



The Observer



*Serving Allied Land Component Command - Headquarters Heidelberg
Campbell Barracks, Heidelberg, Germany*



The Observer

Serving the military, civilians and family members of ALCC HQ HD

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Published four times each year, *The Observer* is an authorized, unofficial publication. Its aim is to inform headquarters personnel and their family members.

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Suggestions for articles, comments and contributions are welcome and should be directed to the editor. The editor reserves the right to edit submissions.

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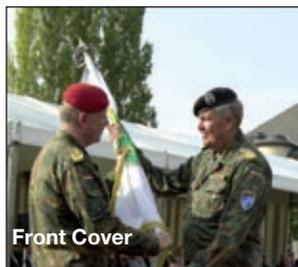
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LTG Kather receiving the ALCC HQ colors from JFCBS Commander General Ramms



Santa Claus addresses the audience of the COM's X-mas event

Commander's Message

The Holiday Season is a time of joy, and yet this year we are faced with the very special situation that so many of our colleagues, comrades, and friends are in Afghanistan in support of the ISAF mission and will be throughout the Christmas Season. A very special situation indeed for all of them and for their families, in particular for the children! So quite naturally, my first thoughts and warm regards go to our men and women on deployment and to their families. Merry Christmas to all of you and a prosperous 2008 with families reunited.

Since I assumed Command, a number of significant challenges have demanded the full effort of all the members of our headquarters. As we are now approaching the end of the year, let us look back upon 2007 together: What have we achieved?

First and foremost, we have intensively trained those earmarked for deployment and sent them off to Afghanistan, thus filling the needs of Joint Force Command Brunssum ISAF manning. In October, we conducted COOPERATIVE LONGBOW and LANCER, strengthening the capabilities of our own headquarters, and that of the primary training audience, the Albanian Armed Forces. Many Albanian Ministry of Defense and ALCC HD personnel worked for over a year to prepare this exercise. Their goal was to increase military interoperability between NATO forces and Partner Nation forces, an invaluable instrument to operate efficiently during coalition style operations. Particular thanks go to those who made the exercise series a success – Well Done! Furthermore, we are pro-actively supporting the development of a new NATO structure in close cooperation with our sister Headquarters in Madrid, as well as with all second level Commands. A bunch of work for great parts of this headquarters.

And may I remind you that this has all been done with more or less 50 percent of our manning power being deployed – and that is no small feat! Thank you all for your hard work and dedication



Lt. Gen. Roland Kather, Commander Allied Land Component Command Heidelberg

this past year. Together we can do it!

Knowing that I can fully rely on my staff not only fills me with pride, but also makes looking at the challenges that 2008 will bring much easier.

This Headquarters will of course continue to support the ISAF mission, while at the same time taking the lead in planning and executing a series of exercises. We will also be faced with organizing and executing several key conferences next year. Let us make the most of this unique opportunity and, as gracious hosts, be good ambassadors of the nations we are representing.

As a team, we are looking forward to welcoming our colleagues returning from Afghanistan back on board in early 2008. Until then, let us pray for everyone's safety – God Bless you all!

Lastly, from my family to yours – a pleasant Holiday Season, Merry Christmas and a Happy New Year to all of you.

CSM's Corner

As I look back over the year that has just passed I remember some of the articles I have written about the Headquarters as it prepared for ISAF, as we waved to those leaving, as we worked sometimes in two or three jobs to make sure the COM's Mission was accomplished, and about the families of those deployed. It has been a long year with many successes, some sad times as we remember Major Raymond Ruckpaul and his family, some funny times (like the prep for the parade in Albania while the Actor played Socrates with his scantily clad lady) and some failures as well. As we prepare for the holiday season ourselves we need to remember those who will not be with their loved ones over the holiday. We in Heidelberg are the lucky ones.

This is the time of the year for reflecting on the past and making resolutions for the future. I think we have had a pretty good year but I think the future will be full of wonderful things. We look forward to the safe return of the rest of our ISAF soldiers and the long awaited Reintegration back into the Headquarters. We must guard against the us/them syndrome, which sometimes arises when half the Headquarters leaves for a mission and the other half remains home. We have all contributed to the mission of the Headquarters and NATO.

I would like to particularly thank the NCOs and Enlisted of the Headquarters for giving up their Christmas Dinner to donate the funds to the children of the deployed families Gift Fund. You never fail to make me proud of you.



Chief Warrant Officer C. V. Tkacz. Command Sergeant Major Allied Land Component Command Heidelberg

ALCC HD

Changes Command to Previous COMKFOR

Lt General Roland Kather assumed command of Allied Land Component Command Heidelberg (ALCC HQ HD) from General Karl-Heinz Lather during a ceremony held at Campbell Barracks, Heidelberg, on 03 October 2007.

General Egon Ramms, Commander of Joint Force Command Brunssum, was the reviewing and presiding officer for the ceremony.

ALCC HQ HD consists of 21 NATO and Partnership for Peace nations within the command headquarters here. Currently the HQ amongst other tasks has an active role in support of NATO's primary mission of ISAF. Until mid 2008 ALCC HD is directly supporting NATO's front line headquarters ISAF with a considerable number of personnel.

The Change of command Ceremony was conducted one day prior to the deployment of some 100 HQ personnel to Albania where they conducted two large exercises in the framework of NATO's PfP programme. The exercises Cooperative Longbow 2007 and Cooperative Lancer 2007 were conducted during the whole month of October. Up to 1100 personnel from six NATO nations as well as from 11 PfP nations participated in the exercises. (see related story page xx).

Following the salute batteries honors to the Generals, the commanders from JFC Brunssum and the outgoing and incoming commanders inspected the soldiers and subsequently transferred the authority from Gen. Lather to Lt. Gen. Kather.

While transferring the authority of command, the units command Sergeant Major presented the colors to the commanders for a passing of command

responsibility. This tradition extends back to the early ages of military protocols. The transfer of the commands colors is an emotional and respectful demonstration of responsibility being passed between commanders.

During the ceremony speeches were made by General Ramms and Lt. Gen Lather.

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General Ramms expressed his gratitude for General Lather's achievements during his tenure as Commander. His time in Command was characterized by intensive training aiming at getting the HQ personnel ready for the deployment to Afghanistan. He underpinned that General Lather truly has been at the forefront in shaping the Land contribution to NATO in a joint context.

He welcomed Lt. Gen. Kather as a General Officer with exceptional background and vast experience with NATO, which he has proven during his recent tour as Commander Kosovo Force.

As the new commander Lt. Gen. Kather took the podium and spoke to his headquarters. Lt. Gen Kather emphasized the achievements the Headquarters has made and still is making in the preparation and execution of the ISAF commitment as well as for the exercises in Albania.

He underlined his strong will also to contribute to the success of NATO in the future.

The official ceremony was followed by a reception in the premises of the Schwetzingen Castle. This reception was a combined activity combining the Post change of Command reception and the traditional German reception conducted every year to celebrate the Day of the German Unity.

The guests enjoyed a marvelous evening in the ancient surroundings which date back as far as the 14th century.

Highlight of the reception was a serenade conducted by the German Air Force Band from Karlsruhe, in the beautiful garden of the castle.

Lt. Gen. Kather's previous duty assignment was the Commander Kosovo Force (COMKFOR).

General Lather assumed the position as Chief of Staff Supreme Headquarters Allied Powers Europe in his current rank on 13 September 2007.

The Czech Republic



Discovery (history) : Before the arrival of the Slavs in the 6th century this area was inhabited by Germanic and Celtic tribes. A lot of rulers and kings ruled the people in Bohemia from the 7th to the 19th century. The most significant ones were emperor Charles IV and emperor Rudolf II.

Capital : Prague (The capital Prague is often said to be The Heart of Europe.)

Official Language : Czech

Population : About 10,3 million (10 234 092) people live in the Czech Republic (1.3 million in Prague).

Area : The Czech Republic, as a part of **Central Europe**, is squeezed between Germany, Austria, Slovakia and Poland. The country is bordered by mountains. Its area is almost 79 000 square km (30 000 square miles), the same size as the island of Ireland. The highest point is Snezka, 1602 m (5222 ft). The capital Prague is right in the center of the western part of the country, 300 m above sea level.

NATO Relationship : member from 12th March 1999



Czech republic is bicameral parliamentary democracy, with the senate and chamber. EU member became on 1st MAY 2004.

Czech industries include power engineering, metallurgy, car manufacture, glass, leather, plastics, chemicals, ceramics and beer.

Czechs are West Slavs, as are Poles and Slovaks. They tend to be polite, mild-mannered with a good sense of humor, not incline to argue or fight. They are intelligent, creative, well educated and can be quite conservative.

As The Rain Continues to Fall, **the Training Goes On**

Allied Land Component Command Headquarters Heidelberg conducts Cooperative Exercises in Albania

As the rain continued to fall at Zall Herr Training Area near Tirana, Albania the training continued. Despite the wet socks, soldiers taking part in the NATO Partnership for Peace Exercises Cooperative Longbow/Lancer 2007 continued to move through the various stands learning about how to move in urban areas, how to extract under fire, how to react to Improvised Explosive Devices and many more tasks.

ALCC HQ HD, acting as Officer Scheduling Exercise (OSE) and Officer Conducting Exercise (OCE) conducted the two significant and important exercises in the framework of the Partnership for Peace Program.

Although having deployed about 200 personnel as Core Staff for HQ ISAF, Kabul until February 2008 ALCC HQ HD supported the exercises with another 100 personnel, ensuring a professional execution of this NATO top priority programme. Exercises Cooperative Longbow and Cooperative Lancer 2007 were held in Albania from 07 to 30 October 2007.

Approximately 1,100 military personnel from Canada, Greece, Hungary, Turkey, the United Kingdom, the United States of America, Albania, Armenia, Austria, Azerbaijan, Belarus, the Former Yugoslav Republic of Macedonia^[1], Georgia, Kazakhstan, Moldova, Switzerland, Ukraine, Israel, Russia, Japan and the United Arab Emirates took part.

"These COOPERATIVE exercises are one building block towards achieving military interoperability – a common and mutual effort undertaken by both Alliance and Partner Nations," said Lieutenant General Roland Kather, Commander Allied Land Component Command Heidelberg during the opening ceremony. "Each nation and individual represented here has unique goals and objectives for these exercises, but all share the goal of increasing the capability of our collective military interoperability."

NATO's Partnership for Peace exercises are a vital tool in developing and enhancing the ability of diverse international forces to work together effectively during NATO-led multinational peace support

operations and crisis response operations.

"I would like to thank the NATO Headquarters and especially the Land Component Command, as well as all the partner countries for our effective co-operation," said Mr. Fatmir Mediu, Albanian Minister of Defence as he welcomed participating countries during the official opening ceremony. "Albania is proud to align as a NATO partner country and display its values, efforts and contributions on peace and security, whenever and wherever asked."

The preparations already started in October 2006, and were initiated with the so-called Initial Planning Conference. A series of other conferences, workshops and training events followed, always comprising representatives from all countries involved, resulting in hundreds of thousands of miles in travelling.

All conferences and subsequent events like Key Leader Workshops, Exercise Scenario Working Groups, Logistic seminars etc. had the aim to coordinate the requirements of NATO and the participating countries with Albania and to put them on a legal basis. The Heidelberg HQ encountered a very receptive environment in the Host Nation, characterized by a lot of strong will and flexibility by the Albanian Armed Forces.

Summarizing all efforts these exercises presented a big challenge to the Heidelberg HQ, as the preparation and execution of the events had to be done with a reduced level of personnel due to the ISAF deployment.

However, all personnel participating in the exercises in Albania, put an enormous effort into all activities thus enabling a challenging training environment for Partner Nations as well as for Mediterranean Dialogue member Israel.

The experiences gained in Albania will be carefully evaluated to provide the basis for the upcoming Cooperative exercises 2008, which will be held in September and October 2008, in Armenia.

[1] Turkey recognizes the Republic of Macedonia with its constitutional name.





In The Focus!

ALCC HQ HD Family Support Center provides assistance

As the deployment of about 200 personnel from Allied Land Component Command Headquarters Heidelberg (ALCC HQ HD) continues, the Family Support Center provides support to families and dependants of the deployed personnel.

The Commander ALCC already early had declared the care for families as a main effort. Based on that decision the Family Support Center (FSC) now continuously is conducting activities.

In the recent months there have been numerous trips, like e.g. to the Holiday Park, to the Technical Museum at Speyer, and visits to Christmas Markets in the region. This type of activities is addressing parents as well as children.



Apart from that a number of meetings solely for adults were offered including briefings and discussions on Seasonal Stress, Children and Deployment, Critical Incident Stress and Reunion.

All in all the FSC activities found reasonable response with families and dependants, clearly indicating the necessity of such an instrument.

FAREWELL!

Allied Land Component Command Headquarters Heidelberg (ALCC HQ HD) says farewell to deploying members.

On 6 July 2007 an official farewell ceremony for some 200 soldiers and civilian employees, who started to deploy in support of the ISAF mission in Kabul, Afghanistan, was conducted in Campbell Barracks.

General Egon Ramms, Commander Joint Forces Command Brunssum in the presence of family members of the deploying personnel reflected on the work which had been done since this HQ received the task to deploy to Afghanistan.

He underlined the professionalism and the dedication of the Heidelberg HQ, which already had a tour in Afghanistan in 2003, enabling it to get ready for the mission with a very short preparation time.

A special concern of the Heidelberg HQ leadership is the situation of the families and dependants of those deploying. A clear message was sent, saying: "While deployed you can count on us in Heidelberg!". A number of efforts was initiated in providing support. A Family Support Centre will deliver continuous assistance in day-to-day problems and inform families about the situation of their relatives in Afghanistan.

The decision to task ALCC HQ HD with the support of the ISAF mission in providing the Core Staff Element for HQ ISAF was taken in April this year.

This required intensive training planning in the preparation of the earmarked personnel:

All personnel had to undergo a series of training cycles starting with National Preparation Training aimed at enhancing individual military capabilities.

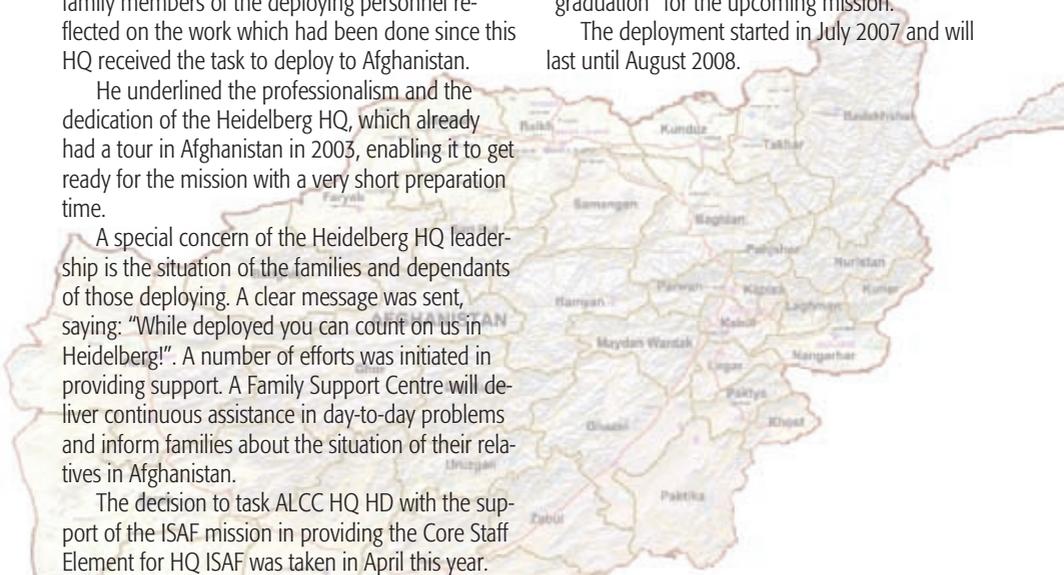
After concluding this cycle training focused on ISAF related topics starting with the current situation in the country, historical background and details on economy and society.

Based on these basics the training continued with activities aiming at team oriented subjects rather than individual capabilities.

Finally it cumulated into a one week exercise conducted at the NATO Joint Warfare Centre in Stavanger, Norway.

There, supported by subject matter experts from ISAF HQ and other organizations, the soldiers and civilians from the Heidelberg HQ were tested in a realistic environment and finally received their "graduation" for the upcoming mission.

The deployment started in July 2007 and will last until August 2008.







Spanish Students Visit ALCC HQ HD



On request by the Spanish Ambassador in Germany a group of some 50 students from the University Francisco de Victoria, Madrid, visited our HQ on 17 September 2007.

The visit was part of a journey, which led the students through a number of European countries. Aim of the trip is to familiarize selected Spanish students with European and international

organizations, as well as to broaden their view on international relations in today's world.

At the Heidelberg HQ the students received the Command briefing, which was followed by an intense discussion period. A short historic walk-around through Campbell Barracks finalized the program.

Operational Capabilities Concept Conference



Participants from different nations, during the OCC conference at ALCC Hq Heidelberg

LAHD hosted 12 Partner and 7 Mediterranean Dialog Nations for SHAPE's Operational Capabilities Concept (OCC) Conference, from 06 Nov 07 to 09 Nov 07, in Heidelberg.

OCC is the process where non-NATO Nations declare and certify forces for deployment on NATO led operations. The purpose of the Conference was to bring together OCC participating Nations to discuss issues and schedule NATO led evaluations of declared forces. LAHD will participate in 15 OCC events next year, including the first level II evaluation conducted by NATO.

Arrival

New Leadership in ALCC HQ HD



expressed his satisfaction of being assigned to an element of the NATO Command structure. LTG Gardner previously was assigned to the Multinational Force-Iraq.

In another ceremony, held on 24 August 2007, the new Chief of Staff was introduced. Major General Ton van Loon took over from Major General Carsten Svenson.

This year brought substantial changes to Allied Land Component Command Headquarters Heidelberg (ALCC HQ HD).

The staff saw a complete change in the leadership. Apart from the Commander who took over on 3rd October (see related story) a new Deputy Commander, as well as a new Chief of Staff arrived in Heidelberg.

On 12 July 2007 Lieutenant General Jack Gardner was welcomed by the predecessor of the previous Commander, Lieutenant General Lather.

During a short ceremony Lieutenant General Gardener

Major General van Loon in his previous assignment commanded the Regional Command South, in Afghanistan.

Both General Officers bring a vast amount of operational experience to the Heidelberg Headquarters.



History of Campbell Barracks



As part of the Nazi military buildup, the German 110th Infantry Regiment was activated in May 1936 and stationed in Heidelberg. The existing Grenadier-Kaserne (now Patton Barracks) was not large enough for the regiment. Accordingly, a new installation was built in 1937 on what was then farmland on the southern outskirts of Heidelberg near the suburb of Rohrbach.

At first unnamed, the new installation was designated Großdeutschland-Kaserne after Austria became part of the German Empire in March 1938. Stories linking Großdeutschland-Kaserne to the Großdeutschland Division of World War II have no foundation. The casern predates the division, which was not formed until May 1942. Neither the division nor any of its subordinate units were ever stationed in Heidelberg, nor was the 110th Infantry Regiment ever attached to the Großdeutschland-Division.

Campbell Barracks circa 1945

When completed, the new Heidelberg barracks became the home of the 110th Infantry's headquarters, its 1st Battalion and its two regimental support companies. The regiment's 2d Battalion was stationed at Loretto-Kaserne (now called Hammonds Barracks) in Seckenheim and the 3d Battalion at Grenadier-Kaserne. The Keyes Building on Campbell originally served as the regimental officers mess.

The first Allied troops entered Heidelberg on the morning of Good Friday, 30 March 1945, the city

surrendering without a fight. The U.S. units that initially occupied Großdeutschland-Kaserne are not known, but by V-E Day 8 May 1945 the Kaserne was occupied by the headquarters of the U.S. 6th Army Group. The Army Group headquarters was inactivated in June 1945, whereupon the headquarters of the U.S. Seventh Army Group moved from Augsburg to Heidelberg, officially opening at Großdeutschland-Kaserne on July 22, 1945.

The Seventh Army headquarters remained in Heidelberg until its inactivation on 31 March 1946. The headquarters of the U.S. Third Army Group then moved from Bad Tölz to Großdeutschland-Kaserne on 2 April 1946. In the meantime the Third Army had activated a new organization on 15 February 1946 called the U.S. Constabulary. The Constabulary was basically a police force with the mission of maintaining law and order in the U.S. Zone of what was then occupied Germany. A year later, on February 15, 1947, the Constabulary headquarters moved from Bamberg to Großdeutschland-Kaserne and the Third Army headquarters was inactivated on March 15, 1947.

During this time the headquarters of the U.S. Army in Europe, then known as the U.S. Forces, European Theater (USFET), was stationed in Frankfurt in the IG Farben Building (the Abrams building). On March 15, 1947, the same day Third Army headquarters was inactivated, USFET was redesignated as the European Command (EUCOM), not to be confused with the joint United States European Command (USEUCOM) of today.

In the series of phased moves between February and June 1948, the Constabulary headquarters moved from Heidelberg to Stuttgart and the EUCOM headquarters moved into the vacated facilities at Großdeutschland-Kaserne.

The Kaserne was formally renamed Campbell Barracks on August 23, 1948 in memory of Staff Sergeant Charles L. Campbell, 14th Infantry Regiment, 71st Infantry Division, who was awarded the Distinguished

Service Cross posthumously for extraordinary heroism. On March 28, 1945, 2 days before the surrender of Heidelberg, Staff Sergeant Campbell led a patrol across the Rhine River near Mannheim and was killed while covering the withdrawal of his patrol as it returned to the west bank with valuable information.

Until July 1949, the Commander in Chief, EUCOM, was also the U.S. Military Governor of occupied Germany. His office and staff were in Berlin. The ranking officer in Heidelberg was the EUCOM Chief of Staff. While Lieutenant General Clarence R. Huebner was the EUCOM Chief of Staff, the riding hall in building 31 was converted to a , which opened on March 4, 1949.

Joint Headquarters Activation

The next significant organizational change came on August 1, 1952 when a new joint headquarters, the United States European Command (USEUCOM), was activated in Frankfurt. At the same time, the EUCOM headquarters in Heidelberg was redesignated the United States Army, Europe (USAREUR). A small NATO planning cell called the CENTAG Plans Staff was also established at this time within the USAREUR headquarters staff, with the Commander in Chief, USAREUR, given the additional title of Commander, CENTAG (COMCENTAG). In April 1959, the CENTAG Plans Staff was designated Headquarters, CENTAG, and separated from the USAREUR headquarters staff. The USAREUR G3 (as the Deputy Chief of Staff, Operations, was then known) nevertheless continued to serve as the CENTAG Chief of Staff while serving as the USAREUR G3.

The Supreme Allied Commander, Europe (SACEUR), formally activated a separated CENTAG headquarters on 1 October 1960. Between June and August 1961 the CENTAG headquarters staff moved from Campbell Barracks to Hammond Barracks in Seckenheim.

On December 1, 1966, the Seventh Army headquarters (which had been reactivated in Stuttgart in November 1950) merged with the USAREUR



headquarters. This new headquarters was designated Headquarters, United States Army, Europe, and Seventh Army (HQ USAREUR/7A).

In the late 1970s, a series of studies concluded that interallied coordination would be improved by stationing three international NATO headquarters on the same installation with HQ USAREUR/7A. This resulted in the headquarters of the Fourth Allied Tactical Air Force (4ATAF) moving into building 8 of Campbell Barracks in September 1980. The CENTAG headquarters returned to Campbell Barracks in December 1980, occupying offices in buildings 3,5, and 7 (with an office for the CENTAG Chief of Staff in building 1). Finally, the headquarters of the Allied Command Europe Mobile Force (Land) moved to Campbell Barracks in December 1980, occupying part of building 7.

Following the Cold War
(continued on page 22)

Staying Ahead of the „Power Curve“

JFCBS PAOs meet in Heidelberg

NATO personnel will have to get used to a new terminology, as the Military Committee (MC) issued a completely revised version of the MC 0457/1, the basic document for Public Affairs in NATO.

This was a hot topic for the Joint Forces Command Brunssum annual Chief Public Affairs Officers (CPAO) Conference, conducted in Heidelberg, in November.

The annual meeting serves as a coordination tool in the Public Affairs community, to stay ahead of changing information requirements.

This year's conference was dedicated to the new MC 0457/1, as well as to other topics including issues of Strategic Communication with regard to the ISAF mission. During a VTC with the ISAF CPAO the participants received valuable insight into the necessities of coordinated communication with the media to counter any wrong or misleading information.

Concerning the new MC 0457/1 a number of changes are affecting the Public Affairs area. The most important are listed below:

- Changes functional name from Public Information to Public Affairs. By the policy definition of MC 457, NATO PI was restricted to media relations. The name change to PA is in recognition that community relations and internal information are two other core elements of work.
- Adds a description of changes in the operational, media and political environments since the last MC policy, and describes effect on the function.
- Clarifies the aim, mission and definition of the function.
- Clearly articulates to whom the policy applies, including providing guidance to elements of the Force Structure.
- Changes lexicon from "Coalition" and "Press" to "NATO" and "Media".
- Describes and realigns three types of PA approaches: very active, active

and reactive (change from active, semi-active, passive).

- Identifies and describes official and designated military spokespersons.
- Acknowledges the key importance of internal information to the organization and to the mission.
- Requires public affairs products to be prepared in accordance with the NATO Visual Identity Guidelines.
- Expands the discussion on imagery.
- Clarifies the responsibility of Chief PAOs for their Command's Internet site.
- Streamlines the process respecting Initial Exercise Media Releases.
- Adds a separate section on PA in operations.
- Updates lexicon.

Another portion of the meeting was dedicated to the circumnavigation of Africa by NATO's SNMG 1.
(continued on page 23)



Participants from JFC Brunssum, ALCC HQ Heidelberg, HQ NORTHWOOD and JWC Stavanger in front of a piece of the Berlin wall in HQ Heidelberg

Santa Claus Is Coming ... !

ALCC HQ HD celebrates during COM's X-mas Address



In the welcoming atmosphere of a lustrous decorated Casablanca Room the Commander Allied Land Component Command Heidelberg (ALCC HQ HD), Lieutenant General Roland Kather, for the first time in his tenure as Commander addressed the soldiers and civilians of the Headquarters together with their family members on occasion of the annual

Commander's Christmas Address.

After a warm welcome, he especially addressed the family members and children who attended the ceremony. He used the opportunity to share some thoughts on the period preceding Christmas, which in German language is called "Die

Vorweihnachtszeit". He underlined that traditionally this period of the year is a time of reflexion, but also of joy, of tolerance and of sharing.

Finally the focus fell on the fact that this year a large number of friends and colleagues will not be able to spend Christmastime together with their beloved ones, as they still are deployed until February 2008 to NATO's number one mission ISAF, in Kabul, Afghanistan. Stating from his own experiences, with two deployments during the Christmas time in the past, he nevertheless underlined the fact that besides all ups and downs connected to such a deployment this will be something no one will ever forget.

Following his speech Lieutenant General Kather honored a number of HQ personnel with commendations for their achievements during the recent year.

After his address Lieutenant General Kather, together with his wife, used the chance personally to talk to all guests.

As a highlight for the children finally Santa Claus appeared and shared his Christmas wishes. After some initial shyness, even the youngest ones joyfully accepted the presents that Santa had brought them.



Wrap up!

(continued from page 19)

In the late 1980s and early 1990s, the collapse of the Berlin Wall, the demise of the Soviet Union, and the dissolution of the East European Communist Bloc radically changed the politico-military situation in Europe. In addition to significant reductions and realignments of U.S. Forces in Germany, a number of changes occurred in the NATO military organizational structure, all of which affected stationing at Campbell Barracks.

On 30 June 1993 CENTAG and 4ATAF discontinued operations. On July 1, 1993, the headquarters of NATO's Allied Land Forces Central Europe (LANDCENT) became operational on Campbell Barracks with a staff from seven nations (Belgium, Canada, Denmark, Germany, The Netherlands, the United Kingdom, and the United States). LANDCENT moved into offices in buildings 3,7, and 8, formerly used by CENTAG and 4ATAF. The CENTAG Chief of Staff office suite in building 1 was returned to USAREUR. In the summer of 1994, V Corps headquarters moved from Frankfurt to Campbell Barracks. The departure from the Cold War era brought the implementation of a new NATO Integrated Military Structure and LandCENT was formally designated Joint Headquarters Centre (JHQ CENT) in a ceremony held on March 9, 2000. The new structure, which accompanied this designation, included personnel from five additional nations: the Czech Republic, Hungary, Italy, Norway, and Poland - making a total of 12 NATO Nations contributing to the Headquarters.

The devastation caused in the September 11, 2001 attacks sent shock waves through the military and on April 30, 2002 the Lieutenant General Timothy J. Maude Center for Human Resources was dedicated to Timothy Maude (November 18, 1947 - September 11, 2001) in his honor. He was the highest ranking military officer killed in the attacks at the Pentagon. He worked on Campbell

Barracks from 1995 to 1998 as Deputy Chief of Staff for Personnel and Installation Management. It was his last assignment before being stationed in Washington D.C.

On July 1, 2004, the Headquarters once again transitioned in a ceremony marking its designation to Component Command-Land Headquarters, Heidelberg. New structure is currently represented by 15 NATO nations, including its newest members Lithuania and Slovakia. This transformation to CC-Land HQ HD was part of a major NATO restructuring, and realized a fundamental change in headquarters mission and operations, as this headquarters turns its focus from one of six joint sub-regional command headquarters, to assume roles as one of only two land centric headquarters in the NATO command structure designed to provide expeditionary command and control at the operational level of conflict.

With this increased operational focus, there remains the critical element of promoting enhanced interoperability and standardization through provisions of land advice and guidance within Allied Command for Operations. Headquarters will also work closely with Allied Command for Transformation on aspects such as land concept development, exercises and training. Within JFC Brunssum, headquarters serves as the principal focus for all land matters. CC-Land HQ HD has conducted work in the fields of land-based operational planning, intelligence, logistics, command and control, training and exercises.

Receptions



(continued from page 20)

The Northwood PAO gave a briefing dealing with the media challenges of such an operation with regard to personal challenges as well as technical issues.

The representative from Joint Warfare Centre in Stavanger briefed on the latest developments concerning the media part of the ISAF mission training.

Based on the experiences in theatre this part of the training is of significant importance.

As a conclusion this year's meeting underlined the importance of a regular exchange of the different PAOs to stay ahead of the "Power Curve", and so to deliver the best possible PA support to the respective Commands.



Public Affairs Office
wishes you a
Merry Christmas
and a Happy New Year