:** Souda/Crete, Greece
- **Dates and Duration:** May 2005 (specific dates will be included in the invitation letter). Duration is one day open to PfP/ICI.
- **Language Requirements:** The conference will be conducted in the English language. French interpreters are not available, assistance may be provided by host nation on request.
- **Number of Participants:** Max two representatives from each ICI country.
- **NATO POC:** CDR Michael RAMPF (GE N), Tel (00)39 081 721 6248/6811, fax (00)39 081 721 6233.
- **Remarks:** A CC-Mar HQ Naples representative will chair the Southern Region Naval Mine Warfare Conference, which will be attended by NATO nations, NATO commands and agencies. The conference will be split into an unclassified session with Partners, MD and ICI delegates, followed by two working days for NATO representatives.

#### i. **Air Commanders' Conference**

- **Identification Code:** ACO-ICI-05-013
- **Type and Aims:** The conference will include a variety of Air related topics of interest to PfP, Mediterranean and ICI Countries.
- **NATO Action Authority:** CC-Air HQ Izmir, ACOS A5/7/9
- **Location:** Izmir, Turkey
- **Dates and Duration:** Nov 05, exact dates TBC
- **Language Requirements:** Activity will be conducted in the English language; no interpretation or translation will be available.
- **Number of Participants:** minimum number of attendees to make the event worthwhile is 10, max 45.
- **NATO POC:** Squadron Leader Mac Donald or LTC George Zoumas tel 0039-081-721-5425; e-mail: gzoumas@JFCNaples.nato.int; fax: 0039-081-721-2851.
- **Remarks:** Air Force Commanders/Chief of Air Staff or Seniors Representatives will be invited to attend the Conference

#### j. **Visit by NATO Airborne Early Warning Aircraft**

- **Identification Code:** ACO-ICI-05-014
- **Type and Aims:** NATO Airborne Early Warning Aircraft would fly to host ICI partner country. Visit would consist of a briefing overview about the aircraft (E-3) and NATO Airborne Early Warning & Control Force Command (NAEW&C F) and a Flight Safety briefing. There would then be an opportunity for up to 10 ICI staff to fly aboard the aircraft and view a demonstration of the aircraft's capabilities in the conduct of a Humanitarian Support Operation. Aircraft would then return to ICI airfield to off-load visiting personnel and then redeploy to its home base.

- **NATO Action Authority:** NAEW&C Force Command.
- **Location:** Suitable ICI nation airfield.
- **Dates and Duration:** To be agreed. One to three days dependent on location.
- **Language Requirements:** Visit and briefings will be conducted in English.
- **Number of Participants:** Maximum of 10 aboard aircraft, unlimited at briefings.
- **NATO POC:** NAEW&C FC is Sqn Ldr Steve Rea FCPPO, phone: 00-32-65-44-2621. B-7010 SHAPE, Belgium, e-mail: steve.rea@naewfc.nato.int
- **Remarks:** This visit may require a staff visit by personnel of NAEW&C F to requesting ICI country in order to co-ordinate this activity. It is envisioned that only one visit per year will be possible and it would have to be conducted dependent upon operational commitments and availability of aircraft. To initiate the visit by a NAEW&C FC aircraft the ICI nation must formally request the visit, in writing, to the Force Commander through the SHAPE Chief of Staff. A survey prior to the visit is required by NAEW&C FC to coordinate visit arrangements and confirm the facilities of the host airbase.

#### k. **Standing Naval Force Atlantic (SNFL) Sea Riders**

- **Identification Code:** ACO-ICI-05-015
- **Type and Aims:** Embarkation of partner Officers and NCOs on SNFL vessels as the vessels depart Port in/near Northern European Waters. Such embarkations provide an opportunity for underway orientation, training and operational demonstration of the rules and duties of NCOs and Junior Officers in NATO Maritime forces.
- **NATO Action Authority:** CC-Mar HQ Northwood.
- **Location:** TBC – but normally in Northern European Waters.
- **Dates and Duration:** TBC when SNFL schedule is finalised. Normally 8 days duration.
- **Language Requirements:** Participation in the course will require an English language proficiency of Standardised Language Proficiency 3-2-3-2, in accordance with STANAG 6001. No translation facilities will be available.
- **Number of Participants:** Lt - Cdr (Navy) or equivalent rank (OF-2/OF-4) and SNCO OR-5/OR-7.
- **NATO POC:** Commander S.G. Kalle Fisker, Royal Danish Navy (Tel: +44-1923-843 759, Fax: +44 1923-843 523, e-mail: PSEEX1@eastlant.nato.int)
- **Remarks:** Embarkation period is normally for the entire length of time between SNFL Port Visits. Therefore, Embarkation periods will vary in length depending on the amount of time SNFL spends at sea between Port Visits. Normal working language for Embarkation period is English. In some cases, use of native language of the Embarkation vessel's national crew is also acceptable. Translation capabilities for languages other than English or the vessel's national crew native language cannot be expected. For safety reasons, unacceptable language capabilities could result in last-minute disqualification of an individual proposed for Embarkation.

#### l. **Mine Countermeasures Force North (MCMFN) Sea Riders**

- **Identification Code:** ACO-ICI-05-016

- **Type and Aims:** Embarkation of Naval Officers and Senior Non-Commissioned Officers (SNCO) on MCMFN vessels as MCMFN vessels depart a Port. Embarkation provides opportunities for underway orientation, training and operational demonstration of the roles and duties of SNCOs and Naval Officers in NATO MCM forces.
- **NATO Action Authority:** CC-Mar HQ Northwood.
- **Location:** TBC – but normally in the North/Baltic Sea areas.
- **Dates and Duration:** TBC when MCMFN schedule is finalised. Normally 5 days duration.
- **Language Requirements:** Participation in the course will require an English language proficiency of Standardised Language Proficiency 3-3-2-2, in accordance with STANAG 6001. No translation facilities will be available.
- **Number of Participants:** Lt - Cdr (Navy) or equivalent rank (OF-2/OF-4) and SNCO OR-5/OR-7.
- **NATO POC:** Commander S.G. Kalle Fisker, Royal Danish Navy (Tel: +44-1923-843 759, Fax: +44 1923-843 523, e-mail: PSEEX1@eastlant.nato.int).
- **Remarks:** Embarkation period is normally for the entire length of time between MCMFN Port Visits. Therefore, Embarkation period will vary in length depending on the amount of time MCMFN spends at sea between Port Visits. No facilities exist for joining or departing vessels whilst they are underway. partner countries are not limited in the number of places they can request, but there will be a limit on the total numbers that may embark due to the number of berths available. Number of berths available to each partner nation is subject to negotiation with the POC. Normal daily working uniform is required. Participation is on a self-funding basis. Accommodation during the seminar will be arranged by POC.

#### m. Staff Talks

- **Identification Code:** ACT-05-002 (ACT.126.1, STAFF TALKS).
- **Type and Aims:** ICI Countries and ACT visits to HQ SACT, RHQ and HQ of functional commands and ICI Nations for staff talks on identified agreed topics.
- **NATO Action Authority:** SACT.
- **Location:** To be determined
- **Dates and Duration:** To be determined, 2 day(s).
- **Language requirements:** This activity will be conducted in English.
- **Number of Participants:** The number of participants is adjusted according to the requested topic.
- **NATO POC:** Col. Pierluigi Grimaldi ACT Norfolk; e-mail: Grimaldi@act.nato.int

### 10. CONCEPTUAL, PLANNING AND OPERATIONAL ASPECTS OF PEACE SUPPORT OPERATIONS (PSO)

#### a. JFC HQ Naples Peace Support Operations in the Balkans

- **Identification Code:** ACO-ICI-05-017
- **Type and Aims:** Seminar aimed at directly exposing military and civilian leaders to NATO's Peace Support Operations in the Balkans.

- **NATO Action Authority:** JFC HQ Naples
- **Location:** Naples, Italy; HQ KFOR in Pristina and with a possible visit to NHQ Sarajevo
- **Dates and Duration:** Late Spring and early winter 2005. Exact dates to be coordinated. Duration: 3-6 days.
- **Language Requirements:** Seminar will be conducted in English
- **Number of Participants:** Maximum of three from each country.
- **Minimum number of participants to conduct the event:** Six, from three different countries.
- **NATO POC:** Lt Col Stevenson, Tel: +39-081-721-2637. Fax: +39-081-721-5202.
- **Remarks:** The seminar is offered twice a year, in early spring and in early winter. The seminar is aimed at operational level military leadership and military and civilian advisors to heads of state, of the ranks Lieutenant Colonel and above. Seminar will include two days of organisational and mission briefings and open discussions at JFC HQ Naples and its component commands' headquarters. This will be followed by two days of operations briefings, discussions and tours at both NHQ Sarajevo and HQ KFOR, to include meetings/discussions with representatives from the United Nations' Mission in Kosovo (UNMIK), the UN's Office of the High Representative (OHR), the Office of Security Co-operation Europe (OSCE), and the European Union Monitoring Mission (EUMM). Upon return from the Balkans, a brief wrap-up session at JFC HQ Naples is scheduled.

**b. Seminar on NATO Operational Planning Process (OPP) and Exercise Planning Process (EPP) in Peace Support Operations (PSO)**

- **Identification Code:** ACO-ICI-05-018
- **Type and Aims:** Seminar open for the participation of ICI, MD and PfP partners (ACO.3142.2). The aim of the seminar is to present and discuss both NATO's Operational Planning Process (OPP) and Exercise Planning Process (EPP) in a Peace Support Operations scenario.
- **NATO Action Authority:** CC-Land HQ Madrid
- **Location:** Madrid, Spain.
- **Dates and Duration:** Four (4) days in the last week of October 2005 (TBC).
- **Language Requirements:** All activities will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One or two participants from each Country, preferably Operational and/or Exercise planners in MOD and HQs above Division level.
- **NATO POCs:** Major Carlos PRADA, SP A, phone: 00 34 1 512.6333 Fax: 00 34 1 512 6453, e-mail: milcoop@jcs.w.nato.int or milcoop@land-madr.nato.int, CDR Miguel Machado da SILVA, PO NAVY, phone: 00 34 1 512.6345 Fax: 00 34 1 512 6453, e-mail: milcoop@jcs.w.nato.int or milcoop@land-madr.nato.int
- **Remarks:** The seminar will include informational briefings and syndicate discussions covering all the relevant functional areas a NATO Peace Support Operation includes (Operations, logistics, CIS, CIMIC, etc.). NATO Exercise Planning Process (EPP) will also be presented and discussed.

**c. Seminar on Peace Support Operations (PSO)**

- **Identification Code:** ACO-ICI-05-019
- **Type and Aims:** Seminar open for the participation of both ICI and PfP partners (ACO.3143.1). The aim of the seminar is to present and discuss both Peace Support Operations and Crisis Response Operations scenarios.
- **NATO Action Authority:** CC–Land HQ Madrid
- **Location:** Madrid, Spain.
- **Dates and Duration:** Four (4) days in the last week of May 2005 (TBC).
- **Language Requirements:** All activities will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One or two participants from each Country, preferably Operational and/or Exercise planners in MOD and HQs above Division level.
- **NATO POCs:** Major Carlos PRADA, SP A, phone: 00 34 1 512.6333 Fax: 00 34 1 512 6453, e-mail: milcoop@jcs.w.nato.int or milcoop@land-madr.nato.int, CDR Miguel Machado da SILVA, PO NAVY, phone: 00 34 1 512.6345 Fax: 00 34 1 512 6453, e-mail: milcoop@jcs.w.nato.int or milcoop@land-madr.nato.int
- **Remarks:** The seminar will include informational briefings and syndicate discussions covering all the relevant functional areas of NATO Peace Support Operations and Crisis Response Operations.

**d. Maritime Component Command Operational Planning Process Workshop**

- **Identification Code:** ACO-ICI-05-020
- **Type and Aims:** To train partner augmentees to the MCC in maritime/joint operations procedures.
- **NATO Action Authority:** CC-Mar HQ Northwood.
- **Location** CC-Mar HQ Northwood, or partner nation if more appropriate.
- **Dates and Duration:** TBD, 5 working days.
- **Language Requirements:** Maritime and maritime air partner officers OF-2 – OF-5 earmarked as potential augmentees for a CJTFMCC HQ. An intermediate knowledge of English (STANAG 6001, 3232 at minimum) is required. No translation facilities will be available.
- **Number of Participants:** As required, by negotiation between partners and HQ NAVNORTH.
- **NATO POC:** Wg Cdr Graeme Preston UKF. (Tel: +44-1923-843744, Fax: +44-1923-843523, E-mail: psep01@navnorth.nato.int ).
- **Remarks:** To train partner augmentees to the MCC Staff in Maritime/Joint Operations Procedures. This activity will only be conducted if it can be linked, as collective training, to a forthcoming exercise, which will include an MCC.

**e. Multinational Forces Orientation Course**

- **Identification Code:** M5-42-A, M5-42-B.
- **Type and Aims:** To inform students' about establishment, maintenance and employment of multinational forces.

- **NATO Action Authority:** NATO School.
- **Location:** Oberammergau (GE).
- **Dates and Duration:** 16-20 May 05 (M5-42-A), 17-21 October 05 (M5-42-B), 5 days.
- **Language Requirements:** participants should have a working knowledge in English language.
- **Number of Participants:** one participant per ICI Country per each course. An officer or civilian equivalent of OF-2 (Captain) to OF-5 (Colonel) rank.
- **NATO POC:** Col. Pierluigi Grimaldi ACT Norfolk; e-mail: Grimaldi@act.nato.int

**f. NATO Peace Support Operations Course**

- **Identification Code:** M3-50-A, M3-50-B, M3-50-C.
- **Type and Aims:** The aim of the course is to provide a basic understanding of the planning, preparation and conduct aspects of Peace Support Operations (PSO) and related activities conducted by NATO.
- **NATO Action Authority:** NATO School.
- **Location:** Oberammergau (GE).
- **Dates and Duration:** 21-25 March 05 (M3-50-A), 04-08 July 05 (M3-50-B), 12-16 September 05 (M3-50-), 5 days.
- **Language Requirements:** participants should have a working knowledge in English language.
- **Number of Participants:** one participant per ICI Country per each course.
- **NATO POC:** Col. Pierluigi Grimaldi ACT Norfolk; e-mail: Grimaldi@act.nato.int

**11. MILITARY EXERCISES AND RELATED TRAINING ACTIVITIES (TEX)**

**a. Cooperative Best Effort (Cooperative Lancer)**

- **Identification code:** ACO-ICI-05-021
- **Type:** LIVEX/FTX.
- **Aim:** To train, exercise and promote the interoperability of PfP/partner forces using NATO standards set inside a CRO scenario through a LIVEX. Key tasks involve securing sensitive points and assuring a safe and secure environment with a focus on anti-terrorism operations to prevent the destabilisation of a particular area.
- **NATO Action Authority:** JFC HQ Naples/CC-Land HQ Madrid
- **Location:** Ukraine
- **Date and Duration:** June 2005 (TBC)
- **Language Requirements:** Activity will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One or two observers from each nation.
- **NATO POC:** MAJ. TOTH Arpad (HU A), Voice: IVSN 433-5574; COM +39-081-7215574, Fax: IVSN 433-3093; COM +39-081-7213093, Cronos: JFC NAPL J7 EXE NATO Plus, E-mail: atoth@hq.afsouth.nato.int
- **Remarks:** All related conferences and workshops open for ICI participation. It is highly recommended that the same selected Officer(s) attend the whole sequence of the Exercise Planning Process.

## b. Cooperative Associate (Cooperative Longbow)

- **Identification code:** ACO-ICI-05-022
- **Type:** CPX
- **Aim:** To deliver MNB Land staff training with air integration training based on a Crisis Response Operations (CRO) CPX. Key tasks involve securing sensitive points and assuring a safe and secure environment by performing NEO, CT and consequence management missions in order to prevent the destabilisation of an emerging country
- **NATO Action Authority:** JFC HQ Naples/CC-Land HQ Madrid
- **Location:** (TBD)
- **Date and Duration:** November 2005 (TBC)
- **Language Requirements:** Activity will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One or two observers from each nation.
- **NATO POC:** LTC KULA Sadik, (TU A), Voice: IVSN 433-5589, COM +39-081-7215589, Fax: IVSN 433-3093; COM +39-081-7213093, Cronos: JFC NAPL J7 EXE PFP, E-mail: skula@hq.afsouth.nato.int
- **Remarks:** Participants should be familiar with the ICAO/IMO SAR Manual – IAMSAR, NATO Document ATP10 and SAR procedures and philosophy in general. It is highly recommended that the same selected Officer(s) attend the whole sequence of the Exercise Planning Process.

## c. Cooperative Ocean (Cooperative Mako)

- **Identification code:** ACO-ICI-05-023
- **Type:** LIVEX
- **Aim:** To improve the standards of interoperability between participating partner forces and NATO by conducting a maritime Crisis Response Operation LIVEX in an uncertain operating environment. Exercise maritime skills related to Crisis Response Operations and those tactical and Interoperability Tasks necessary for NATO/PfP forces to conduct NATO led combined maritime operations such as Counter-Terrorism (CT) and embargo enforcement. To practice NATO maritime standardised procedures for command, control, and communications. The exercise will be progressive and will include Workshops, Force Assembly, Force Integration Training (FIT)/Cross Training at Sea.
- **NATO Action Authority:** CC-Mar HQ Northwood
- **Location:** Baltic Sea
- **Date and Duration:** September 2005.
- **Language Requirements:** Activity will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One or two observers from each nation.
- **NATO POC:** Cdr Soltysiak Miroslaw, CEL HQ/EC-3710, Northwood HQ, Northwood, Middlesex, HA6 3HP, UK, Voice: ++44 19238 43557, Fax: ++44 19238 43586, E-mail: exer@eastlant.nato.int
- **Remarks:** Participants should be familiar with the ICAO/IMO SAR Manual – IAMSAR, NATO Document ATP10 and SAR procedures and philosophy in general. It is highly recommended that the same selected Officer(s) attend the

whole sequence of the Exercise Planning Process.

**d. Cooperative Engagement**

- **Identification code:** ACO-ICI-05-024
- **Type:** LIVEX/MAREX/PfP
- **Aim:** To improve the standards of interoperability between participating partner forces and NATO by conducting a maritime Crisis Response Operation LIVEX in an uncertain operating environment. The exercise will practise maritime skills related to Crisis Response Operations and those tactical and Interoperability Tasks necessary for NATO/PfP forces to conduct NATO led combined maritime operations such as Non-Combatant Evacuation Operations (NEO), Maritime Interdiction Operations (MIO), Counter-Terrorism (CT), Humanitarian Assistance (HA), Disaster relief (DR) and embargo enforcement.
- **NATO Action Authority:** JFC HQ Naples/CC-Mar HQ Naples
- **Location:** Adriatic Sea. Host Nation Albania.
- **Date and Duration:** June/July or September 2005 (TBC). About 20 days. Planning Conferences TBD.
- **Language Requirements:** Activity will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One or two observers from each nation.
- **NATO POC:** LTC KULA Sadik, (TU A), Voice: IVSN 433-5589, COM +39-081-7215589, Fax: IVSN 433-3093; COM +39-081-7213093, Cronos: JFC NAPL J7 EXE PFP, E-mail: skula@hq.afsouth.nato.int. CDR BASSETA, Tel +39 081 721 6246, Fax +39 081 721 6233
- **Remarks:** It is highly recommended that the same selected Officer(s) attend the whole sequence of the Exercise Planning Process.

**e. Cooperative Poseidon (Cooperative Marlin)**

- **Identification code:** ACO-ICI-05-025
- **Type:** CAX/CPX
- **Aim:** To enhance mutual interoperability and adopt common procedures with regard to safety in an anti-submarine warfare (ASW) exercise in order to minimise the risk of submarine, surface, or air accidents. To provide familiarisation with NATO organisation and C2 structure and a clear understanding of NATO submarine and ASW safety philosophy and doctrines. To practice submarine and ASW safety procedures, analyse and discuss sample safety situations and challenge command teams and crews in real-time situations.
- **NATO Action Authority:** CC-Mar HQ Northwood
- **Location:** NATO wide
- **Date and Duration:** September 2005.
- **Language Requirements:** Activity will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One or two observers from each nation.
- **NATO POC:** CDR TLALKA Zbigniew, Eastlant/Navnorth SXP3, UNITED KINGDOM, Voice: +44-1923-843-616, Fax +44-1923-843-608
- **Remarks:** The activity consists of two phases:

Cooperative Poseidon Phase I – Study Period. Improvement of common knowledge and instruction in NATO submarine, AWS safety philosophy and doctrines.

Cooperative Poseidon Phase II – Computer Assisted Safety Training (CAST). Analyse safety problems in tactical settings and practice safety procedures and safety throughout the execution of simulation training in CAST.

All related conferences and workshops are open for ICI participation. It is highly recommended that the same selected Officer(s) attend the whole sequence of the Exercise Planning Process.

#### f. **Cooperative Key (Cooperative Archer)**

- **Identification code:** ACO-ICI-05-026
- **Type:** LIVEX/CPX/AIREX
- **Aim:** To allow NATO and partner nations to practise and refine interoperability in the air and limited land operations, deployment, Close Air Support (CAS), Search and Rescue (SAR), Aeromedical Evacuation (MEDEVAC) and Air Drop in support of Crisis Response Operations (CRO).
- **NATO Action Authority:** JFC HQ Naples/CC-Air HQ Izmir
- **Location:** TBD
- **Date and Duration:** July 2005 (TBC)
- **Language Requirements:** Activity will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One or two observers from each nation.
- **NATO POC:** LTC KULA Sadik, (TU A), Voice: IVSN 433-5589, COM +39-081-7215589, Fax: IVSN 433-3093; COM +39-081-7213093, Cronos: JFC NAPL J7 EXE PFP, e-mail: skula@hq.afsouth.nato.int. Squadron Leader Mac Donald or LTC George Zoumas tel: 0039-081-721-5425, e-mail gzoumas@JFC Naples.nato.int. Fax: 0039-081-721-2851.
- **Remarks:** Participants should be familiar with the ICAO/IMO SAR Manual – IAMSAR, NATO Document ATP10 and SAR procedures and philosophy in general. It is highly recommended that the same selected Officer(s) attend the whole sequence of the Exercise Planning Process.

## 12. **MILITARY EDUCATION, TRAINING AND DOCTRINE (TRD)**

### a. **ICI Exploratory Talks**

- **Identification Code:** NADEFCOL-ICI-05-001
- **Type and aims:** a first exchange of views with research institutes in the ICI countries in order to establish a working relationship on areas of mutual interest to NATO and the ICI.
- **NATO Action Authority:** NATO Defence College (NDC)
- **Location:** NATO Defence College, Rome, Italy
- **Number of events per year:** 3 to 4
- **Dates and duration:** one day events starting early in 2005
- **Language requirements:** working knowledge of either French or English

- **Number of participants:** limited to 5 or 6 experts and researchers at the senior level, versed in security issues.
- **NATO POC:** Rear Admiral Jean Dufourcq, Chief of the Academic Research Branch and Dr. L. Borgomano-Loup, e-mail: j.dufourcq@ndc.nato.int; j.borgomano@ndc.nato.int
- **Remarks:** n/a

**b. Conference of Commandants (Conf. of CMDTS)**

- **Identification Code:** NADEFCOL-ICI-05-002
- **Type and aims:** To permit the exchange of information between military authorities sharing identical responsibilities in the field of higher defence education as well as to encourage the development of cooperation in the field of higher defence training between Colleges in NATO countries and their counterparts in ICI Countries.
- **NATO Action Authority:** NATO Defence College
- **Location:** NATO Defence College, Rome, Italy
- **Number of events per year:** 1
- **Dates and duration:** 3 days
- **Language requirements:** Participants should have a working knowledge of either English or French. Simultaneous translation will be available in both languages.
- **Number of participants:** one participant from each ICI country in the rank of General serving as Commandant of a Defence Institute and civilians with equivalent rank/post.
- **NATO POC:** Colonel Jaroslav Prucha, Academic Policy Branch, NATO Defence College, Rome. E-mail j.prucha@ndc.nato.int
- **Remarks:** n/a

**c. Integrated PfP, OSCE, MD and ICI Course (IPOC)**

- **Identification Code:** NADEFCOL-ICI-05-003-A and NADEFCOL ICI-05-003-B
- **Type and Aims:** As an integral part of the NATO Defence College's Senior Course, IPOC aims at educating senior officers and officials of partner countries in the values and standards of NATO and the current strategic issues facing NATO.
- **NATO Action Authority:** NATO Defence College
- **Location:** NATO Defence College, Rome, Italy
- **Number of events per year:** 2 courses per year
- **Dates and Duration:** April 2005, 2 weeks (NADEFCOL-ICI-05-003-A); October 2005, 2 weeks (NADEFCOL-ICI-05-003-B)
- **Language Requirements:** Participants should have a good working knowledge of the English language. Only during academic lectures simultaneous translation will be available in both English and French. There is the possibility to join a bilingual Committee composed of English and French speaking participants, offering the opportunity to practice both languages, but even then, a good knowledge of the English language, next to the French, remains indispensable.

- **Number of participants:** one participant for each ICI Country in the ranks of Colonel or Lt. Colonel and civilians with equivalent rank/pose in the year 2005; three slots will be made available for April 2005 (NADEFCOL-ICI-05-003-A) and three slots for October 2005 (NADEFCOL-ICI-05-003-B).
- **NATO POC:** Col. Klara Sipos, NATO Defence College, Rome. Tel: 00 39 06 505 25 228, e-mail k.sipos@ndc.nato.int
- **Remarks:** Uniform for military participants.

#### d. ICI Fellowship

- **Identification Code:** NADEFCOL-ICI-05-004
- **Type and aims:** To promote scholarly research in areas of particular interest to the NATO ICI countries, primarily dealing with security issues in the Arabian Gulf area.
- **NATO Action Authority:** NATO Defence College
- **Location:** NATO Defence College, Rome, Italy
- **Number of events per year:** 1
- **Dates and duration:** one fellowship for a period of four months in the fall of the year 2005, after exploring the possibility of selecting a suitable candidate from one of the ICI countries by NDC'S Academic Research Branch around mid 2005 (see Research Talks, NADEFCOL-ICI-05-005, below).
- **Language requirements:** excellent knowledge of either French or English
- **Number of participants:** 1, at the PhD level or equivalent, military officer or civilian
- **NATO POC:** Rear Admiral (retd.) Dr. Jean Dufourcq, Chief of the Academic Research Branch and Counsellor Cees Coops: e-mail: j.dufourcq@ndc.nato.int c.coops@ndc.int
- **Remarks:** Candidates should be fully computer literate and possess a proven ability to carry through a major research project.

#### e. ICI Research Talks

- **Identification Code:** NADEFCOL-ICI-05-005
- **Type and aims:** Intense exchanges of view with military/academic institutions in ICI countries: the objective is to gather researchers, officers, and officials from each ICI country for a one day event in order to explore in depth mutual security issues with a small joint team from NATO Headquarters and researchers from NDC's Academic Research Branch.
- **NATO Action Authority:** NATO Defence College
- **Location:** ICI countries
- **Number of events per year:** one around mid 2005
- **Dates and duration:** one day per ICI country.
- **Language requirements:** working knowledge of either French or English.
- **Number of participants:** limited to 20 altogether in each ICI country: experts, officers and civilian senior level officials in charge of security issues.
- **NATO POC:** Rear Admiral Jean Dufourcq, Chief of the Academic Research Branch and Dr. L. Borgomano-Loup, e-mail: j.dufourcq@nde.nato.int j.borgomano@ndc.nato.int

**f. Senior Officers' Military Terminology Training**

- **Identification code:** ACO-ICI-05-027
- **Type and Aims:** Senior Officers' Military Terminology Training. Consists of a course covering NATO/Military English terminology within the framework of current NATO issues.
- **NATO Action Authority:** JFC HQ Brunssum.
- **Location:** Brunssum, Netherlands.
- **Date and Duration:** 05-09 December 2005, 1 week.
- **Language Requirements:** Activity will be conducted in English; no interpretation or translation will be available.
- **Number of Participants:** One participant from each nation.
- **NATO POC:** J5 Military Cooperation Branch, Wg Cdr Harper, Tel: 0031 45 526 2682, Fax: 0031 45 526 2641, e-mail: harper@afnorth.nato.int
- **Remarks:** The Senior Officers' Military Terminology Training will focus on the English language, and more specifically on terminology on the operational level of NATO. Daily briefings on various NATO operational areas and syndicate work related to briefings.

**g. NATO Military Terminology Course**

- **Identification Code:** ACO-ICI-05-028
- **Type and Aims:** The aim of this course is to familiarise the participants with the NATO Terminology used in the functional areas of NATO Command Structure, Logistics, Public Information, Communications, Intelligence, Civil Military Cooperation, Crisis Management, Crisis Response Operations, Operational & Exercise Planning, and the Partnership for Peace Programme. The course consists of briefings, discussions, and practical exercises.
- **NATO Action Authority:** JFC HQ Naples
- **Location:** Naples, Italy
- **Dates and Duration:** Date TBD. Duration - 5 days.
- **Language Requirements:** English Language. A good knowledge of written and spoken English is necessary. No interpretation or translation will be available.
- **Number of Participants:** Up to 3 participants (civilian or military) from each country. The course requires a minimum of 7 participants to execute.
- **NATO POC:** JFC HQ Naples J-1, Ms. Berardesca, Tel: (00) 39-081-721-2782. FAX: (00) 39-081-721-2461.
- **Remarks:** Course is designed for staff officers in the rank of Captain to Colonel.

**h. Advanced Maritime Operational Language Course (AMOLC)**

- **Identification Code:** ACO-ICI-05-029
- **Type and Aims:** Advanced training in the English language and terminology required for conducting NATO Maritime operations.
- **NATO Action Authority:** CC-Mar HQ Northwood.
- **Location:** Northwood, and Portsmouth, UK.

- **Dates and Duration:** September 2005, 12 days.
- **Language Requirements:** Participation in the course will require an English language proficiency of Standardised Language Proficiency 3-2-3-2, in accordance with STANAG 6001. No translation facilities will be available.
- **Number of Participants:** ICI Nations are invited to send current or future "operational level" staff officers, predominantly at Lt. Cdr. - Capt. (Navy) or equivalent rank (OF-3-OF-5). Countries are not limited in the number of places they can request, but the course will be limited to 16 participants. Although the course has a predominantly maritime flavour, it would be of interest and relevance to members of the air force and army (e.g., maritime air and air defence forces and amphibious-related forces).
- **NATO POC:** Commander S.G. Kalle Fisker, Royal Danish Navy (Tel: +44-1923-843 759, Fax: +44 1923-843 523, e-mail: PSEEX1@eastlant.nato.int).
- **Remarks:** MCC HQ Northwood conducts The AMOLC in co-operation with the UK Maritime Warfare Centre, HMS Dryad, and the UK Defence School of Languages (DSL). The course comprises two phases, a "Home-study Phase" and a "Residential Phase". The "Home Study Phase" comprises a grammar refresher and academic language exercises based, predominantly, on NATO's Operational Planning Process. The "Residential Phase" of 10 working days will be split between the Northwood HQ and the Maritime Warfare Centre at HMS Dryad. The AMOLC prepares staff officers to conduct operations planning as a member of a Combined Joint Task Force HQ and Maritime Component Commander's planning staff (J5/N5). Designed for Naval Commanders and their senior operational staff, and would be of relevance and interest to selected air force and army personnel. Normal daily working uniform and civilian jacket and tie dress are required for activities associated to this course. Accommodation and transportation during the whole AMOLC will be arranged by POC.

#### i. **Maritime Workshop**

- **Identification Code:** ACO-ICI-05-030
- **Type and Aims:** Workshop
- **NATO Action Authority:** CC-Mar HQ Naples
- **Location:** Naples, Italy
- **Date and Duration:** June/July 2005. Duration is three days.
- **Language Requirements:** Activity will be conducted in English.
- **Number of Participants:** Two to three ICI Navy Officers ranked Lieutenant to Commander from each country. Officers from other services are welcomed.
- **NATO POC:** CDR BASSETTA, Tel: 00-39-081-721-6246, Fax: 00-39-081-7216233,
- **Remarks:** Specific dates of seminar will be included in the invitation letters, which will be forwarded about three months in advance. In addition to discussions on items of mutual interest, the workshop will focus on a review of recent SNFM/MCMFS ICI port visits, plans for upcoming ICI port visits, and CC-Mar Naples's planned ICI activities for future years. Navy co-operation in the Mediterranean Sea as well as Search and Rescue, maritime Counter Terrorism (CT) and working alongside NATO units in support of maritime CT.

**j. Littoral Warfare Operations Seminar (LWOS)**

- **Identification Code:** ACO-ICI-05-031
- **Type and Aims:** A Seminar designed to provide a forum for maritime commanders and potential commanders to learn about and discuss Littoral Warfare Issues. The subject varies from year to year and is influenced by partner requirements.
- **NATO Action Authority:** CC-Mar HQ Northwood.
- **Location:** In a partner or NATO country – TBC.
- **Dates and Duration:** September 2005, 3 working days.
- **Language Requirements:** Participation in the course will require an English language proficiency of Standardised Language Proficiency 3-2-3-2, in accordance with STANAG 6001. No translation facilities will be available.
- **Number of Participants:** Lt Cdr - Capt (Navy) or equivalent rank (OF-3/OF-5). One to 3 officers per nation are normally accepted, but greater numbers might be accommodated by negotiation once attendance numbers are known.
- **NATO POC:** Wg Cdr Graeme Preston, UK F Tel: +44-1923-843744/57, Fax: +44-1923-843523, E-mail: psep01@manw.nato.int
- **Remarks:** No specific requirements are specified for attendees, but normally attendees are nominated who have an interest in, or professional association with, the theme for each year's activity. The Seminar is an interactive activity, which benefits from the experiences shared by the attendees. A specific topic is selected to be the 'theme' for each year's Seminar. Examples of earlier topics include: Building and Operating a Multinational Force for a PSO, Environmental Implications of Recovery and Dumped Ordnance from Coastal Waters and Maritime Interdiction operations. Normal daily working uniform and civilian jacket and tie dress are required for activities associated to this course. Participation is on a self-funding basis. Accommodation during the seminar will be arranged by POC.

**k. Maritime Communications Information Systems Workshop (MCISW)**

- **Identification Code:** ACO-ICI-05-032
- **Type and Aims:** MCISW is designed to improve maritime CIS interoperability awareness, professional knowledge and further develop the CIS planning skills of participating partner staff officers. MCISW will assist future staff officers filling appointments in NATO Led Crisis Response Operations and specifically in NATO exercises opened to partners and NATO/PfP exercises.
- **NATO Action Authority:** CC-Mar HQ Northwood
- **Location:** In a partner or NATO country – TBC.
- **Dates and Duration:** May 2005, 3 working days.
- **Language Requirements:** Participation in the course will require an English language proficiency of Standardised Language Proficiency 3-2-3-2, in accordance with STANAG 6001. No translation facilities will be available.
- **Number of Participants:** Lt - Capt (Navy) or equivalent rank (OF-2/OF-5). 3 officers per nation are normally accepted, but greater numbers might be accommodated by negotiation once attendance numbers are known. Officers who may undertake duties in a CJTF HQ, or fill posts in J6 and N6 staff during

exercises or operations undertaking liaison duties. Officers serving in national J6 and N6 staffs

- **NATO POC:** Wg Cdr Graeme Preston, UKF (Tel: +44-1923-843744/57, Fax:+44-1923-843523, E-mail: psep01@manw.nato.int; Cdr s.g. Kalle Fisker, DAN. (Tel: +44-1923-843759, Fax: +44-1923-843523, E-mail: pseex1@navnorth.nato.int ).
- **Remarks:** CIS interoperability between NATO and partner Forces has been a focal point of considerable attention since the earliest stages of PfP development. A review of lessons learned from maritime NATO/PfP exercises and activities has shown that communications issues continue to be a major contributing factor in limiting progress towards greater interoperability between NATO and partners. In both equipment and procedural aspects, CIS interoperability remains one of the most significant critical factors for partner Forces to be successfully integrated into NATO/PfP Multinational Forces. MCISW will provide up to date briefings covering maritime CIS planning, procedures and methodology, with their related Military Operational Requirements (MORs). MCISW will also cover Lessons Learned, feedback on maritime CIS issues, and will also take a look at the way ahead. It will contribute as a generic building block to NATO/PfP Exercises and NATO Exercises opened to partners. MCISW is designed for partner nations' CIS Staff Officers, OF-2 to OF-5. Target audience for the workshop is officers who may: undertake duties in a Combined Joint Task Forces (CJTF) Headquarters; fill posts in J6 and N6 staff during exercises or operations; undertake liaison duties, and officers serving in national J6 and N6 staffs. Participants are requested to contribute to the Workshop with a short presentation of their national maritime CIS organisations and potential contributions in support of PfP maritime CIS interoperability requirements. Participants are strongly advised that these presentations should not exceed 15 minutes (per country). partner Nations are encouraged to propose additional topics to the MCISW agenda. Normal daily working uniform and civilian jacket and tie dress are required for activities associated to this course. Participation is on a self-funding basis. Accommodation during the seminar will be arranged by POC.

## I. **Advanced Air Operational English Course (AAOEC)**

- **Identification Code:** ACO-ICI-05-033
- **Type and Aims:** Develop the competence of NATO and PfP aircrew, controllers and operators in the use and understanding of English language terminology, expressions and procedures in the context of air-related Crisis Response Operations (CRO). The course covers the following topics: Combined Joint Task Force principles; NATO Response Force principles; Command and Control terminology; AWACS terminology; Air Transport and Helicopter Operations; Combat Search and Rescue; Force Protection; Civil-Military Cooperation; Rules of Engagement; Logistics.
- **NATO Action Authority:** CC-Air HQ Ramstein.
- **Location:** Budapest, Hungary.
- **Dates and Duration:** 07-18 November. 2 weeks.
- **Language Requirements:** Activity will be conducted in English. No interpretation or translation will be available.
- **Number of Participants:** One participant from each nation.

- **NATO POC:** LTC BOE CC- Air HQ Ramstein
- **Remarks:** Hotel Accommodation will be used.

#### m. **Tactical Air Operations Seminar**

- **Identification Code:** ACO-ICI-05-034
- **Type and Aims:** Briefings and planning exercises on tactical air operations in NATO. Includes philosophy, concepts and procedures for command and control, air defence operations, offensive operations, rules of engagement, reconnaissance, electronic warfare, air refuelling, close air support including FAC. All aspects of Airspace Management and Air Defence to include: Airspace Structure, Air Defence Procedures, Recognised Air Picture (RAP), Compilation and Distribution, Surface to Air Missiles, NATO Airborne Early Warning (NAEW), CAOC Functions, Air Surveillance and Control System (ASACS) Structure, Data Link Architecture etc.
- **NATO Action Authority:** CC-Air HQ Ramstein.
- **Location:** Florennes, Belgium.
- **Dates and Duration:** September 2005, 5 days.
- **Language Requirements:** Activity will be conducted in English. No interpretation or translation will be available.
- **Number of Participants:** One participant from each nation.
- **NATO POC:** LTC Hucik Pavel, CC-Air HQ Ramstein, Tel. 0049 6371 402420 Fax 0049 6371 401490
- **Remarks:** Hotel Accommodation will be used.

#### n. **Air Battle Staff Training**

- **Identification Code:** ACO-ICI-05-035
- **Type and Aims:** The seminar will provide Battle Staff Training in all Divisional Functional Areas (A1, A2, A3, A4, A5/7/9, A6).
- **NATO Action Authority:** CC-Air HQ Izmir, ACOS A5/7/9
- **Location:** Izmir, Turkey
- **Dates and Duration:** September 2005, 1 week
- **Language Requirements:** Activity will be conducted in the English. No interpretation or translation will be available.
- **Number of Participants:** Minimum number of attendees to make the event worthwhile is 10, max 45
- **NATO POC:** Sqn Ldr MacDonald or LTC George Zoumas, tel: 0039-081-721-5425, e-mail: gzoumas@JFC Naples.nato.int. Fax: 0039-081-721-2851.
- **Remarks:** Target audience from Captain to Col. It is suggested that attendees have experience in at least one of the subjects. The seminar will include syndicate work and Table Top type exercise.

#### o. **JFC HQ Brunssum Logistic Seminar**

- **Identification code:** ACO-ICI-05-036
- **Type and Aims:** Seminar to consist of briefings/discussion/syndicate work on relevant logistic issues.
- **NATO Action Authority:** JFC Brunssum.

- **Location:** Brunssum, Netherlands.
- **Dates and Duration:** September 05, exact dates to be determined. 1 day.
- **Language Requirements:** Activity will be conducted in English. No interpretation or translation will be available.
- **Number of Participants:** One participant from each nation.
- **NATO POC:** LTC VON RECHEMBERG, J4 Division, Tel. 0031 45 526 2374
- **Remarks:** Normal working dress, open to officers of logistic specialisation (Ops, Plans, Movement and Transport).

**p. JFC HQ Naples Logistic Conference 2005**

- **Identification Code:** ACO-ICI-05-037
- **Type and Aims:** Conference. The conference is the highest level Logistic meeting conducted in the Southern Region. The Conference consists of briefings and discussions about all logistic related issues.
- **NATO Action Authority:** JFC HQ Naples, Logistic Division (J-4)
- **Location:** TBD
- **Dates and Duration:** End of September 2005 (Exact dates to be confirmed). Duration 2-3 days.
- **Language requirements:** The conference language is English, no translation available.
- **Number of Participants:** One participant per Nation, with case-by-case exceptions, of rank Major to Colonel.
- **NATO POC:** Major (HELLENIC ARMY) E. MASSIAS, Staff Officer Logistics Concepts Plans & Training Branch or SGT (UK F) P. KITTO Plans Branch Admin, JFC HQ Naples J-4 (Logistics Division), Tel: +39 081 721 3028/5221, Fax: +39 081 721 3182.
- **Remarks:** Normally the conference is conducted in civilian attire due to security concerns.

**q. JFC HQ Naples Movement and Transportation Conference (JFCM&TC) 2005**

- **Identification Code:** ACO-ICI-05-038
- **Type and Aims:** Conference. This conference aims to co-ordinate policies and procedures, recommend and give advice on doctrine, concepts, structures, and plans in support of NATO operations. Attendees should be of the rank Lieutenant Colonel and above.
- **NATO Action Authority:** JFC HQ Naples, Logistic Division (J-4)
- **Location:** TBD (Possibly Croatia)
- **Dates and Duration:** June 2005 (Exact dates to be confirmed). Duration 2-3 days
- **Language requirements:** The conference language is English, no translation available
- **Number of Participants:** One participant per Nation with case-by-case exceptions.
- **NATO POC:** LTC De Hoyos (SP A), Staff Officer Movements & Transportation Branch, JFC HQ Naples J-4 (Logistics Division), Tel: +39 081 721 5229 / 2677, Fax: +39 081 721 3182

- **Remarks:** Normally the conference is conducted in civilian attire due to security concerns.

**r. Air Logistic Seminar**

- **Identification Code:** ACO-ICI-05-039
- **Type and Aims:** The seminar will present a broad range of subjects within the Logistics area.
- **NATO Action Authority:** CC-Air HQ Izmir, ACOS A5/7/9
- **Location:** PfP Nation, TBD
- **Dates and Duration:** September 2005 (Dates and duration TBC)
- **Language Requirements:** Activity will be conducted in the English language; no interpretation or translation will be available.
- **Number of Participants:** minimum number of attendees to make the event worthwhile is 10, max 45.
- **NATO POC:** Squadron Leader Mac Donald or LTC George Zoumas, tel: 0039-081-721-5425, e-mail: gzoumas@JFC Naples.nato.int. Fax: 0039-081-721-2851.
- **Remarks:** Target audience from OF-3 to OF-5. It is suggested that attendees have experience in at least one of the subjects.

**s. JFC Brunssum Medical Conference**

- **Identification Code:** ACO-ICI-05-040
- **Type and Aims:** To update Senior NATO and National Medical Staff Officers on developments in NATO Medical Doctrine and Policy and to share National experiences/Lessons Learned that may be of relevance/benefit to other Nations.
- **NATO Action Authority:** JFC Brunssum.
- **Location:** Dresden, Germany.
- **Dates and Duration:** April/May 2005, exact date not yet determined. 1 day.
- **Language Requirements:** Activity will be conducted in English language; no interpretation or translation will be available.
- **Number of Participants:** One participant from each nation. Experience within National MOD (as a Senior Staff Officer) essential.
- **NATO POC:** SQN LDR WHITE, J4 Medical, Tel.: 0031 45 526 3047; Fax:0031 45 526 2931
- **Remarks:** Hotel Accommodation will be used. National Service Dress Uniform required.

**t. Aereomedical Evacuation Workshop**

- **Identification Code:** ACO-ICI-05-041
- **Type and Aims:** To update Senior NATO and National Medical Staff Officers on developments in NATO Aeromedical Evacuation Doctrine and Policy and to share National experiences/Lessons Learned that may be of relevance/benefit to other Nations.
- **NATO Action Authority:** CC-Air Ramstein.
- **Location:** To be advised.

- **Dates and Duration:** Exact dates not yet determined. 4 days.
- **Language Requirements:** Activity will be conducted in the English language; no interpretation or translation will be available.
- **Number of Participants:** One participant from each nation.
- **NATO POC:** LTC Hucik Pavel, Medical Advisor CC-Air HQ Ramstein, Tel.: 0049 6371 402420; Fax: 0049 6371 401490
- **Remarks:** Hotel Accommodation will be used. National Service Dress Uniform required. Conference will include discussions specific to Civil Military Cooperation in Aeromedical Evacuation.

**u. JFC HQ Naples Medical Conference 2005**

- **Identification Code:** ACO-ICI-05-042
- **Type and Aims:** Conference. This is the highest conference in the Region related to medical topics and issues. The Conference will consist of briefings and discussions about medical issues within the region. Attendees should be medical/health specialists or doctors in of the rank Major and above.
- **NATO Action Authority:** JFC HQ Naples, Logistic Division (J-4)
- **Location:** TBD
- **Dates and Duration:** Spring 2005, details TBD. Duration 2-3 days.
- **Language requirements:** The conference language is English, no translation available.
- **Number of Participants:** One participant per Nation with case-by-case exceptions.
- **NATO POC:** CDR (US N) E. PEAKE, Chief Plans Medical Branch, JFC HQ Naples J-4 (Logistics Division), Tel: +39 081 721 3047, FAX: +39 081 721 3182
- **Remarks:** Normally the conference is conducted in civilian attire due to security concerns.

**v. Public Information Seminar**

- **Identification Code:** ACO-ICI-05-043
- **Type and Aims:** Public Information Seminar aimed at providing education and training to Istanbul Cooperation Initiative representatives on NATO's public information concepts, policies and procedures.
- **NATO Action Authority:** JFC HQ Naples
- **Location:** Naples Italy
- **Dates and Duration:** Dates TBD. Duration three days.
- **Language Requirements:** Activity will be conducted in the English language; no interpretation or translation will be available.
- **Number of Participants:** Two or three from each country (Rank from LT to LTC).
- **NATO POC:** Mr. VELTRI Franco, JFC HQ Naples PIO Deputy Chief, tel: +39 081 721 2235, fax +39 081 230 2791.
- **Remarks:** N/A

**w. Staff Attachment "LEGAL EXPERT"**

- **Identification Code:** ACO-ICI-05-044
- **Type and aims:** The Staff Attachment is dedicated to provide the attendees with the opportunity to serve in a NATO Headquarters and study the international legal issues and the related NATO approach.
- **NATO Action Authority:** JFC HQ Naples
- **Location:** JFC HQ Naples
- **Dates and Duration:** TBD
- **Language Requirements:** Activity will be conducted in the English language; no interpretation or translation will be available.
- **Number of Participants:** 1 participant from each country.
- **NATO POC:** TBD
- **Remarks:** Working uniform

x. **NATO European Security Co-operation Course**

- **Identification Code:** M5-41-A, M5-41-B.
- **Type and Aims:** To increase understanding of the contemporary European security environment and build confidence and mutual trust among officers and defence civilians of NATO, PfP, Mediterranean Dialogue countries and other OSCE nations.
- **NATO Action Authority:** NATO School.
- **Location:** Oberammergau (GE).
- **Dates and Duration:** 17-21 October 05 (M5-41-B), 5 days.
- **Language Requirements:** participants should have a working knowledge in English language.
- **Number of Participants:** one participant per ICI Country per each course. Military officers or civilian equivalent in the rank of Captain (OF-2) to Colonel (OF-5) assigned to Ministries of Defence or Foreign Affairs or military headquarters working at the strategic level.
- **NATO POC:** Col. Pierluigi Grimaldi ACT Norfolk, e-mail: Grimaldi@act.nato.int
- **Remarks:** N/A